Embassy Office Parks REIT

24th Credit Suisse Asian Investment Conference

March 23, 2021





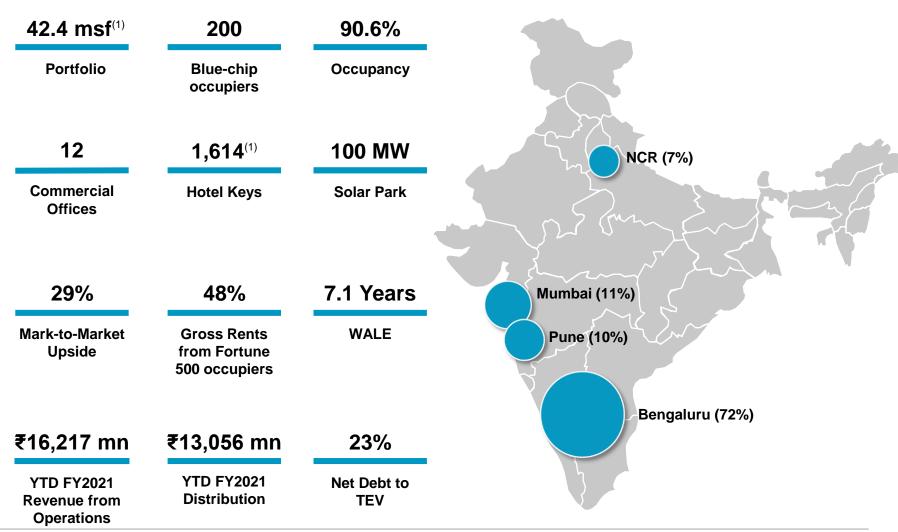
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Who We Are: Quick Facts

We run a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many Fortune 500 corporations





Eight Infrastructure-like Office Parks (40.1 msf)⁽¹⁾

Embassy Manyata Bengaluru (14.8 msf)





Embassy Golflinks Bengaluru (2.7 msf)



Embassy Quadron Pune (1.9 msf)



Embassy TechZone



Embassy Oxygen Noida (3.3 msf)



Embassy Galaxy Noida (1.4 msf)







Four Prime City-center Offices (2.3 msf)





Embassy 247 Mumbai (1.2 msf)



Embassy One Bengaluru (0.3 msf)





Our Opportunity: India as the Global Technology Innovation Hub

India continues to attract global technology companies due to availability of highly educated and skilled talent at a reasonable cost

FY2020 Performance⁽²⁾ **India Advantage Evolving Technology Landscape** \$191 bn Services India leads in STEM(1) (7.7% growth) Engineering R&D talent for technology Information Technology • **Talent** assignments **BPM** Digital and Media **Availability** Revenue ► Over 2 million⁽²⁾ students graduating each year \$147 bn Software (8.1% growth) **Systems** Cybersecurity Employee cost in India is **Exports** Enterprise Fintech / Edtech around 20-25% of Cost comparable costs in Advantage occupier's country of origin⁽³⁾ \$44 bn eCommerce / Omni Channel Retail (7.3% growth) **Social Shopping** Intelligence **Domestic** India is one of the most Voice Commerce **Digital Payments** affordable office markets Revenue globally **Affordable** Average rentals of \$1 Rentals 4.4 mn **Technologies** psf / month(3) (4.9% growth) Cloud / Robotics Blockchain Rental costs merely 2-6%

Employees

Notes

of occupier revenues(3)

Reality AR / VR

Intelligent Automation

⁽¹⁾ STEM refers to Science, Technology, Engineering, Mathematics

⁽²⁾ Source: NASSCOM - The Technology Sector in India: Strategic Review 2020 (Techade – the new decade)

⁽³⁾ Source: CBRE Research, ICICI Securities Research, Embassy REIT

Track Record Since Listing

Since Listing in April 2019, Embassy REIT has delivered 28% in total returns and demonstrated strong operating and financial performance

Select Highlights Since Listing⁽¹⁾

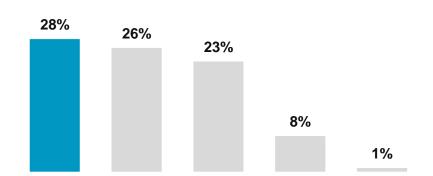
Outperforming Benchmarks

₹31.9 billion

Total Distributions

₹97.8 billon

Embassy TechVillage Acquisition Total Returns of Embassy REIT Since Listing (2,3)



2.9 msf

New Space Leased

7.1 msf

New Development Delivered and Launched⁽⁴⁾ Embassy Sensex Nifty FTSE ST MSCI US REIT Index REIT Index

Total Return since Listing 28% (15% Price Appreciation + 13% Distribution Yield)

Embassy REIT is a constituent of Benchmark Global Indices such as FTSE EPRA-NAREIT, FTSE Russell, and S&P Dow Jones Index Series

Notes:

Represents highlights from April 1, 2019 till December 31, 2020

⁽²⁾ Total Returns are computed based on closing price as of December 31, 2020 from Bloomberg. For Embassy REIT, computed as % of unit price appreciation and distribution yield upto December 31, 2020 upon listing price of ₹300/ unit. Past performance is not indicative of future results

Total Returns Index from March 31, 2019 to December 31, 2020 including gross dividends (Bloomberg Index: TOT_RETURN_INDEX_GROSS_DVDS).

Comprises 1.4 msf of new development already delivered and 5.7 msf of new development launched across 3 cities



Financial Highlights 3Q FY2021

NOI and EBITDA for Q3 up 3% and 8% year-on-year respectively with NOI margin at 85%. Distribution for Q3 stood at ₹4,313 mn

| | 3Q FY2021 (mn) | 3Q FY2020 (mn) | Variance % | Remarks |
|-------------------------------|----------------------|----------------------|------------|---|
| Revenue from Operations | ₹5,653 | ₹5,459 | +4% | Contracted rental escalations on 6.9 msf Revenue from 1.4 msf of new deliveries in 4Q FY2020 Increase in CAM and other operating revenues Partially offset by: Decrease in commercial office revenues due to exits Decrease in hotel revenues due to COVID-19 impact⁽³⁾ |
| NOI Margin (%) | ₹4,780 <i>85%</i> | ₹4,639 <i>85%</i> | +3% | ► Increase in Revenue from Operations |
| EBITDA Margin (%) | ₹4,830 <i>85%</i> | ₹4,462 82% | +8% | Increase in NOI Interest income on purchase consideration advanced for Embassy Manyata M3 Block B Savings due to cost optimization initiatives |
| Distribution Payout rati | · | ₹4,707 100% | (8%) | Distribution of ₹4,313 mn for 3Q FY2021 Represents payout ratio of 100% of NDCF at REIT level |

Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in 3Q FY2021 was up 10% year-on-year

ETV was acquired on December 24, 2020 by Embassy REIT. The relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, a date close to the acquisition date, as there are no significant

transactions or events that have occurred between December 24, 2020 and December 31, 2020 and the effect thereof is not considered to be material to the results for the quarter and nine month period ended Dec'20 Both operational hotels were temporarily closed in Mar'20 in accordance with state government quidelines given COVID-19 lock-down and subsequently reopened in Jun'20



Financial Highlights YTD FY2021

NOI and EBITDA for YTD FY2021 up 5% and 8% year-on-year respectively with NOI margin at 87%. Distribution for YTD FY2021 stood at ₹13,056 mn

| | YTD FY2021 (mn) | YTD FY2020 (mn) | Variance % | Remarks |
|-------------------------------|--------------------|------------------------|------------|--|
| Revenue from Operations | ₹16,217 | ₹16,016 | +1% | Contracted rental escalations on 8.1 msf Revenue from 1.4 msf of new deliveries in 4Q FY2020 Increase in CAM and other operating revenues Partially offset by: Decrease in commercial office revenues due to exits Decrease in hotel revenues due to COVID-19 impact⁽³⁾ One-off items⁽⁴⁾ in PY; adjusted for these one-off items, revenue would have been higher by 3% YoY |
| NOI Margin (%) | ₹14,163 87% | ₹13,551 <i>85%</i> | +5% | Increase in Revenue from Operations Savings due to cost optimization initiatives Lower hotel, power & fuel expenses |
| EBITDA Margin (%) | ₹14,067 87% | ₹13,025 <i>81%</i> | +8% | Increase in NOI Interest Income on purchase consideration advanced for Embassy Manyata M3 Block B Savings in corporate overheads |
| Distribution Payout rati | · | ₹13,504 <i>100%</i> | (3%) | Distribution of ₹13,056 mn for YTD FY2021 Represents payout ratio of 100% of NDCF at REIT level |

Notes

¹⁾ Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in YTD FY2021 was up 7% year-on-year

⁽²⁾ ETV was acquired on December 24, 2020 by Embassy REIT. The relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, a date close to the acquisition date, as there are no significant 9 transactions or events that have occurred between December 24, 2020 and December 31, 2020 and the effect thereof is not considered to be material to the results for the quarter and nine month period ended Dec'20

Both operational hotels were temporarily closed in Mar'20 in accordance with state government guidelines given COVID-19 lock-down and subsequently reopened in Jun'20 One-time surrender premium of ₹300 mn received from an occupier of Embassy TechZone during YTD FY2020



Distribution Overview

Distribution for Q3 stood at ₹4,313 mn i.e. ₹4.55 per unit⁽¹⁾ representing a 100% payout ratio. Scheduled payment date is on or before February 27, 2021

| Particulars | 3Q FY2021 | YTD FY2021 | FY2020 |
|--|--------------------------------|-------------------------|-----------------|
| Distribution period | Oct'20 – Dec'20 | Apr'20 – Dec'20 | Apr'19 – Mar'20 |
| Distribution amount (mn) | ₹4,313 | ₹13,056 | ₹18,813 |
| Outstanding units (mn) | 948 | Q1 & Q2: 772 Q3: 948 | 772 |
| Distribution per unit ⁽¹⁾ (DPU) | ₹4.55 | ₹15.88 | ₹24.39 |
| - Interest | ₹2.03 | ₹6.07 | ₹9.99 |
| - Dividend | ₹0.02 | ₹0.80 | ₹0.37 |
| - Amortization of SPV level debt | ₹2.50 | ₹9.01 | ₹14.03 |
| Announcement date February 12, 2021 | | - | - |
| Record date | February 22, 2021 | - | - |
| Payment date | On or before February 27, 2021 | - | - |

Embassy REIT is committed to regular quarterly distribution to Unitholders with minimum 90% of Net Distributable Cash Flows ('NDCF') to be distributed



FY2021 Guidance post ETV acquisition

DPU Guidance for Initial portfolio increased to ₹22.25 per unit for FY2021 (up by ₹0.21 per unit). Revised DPU guidance for Current portfolio (post ETV acquisition) at ₹21.45 per unit for FY2021

| Guidance Update | | | | | | |
|-----------------------------|---------------------------------|--|---|--|--|--|
| _ | Mid-Point | | | | | |
| Particulars | Initial Guidance (Nov'20) | Revised Guidance on Initial Portfolio (Feb'21) | Revised Guidance on Current Portfolio (Feb'21) | | | |
| NOI | 19,005 | 19,005 | 20,314 | | | |
| NDCF | 17,010 | 17,170 | 18,340 | | | |
| Distribution ⁽³⁾ | 17,010 | 17,170 | 18,340 | | | |
| No. of Units (mn) | 772 | 772 | H1 - 772 H2 - 948 | | | |
| DPU | 22.04 | 22.25 | 21.45 | | | |
| Proforma DPU ⁽⁴⁾ | NA | NA | 22.49 | | | |

| Guidance Reconciliation | | | | | | | |
|--|---------------|------------------------|------------------------------|------------|--|--|--|
| Particulars | NOI (₹ mn) | Distribution (₹ mn) | Units outstanding (mn) | DPU (₹) | | | |
| Initial Guidance as at Nov 02, 2020 | 19,005 | 17,010 | 772 | 22.04 | | | |
| (+) Update in assumptions for Initial portfolio | - | 160 | 772 | 0.21 | | | |
| Revised Guidance as at Feb 12, 2021 (Initial portfolio) | 19,005 | 17,170 | 772 | 22.25 | | | |
| (-) Factoring 176.23 mn new units issued during ETV acquisition ⁽²⁾ | - | - | 948 | (1.04) | | | |
| (+) Increase due to ETV acquisition | 1,309 | 1,170 | 948 | 0.24 | | | |
| Revised Guidance as at Feb 12, 2021 (Current portfolio) | 20,314 | 18,340 | 948 | 21.45 | | | |

Notes:

⁽¹⁾ Initial portfolio refers to Embassy REIT's portfolio of 33.3 msf prior to ETV acquisition in Dec'20. Current portfolio refers to Embassy REIT's enlarged portfolio of 42.4 msf post factoring ETV acquisition on December 24, 2020

⁽²⁾ Increase in units due to issue of units through an Institutional Placement aggregating to ₹36,852.02 million, comprising 111.34 million units at a price of ₹331.00 per unit to institutional investors and issue of units through a Preferential Issue of 64.89 million units at a price of ₹356.70 per unit to the third-party shareholders of VTPL aggregating to ₹23,147.33 million as consideration for the transfer of their shareholding in ETV to the Embassy REIT

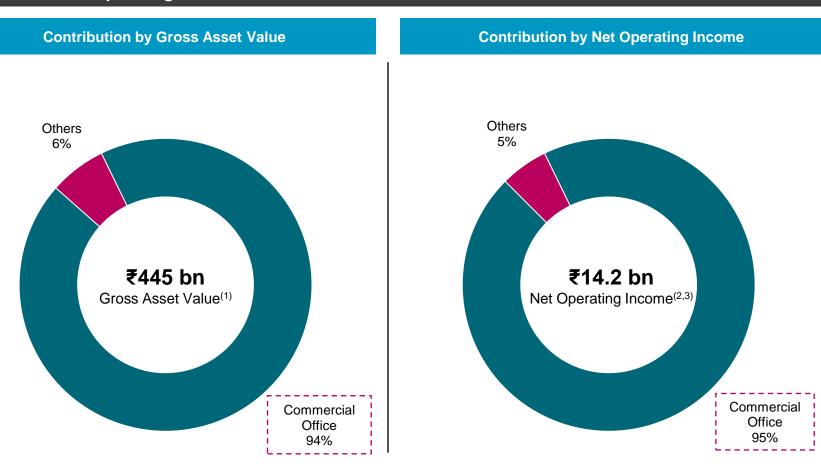
³⁾ Assumes 100% payout ratio for 4Q FY2021 and includes actual payout for nine month period ended December 31, 2020

DPU computed for three and nine month period ended Dec'20 excluding 176.23 mn new units issued pursuant to the preferential allotment and the institutional placement of units in connection with ETV acquisition. For comparability purposes, the Proforma DPU excluding 176.23 mn new units issued in Dec'20 is ₹5.59 per unit for 3Q FY2021 and ₹16.92 per unit for YTD FY2021



Our Portfolio: Commercial Office-focused

Predominantly an office REIT with commercial office segment contributing to 94% of Portfolio Value and 95% of Net Operating Income



32.3 msf completed best in-class Grade A Office properties (90.6% occupied, 7.1 years WALE)

Notes

⁽¹⁾ Gross Asset Value (GAV) considered per Sep'20 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 55

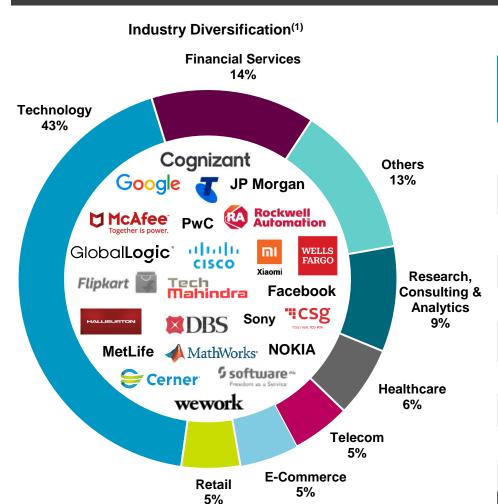
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Transactions or events that have occurred between December 24, 2020 and December 31, 2020 and the effective YTD FY2021 NOI excluding Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP



Our Occupier Base

Global business with a diversified, resilient and high credit-quality occupier base



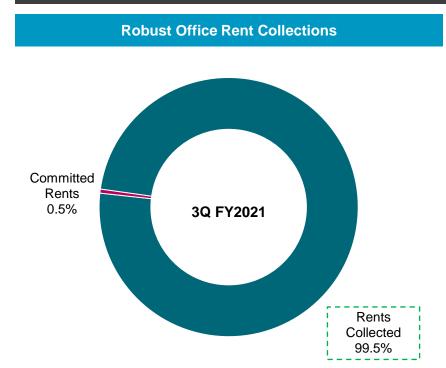
38% of Gross Rentals From Top 10 Occupiers

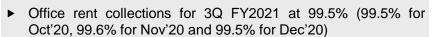
| Top 10 Occupiers | Sector | % of Rentals |
|---|----------------------|-----------------|
| Global Technology & Consulting Major | Technology | 10% |
| Cognizant | Technology | 7% |
| NTT Data | Technology | 3% |
| Flipkart | E-commerce | 3% |
| JP Morgan | Financial Services | 3% |
| Wells Fargo | Financial Services | 3% |
| ANSR | Research & Analytics | 3% |
| Cerner | Healthcare | 2% |
| PwC | Research & Analytics | 2% |
| Wework | Co-working | 2% |
| Total | | 38% |



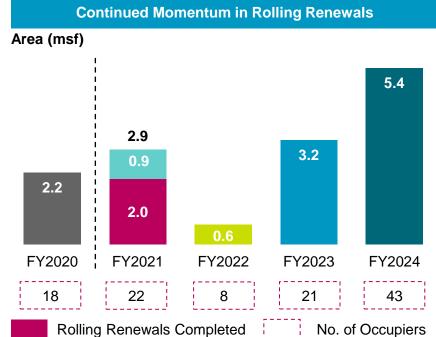
Rent Collections and Rolling Renewals Update

Rent collections for 3Q FY2021 from office occupiers remained robust at 99.5%; achieved rolling renewals of 2.0 msf YTD FY2021 across 15 leases, on track to renew remaining 0.9 msf during Q4





- ► In-line with robust office rent collections of 99.9% for 2Q FY2021 and 100% for 1Q FY2021
- No waivers to office occupiers. Rebate granted to food court and ancillary retail tenants, representing 0.9% of annual rents

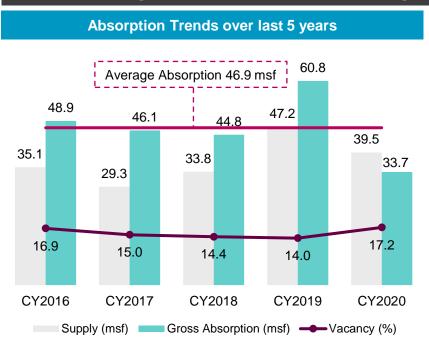


- Continued momentum in rolling renewals given in-place rents are significantly below market
- Achieved rolling renewals on 2.0 msf during YTD Q3 representing 6.5% of annual rents
- On track for remaining 0.9 msf, or 100% of rolling renewals due in Q4



Market Fundamentals - CY2020 Update

Gross absorption of 33.7 msf in CY2020 was lowest in last 5 years due to COVID-19 induced pause in decision making. However, Q4 witnessed resurgence of new deal activity given positive sentiments



| City-wise Performance – CY2020 | | | | | | |
|--------------------------------|---------------------------|--------|---------|--|--|--|
| | Absorption ⁽¹⁾ | Supply | Vacancy | | | |
| City | (msf) | (msf) | (%) | | | |
| Bengaluru | 11.3 | 11.7 | 8% | | | |
| Pune | 3.2 | 3.6 | 12% | | | |
| Mumbai | 2.7 | 5.0 | 24% | | | |
| NCR | 4.8 | 6.9 | 26% | | | |
| Embassy REIT Markets | 22.0 | 27.2 | 17% | | | |
| Hyderabad | 7.1 | 8.2 | 13% | | | |
| Chennai | 4.1 | 3.7 | 12% | | | |
| Kolkata | 0.5 | 0.4 | 36% | | | |
| Other Markets | 11.7 | 12.3 | 17% | | | |
| Grand Total | 33.7 | 39.5 | 17% | | | |

CY2020 Highlights

- ▶ Gross absorption of 33.7 msf in CY2020, 32% lower than five-year average
 - Occupiers paused their real estate plans in Q2 & Q3 CY2020 given COVID-19 related uncertainty
 - Bengaluru and Tech sector remained resilient, contributed to 34% and 33% of pan-India absorption respectively
- ► Positive occupier sentiment with resurgence in deal activity levels in Q4
 - Continued downward trend in active COVID-19 cases, return-to-work programs commenced by occupiers
 - 29% increase in Q4 absorption (vs. Q3), pre-commitments contributed 45% of transacted volumes during Q4 CY2020



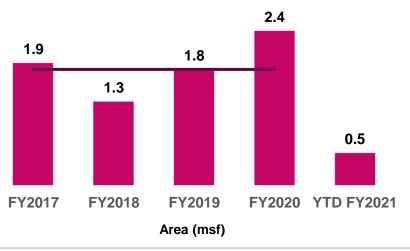
Leasing Performance Across Years

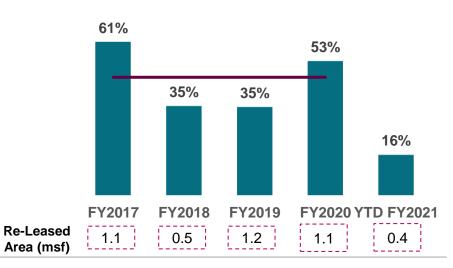
Maintained healthy occupancy of 90.6% as of December 2020 on the enlarged 32.3 msf completed portfolio with same-store occupancy of 90.5%

| Particulars | | YTD FY2021 | Average | FY2020 | FY2019 | FY2018 | FY2017 |
|--------------------------------------|-----|------------|-------------|--------|--------|--------|--------|
| Completed Area | msf | 32.3 | (FY2017-20) | 26.2 | 24.8 | 24.2 | 23.1 |
| Occupancy | % | 90.6% | 93.8% | 92.8% | 94.3% | 93.5% | 94.7% |
| New Leases Signed ⁽¹⁾ (A) | msf | 0.5 | 1.8 | 2.4 | 1.8 | 1.3 | 1.9 |
| Re-Leasing | msf | 0.4 | 1.0 | 1.1 | 1.2 | 0.5 | 1.1 |
| Re-Leasing Spread | % | 16% | 47% | 53% | 35% | 35% | 61% |
| Existing Occupier Expansion | % | 67% | 62% | 71% | 59% | 69% | 50% |
| Renewals ⁽²⁾ (B) | msf | 0.5 | 1.5 | 0.6 | 0.9 | 2.9 | 1.6 |
| Total Leases Signed (A+B) | msf | 1.0 | 3.3 | 2.9 | 2.7 | 4.2 | 3.5 |

1.8 msf average new leases signed between FY2017-20

47% average re-leasing spread between FY2017-20





Notes:

(1) New leases signed includes re-leases, excludes renewals

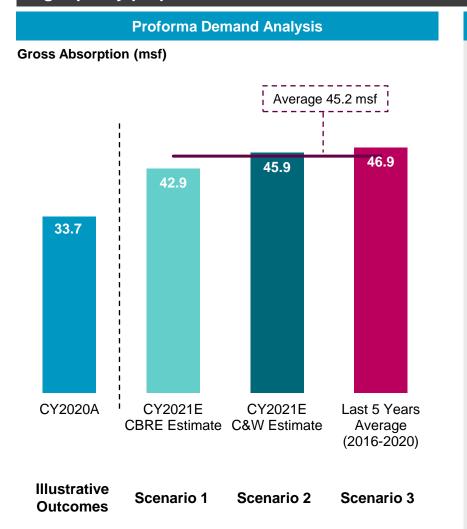
Renewal of ultimate lease expiries



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Market Fundamentals – Demand Trends

Demand resurgence likely from H2 CY2021 given vaccine roll-out and return-to-work by occupiers. High-quality properties to benefit from increased wellness-orientation and industry consolidation



Demand Trends

Short-term Outlook

- With decrease in active COVID cases, occupiers looking to ramp-up their 'return-to work' programs
- Grade A stock to remain resilient given occupier and asset quality coupled with robust rent collections
- A broad base vaccine roll-out and ramp-up of employees at offices likely to fuel reactivation of RFPs

Medium-term Outlook

- Resurgence in demand owing to occupiers implementing real estate strategies to support business needs
- Expansion driven demand likely from GCCs large scale consolidations, expansions to come back gradually
- Most active deals likely to see traction / conclusion over next 6-12 months, a full rebound is expected in CY2022

Portfolio Implications

- Limited impact on existing portfolio given asset and occupier quality, stable occupancy, long WALE and below market rents
- Limited risk on 20+ msf contracted escalations in next 3 years
- Market consolidation, occupier expansion and preference for quality, wellness-oriented properties to drive demand

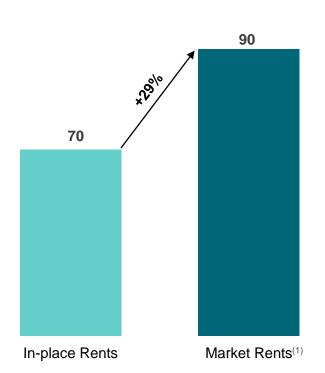


Embedded Rental Escalations

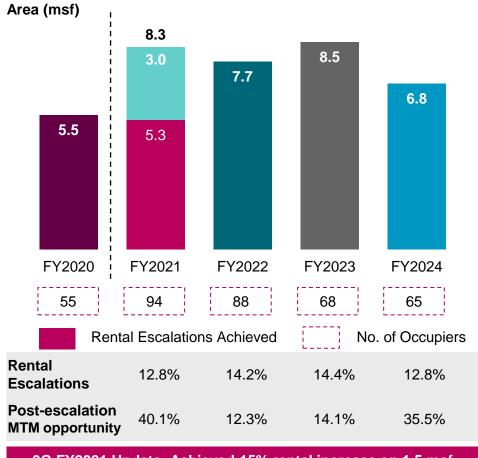
Achieved rental increase of 15% on 1.5 msf across 24 leases in Q3 (achieved 13% rental increase on 5.3 msf YTD). On track to deliver 13% rental increase due on 3.0 msf across 28 leases in Q4

Market rents 29% above in-place rents

Rent (₹ psf / month)



Embedded rental escalations of 10-15% aids NOI growth



3Q FY2021 Update: Achieved 15% rental increase on 1.5 msf



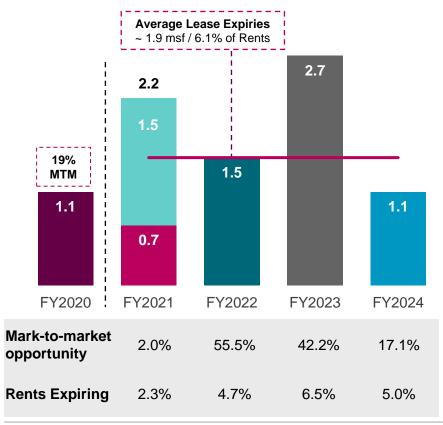
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Embedded Mark-to-Market Potential

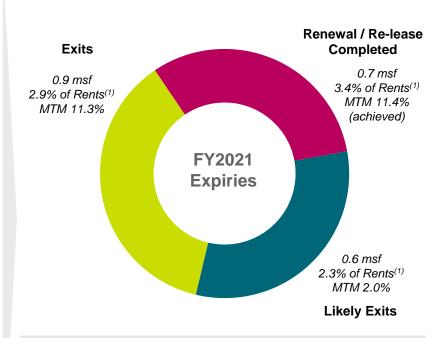
Of 2.2 msf lease expiries in FY2021, successfully backfilled 0.7 msf at 11% MTM spread. 0.6 msf leases representing 2.3% of annual rents are likely exits in Q4

19% of leases expire between FY2021-24

Area Expiring (msf)



FY2021 Lease Expiries Update



- ▶ 0.7 msf backfilled at 11.4% MTM spread to 24 occupiers
- 1.5 msf total exits in FY2021 'business as usual' churn and COVID-19 induced occupier exits
 - 0.9 msf exits till Q3, 0.6 msf likely exits in Q4 (includes ETV and additional exits on initial portfolio)
- ▶ 1.0 msf avg annual backfill achieved in previous 4 years

Note:

Refers to annualized rental obligations



Leasing Highlights for 3Q FY2021

311k sf leases signed across 11 deals in Q3, comprising of 206k sf new leases with 14% re-leasing spread and 104k sf renewals at 6% renewal spread

| 3Q FY2021 Highlights | |
|--------------------------------|------|
| New Leases signed ('000 sf) | 206 |
| – Existing Occupier Expansion | 72% |
| Releasing ('000 sf) | 206 |
| - Re-leasing Spread | 14% |
| Renewals ('000 sf) | 104 |
| – Renewal Spread | 6% |
| Pipeline discussions ('000 sf) | ~150 |

| New Leases Signed | | | | | | |
|-------------------|---------------------|-----------------------------|----------------|--|--|--|
| Occupier | Property | Sector | Area ('000 sf) | | | |
| Telstra | Embassy Quadron | Telecom | 51 | | | |
| Wells Fargo | Embassy TechVillage | Financial Services | 51 | | | |
| Maxlinear | Embassy TechVillage | Others | 27 | | | |
| Enfusion | Embassy TechVillage | Technology | 26 | | | |
| Halliburton | Embassy TechVillage | Engineering & Manufacturing | 16 | | | |
| Bain Capital | Express Towers | Financial Services | 10 | | | |
| Others | Various | Various | 26 | | | |
| Total | | | 206 | | | |

New Leases & Renewals in 3Q FY2021









Bain Capital





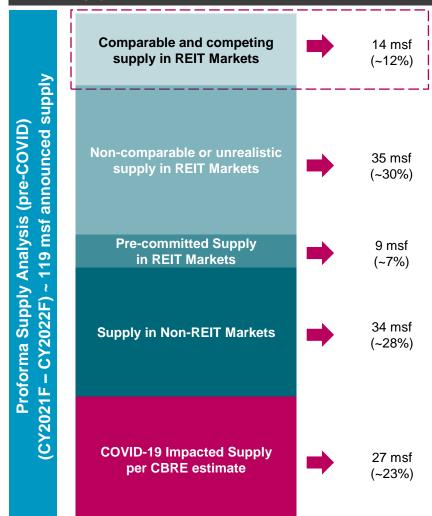


⁽¹⁾ New leases signed includes re-leases, excludes renewals



Market Fundamentals – Supply Trends

Considerable supply shrinkage of over 23% since Jan'20 per CBRE, supply expected to recover modestly post demand rebound in H2 CY2021



Supply Trends

Short-term Outlook

- Supply slippages to continue due to COVID-19 disruptions in labour, material and financing availability
- Delay in construction of ongoing projects, focus on delivery of pre-committed properties
- Institutional landlords continue to pour concrete given financing availability

Medium-term Outlook

- CBRE's 2-year forward supply estimate has decreased from 119 msf in Jan'20 to 92 msf in Jan'21, a 23% decline in 4 quarters
- Supply likely to recover modestly when demand rebounds in H2 CY2021
- Institutional landlords to deliver smarter buildings in sync with changing market dynamics

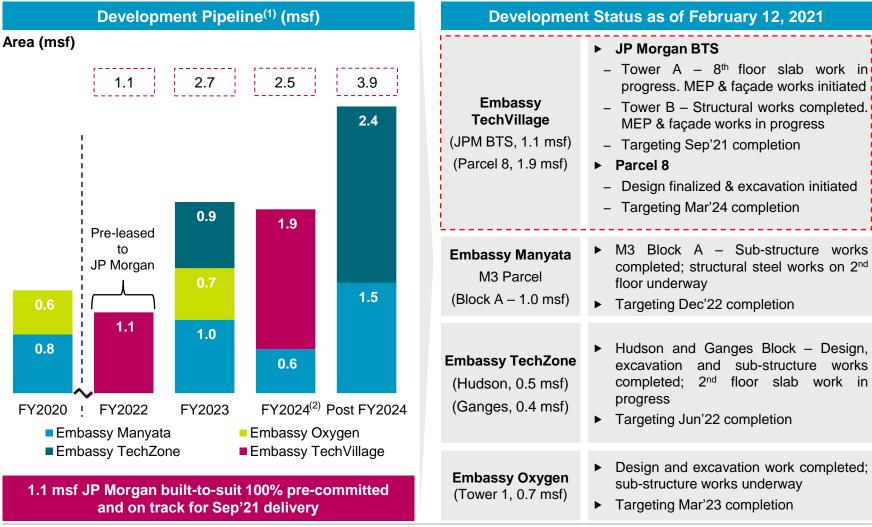
► Portfolio Implications

- Comparable & competing supply for REIT is significantly lower at 12% of announced supply for next 2 years
- 1.1 msf due for delivery in Sep'21, is already 100% preleased. No other near-term new supply until FY2023
- REIT has liquidity to help labour and financing availability and flexibility to control supply timing



Development Pipeline

Launched 1.9 msf of new office development at ETV. Along with the existing 2.7 msf development, organic growth through 5.7 msf on-campus development across portfolio



Notes

⁽¹⁾ Excludes 1,137 hotel keys across Hilton & Hilton Garden Inn at Embassy Manyata and Embassy TechVillage

Under Development Projects

5.7 msf on-campus projects across 4 properties in various stages of development, with earliest delivery of 1.1 msf JP Morgan built-to-suit targeted for September 2021

Embassy TechVillage – JP Morgan BTS (1.1 msf)



Embassy Manyata - M3 Block A (1.0 msf)



Actual Progress at Site(1)







Under Development Projects

For the ongoing 5.7 msf on-campus development, adequate financing available. Additionally, REIT has the flexibility to control supply timing

Embassy TechZone - Hudson & Ganges Blocks (0.9 msf)



Embassy Oxygen - Tower 1 (0.7 msf)



Actual Progress at Site(1)

Design Perspective







Embassy TechVillage Overview

9.2 msf office park with 6.1 msf of completed office (97.8% occupancy), 3.1 msf of U/C office (36% preleased), 518 proposed Hilton hotel keys and a planned metro station at the park entrance

| • • | • |
|--|------------------------------|
| Location | Outer Ring Road, Bengaluru |
| Total Leasable Area / Completed Area / Proposed Hotel Keys | 9.2 msf / 6.1 msf / 518 keys |
| No. of Occupiers | 45+ |
| In-Place Rent (psf p.m.) | ₹69 |
| MTM Potential (%) | 32% |
| Occupancy | 97.8% |
| WALE | 9.5 years |
| Pre-Leased Area (% of Under Construction) | 1.1 msf (36%) |







Strong Balance Sheet with Ample Liquidity

Post recent ETV acquisition, REIT's leverage stands at 23%. Our conservative Balance Sheet provides flexibility to pursue growth through on-campus development and accretive acquisitions

Total Enterprise Value ('TEV')

| Particulars | December 31, 2020 |
|--|-------------------|
| Market Capitalization ⁽¹⁾ | 326,284 |
| Add: Net Debt | 96,975 |
| Gross Debt | 102,877 |
| Less: Cash & Cash Equivalents investments(2) | (5,902) |
| Total Enterprise Value (TEV) | 423,259 |

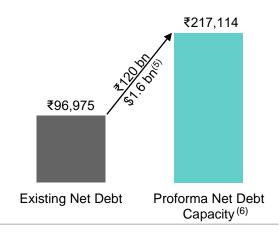
Leverage Metrics

| Particulars | December 31, 2020 |
|--|-------------------|
| Net Debt to TEV | 23% |
| Net Debt to EBITDA ^(3,4) | 3.1x |
| Interest Coverage Ratio ⁽⁴⁾ | |
| excluding capitalized interest | 3.6x |
| including capitalized interest | 3.4x |
| Available Debt Headroom | ₹120 bn |

Net Debt to TEV



Debt Headroom



Notes:

- (1) Closing price on National Stock Exchange as at December 31, 2020
- Includes short term liquid funds, fixed deposits etc net of 3Q FY2021 distribution of ₹4,313 mn
- (3) EBITDA has been annualized for comparability purposes

5) \$1 = ₹73

⁾ ETV was acquired by Embassy REIT on December 24, 2020. The relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, a date close to the acquisition date, as there are no significant transactions or events that have occurred between December 24, 2020 and 31 December 2020 and the effect thereof not considered to be material to the results for the quarter and nine month period ended Dec'20. Hence, Interest Coverage Ratio ("ICR") and Net Debt to EBITDA ratios have been computed and presented for the Initial portfolio of 33.3 msf prior to ETV acquisition

⁶⁾ Gross Asset Value (GAV) considered per Sep'20 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 55



Proactive Capital Management

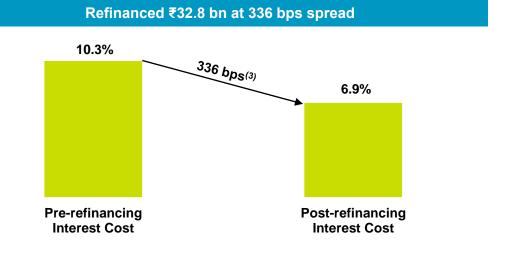
Existing cash and undrawn commitments total ₹9.4 bn. Successfully raised ₹33.5 bn at 6.5% coupon. Also, refinanced ₹32.8 bn in-place debt resulting in 336 bps interest savings

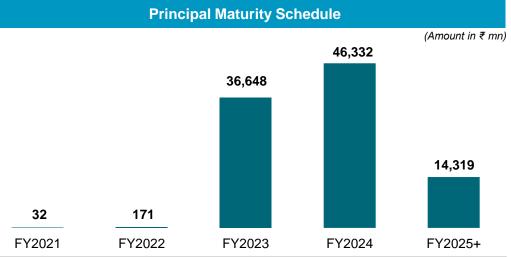


₹33,500 mn
Listed NCD Issuances⁽²⁾

6.5%
Average Interest Cost

AAA / Stable Rating of Listed Bonds by CRISIL





Notes: All figures on this slide reflect the recent Series III NCD of ₹26,000 mn raised on January 15, 2021

¹⁾ Includes treasury balances, fixed deposits etc., net of 3Q FY2021 distribution of ₹4,313 mn

Raised Series II NCD (Tranche B) of ₹7,500 mn in Oct 20 at 6.70% coupon to fund Embassy Manyata and Embassy TechZone CAM acquisition and for general purposes. Further, raised ₹26,000 mn in Jan 21 at





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Portfolio Summary

32.3 msf completed Grade A office assets (90.6% occupied, 7.1 years WALE, 29% MTM opportunity)

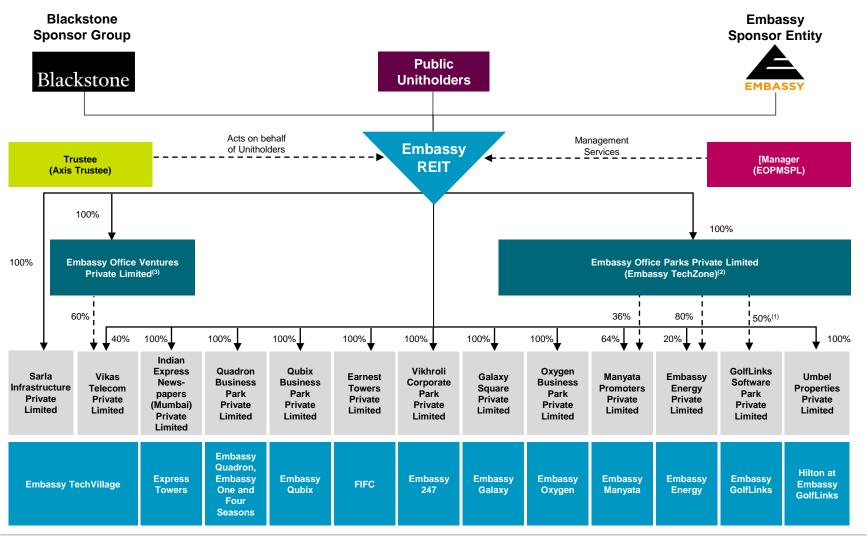
| | Leasable Area (msf)/Keys/MW | | WALE ⁽²⁾ | Occupancy | F | Rent (₹ psf / mtl | h) | GAV ⁽³⁾ | | |
|---|--------------------------------|--------------------------|----------------------------------|-----------|-------|-------------------|--------|--------------------|---------|------------|
| Property | Completed | Development | Total | (yrs) | (%) | In-place | Market | MTM (%) | ₹mn | % of total |
| Embassy Manyata | 11.8 | 3.1 | 14.8 | 7.0 | 95.5% | 61 | 91 | 50% | 160,291 | 36% |
| Embassy TechVillage | 6.1 | 3.1 | 9.2 | 9.5 | 97.8% | 69 | 91 | 33% | 100,818 | 23% |
| Embassy GolfLinks (1) | 2.7 | - | 2.7 | 8.3 | 97.2% | 116 | 148 | 27% | 27,428 | 6% |
| Embassy One | 0.3 | - | 0.3 | 8.2 | 5.5% | 159 | 147 | (8%) | 4,532 | 1% |
| Bengaluru Sub-total | 20.9 | 6.1 | 27.0 | 7.4 | 95.3% | 72 | 102 | 43% | 293,069 | 66% |
| Express Towers | 0.5 | - | 0.5 | 3.9 | 87.6% | 269 | 270 | 0% | 17,722 | 4% |
| Embassy 247 | 1.2 | - | 1.2 | 3.9 | 82.1% | 101 | 110 | 9% | 16,404 | 4% |
| FIFC | 0.4 | - | 0.4 | 3.3 | 77.5% | 297 | 285 | (4%) | 13,908 | 3% |
| Mumbai Sub-total | 2.0 | | 2.0 | 3.7 | 82.6% | 176 | 178 | 2% | 48,034 | 11% |
| Embassy TechZone | 2.2 | 3.3 | 5.5 | 5.1 | 88.6% | 49 | 48 | (1%) | 22,747 | 5% |
| Embassy Quadron | 1.9 | - | 1.9 | 4.0 | 61.7% | 47 | 48 | 2% | 13,104 | 3% |
| Embassy Qubix | 1.5 | - | 1.5 | 5.1 | 93.9% | 40 | 48 | 20% | 10,153 | 2% |
| Pune Sub-total | 5.5 | 3.3 | 8.8 | 4.8 | 80.7% | 46 | 48 | 5% | 46,004 | 10% |
| Embassy Oxygen | 2.5 | 0.7 | 3.3 | 10.7 | 75.6% | 48 | 54 | 13% | 21,242 | 5% |
| Embassy Galaxy | 1.4 | - | 1.4 | 2.4 | 98.6% | 35 | 45 | 28% | 8,783 | 2% |
| Noida Sub-total | 3.9 | 0.7 | 4.6 | 7.9 | 83.7% | 43 | 50 | 18% | 30,025 | 7% |
| Subtotal (Office) | 32.3 | 10.1 | 42.4 | 7.1 | 90.6% | 70 | 90 | 29% | 417,132 | 94% |
| Four Seasons at Embassy One | 230 Keys | - | 230 Keys | - | 4.5% | - | - | - | 7,545 | 2% |
| Hilton at Embassy GolfLinks | 247 Keys | - | 247 Keys | - | 10.8% | - | - | - | 4,375 | 1% |
| Hilton & Hilton Garden Inn at Embassy Manyata (5 & 3 star) | - | 619 Keys | 619 Keys | - | - | - | - | - | 4,122 | 1% |
| Hilton & Hilton Garden Inn at Embassy TechVillage (5 & 3 star) | - | 518 Keys | 518 Keys | - | - | - | - | - | 1,474 | 0% |
| Embassy Energy | 100MW | - | 100MW | - | - | - | - | - | 10,002 | 2% |
| Subtotal (Infrastructure Assets) | 477 Keys / 100MW | 1,137 Keys | 1,614 Keys / 100MW | | | | | | 27,518 | 6% |
| Total | 32.3 msf / 477 Keys / 100MW | 10.1 msf / 1,137 Keys | 42.4 msf / 1,614 Keys / 100MW | | | | | | 444,650 | 100% |

Notes

- (1) Details included in the above table are for 100% stake in Embassy GolfLinks, except GAV which reflects Embassy REIT's 50% economic interest in GLSP
- (2) Weighted against Gross Rentals assuming occupier exercise their renewal options after the end of the initial commitment period
- Weighted against Gloss Refusal sasonning occupier exercise their lenewar options after the end of the findal confinition of the findal confinitio



Embassy REIT Structure



Notes:

- (1) Balance 50% owned by JV partner
- (2) Does not include restructuring pursuant to the composite scheme of arrangement among MPPL, EOPPL and Embassy Pune TechZone Private Limited (currently a wholly-owned subsidiary of EOPPL) filed before NCLT in Jul'20. Upon the scheme becoming effective: (i) MPPL will become a 100% directly-held holding company of the Embassy REIT, holding Embassy Manyata Business Park, 80% of the share capital of GLSP; and (ii) Embassy Pune Techzone Private Limited (currently a wholly-owned subsidiary of EOPPL) will become a 100% directly-held SPV of the Embassy REIT, holding Embassy TechZone
- 3) Does not include the restructuring pursuant to scheme of arrangement between VTPL and EOVPL, filed before NCLT in Feb'21. Upon the scheme becoming effective, EOVPL will merge into VTPL and the existing 60% investment in the share capital of VTPL held by EOVPL will stand cancelled and VTPL will become a 100% directly-held SPV of Embassy REIT



Walkdown of Key Financial Metrics

(Amount in ₹ mn)

| | | | | | | | (Amount | . 111 | . 11111 |
|---|-----------|-----------|--------------|------------|------------|-------------|----------|--------------|---------------|
| Particulars | 3Q FY2021 | 3Q FY2020 | Variance (%) | YTD FY2021 | YTD FY2020 | Variance (% | <u>)</u> | | |
| Revenue from Operations | 5,653 | 5,459 | 4% | 16,217 | 16,016 | 1% | | | |
| Property Taxes and Insurance | (192) | (180) | 7% | (581) | (538) | 8% | NO NO | | |
| Direct Operating Expenses | (681) | (639) | 7% | (1,473) | (1,926) | (24%) | | | |
| Net Operating Income | 4,780 | 4,639 | 3% | 14,163 | 13,551 | 5% | | | |
| Other Income | 290 | 153 | 89% | 793 | 402 | 97% | | | |
| Dividends from Embassy GolfLinks (2) | 300 | - | NR | 565 | 194 | 191% | | NDCF | |
| Property Management Fees (3) | (126) | (125) | 1% | (361) | (359) | 1% | | Fat | |
| Indirect Operating Expenses | (162) | (139) | 16% | (361) | (493) | (27%) | | at SPV level | |
| EBITDA | 5,082 | 4,528 | 12% | 14,799 | 13,295 | 11% | | lev(| |
| Working Capital Adjustments | (187) | 431 | NM | 129 | 1,889 | (93%) | | ᅋ | Distributions |
| Cash Taxes | (209) | (356) | (41%) | (576) | (1,038) | (45%) | | | ribut |
| Principal Repayment on external debt | (9) | (40) | (78%) | (106) | (325) | (68%) | | | ions |
| Interest on external debt | (117) | (218) | (46%) | (901) | (786) | 15% | | | |
| Non-Cash Adjustments | (59) | (317) | (81%) | (667) | (955) | (30%) | | | |
| NDCF at SPV level | 4,501 | 4,028 | 12% | 12,679 | 12,080 | 5% | | | |
| Distribution from SPVs to REIT | 4,532 | 4,323 | 5% | 12,801 | 12,321 | 4% | | | |
| Distribution from Embassy Golflinks | - | 480 | (100%) | 738 | 1,440 | (49%) | | | |
| Interest on external debt | (243) | - | NR | (277) | - | NR | | | |
| REIT Management Fees (2) | (45) | (55) | (19%) | (158) | (159) | (1%) | | | |
| Other Inflows at REIT level (Net of Expenses) | 63 | (38) | NR | (72) | (51) | 40% | | | |
| NDCF at REIT level | 4,308 | 4,710 | (9%) | 13,032 | 13,552 | (4%) | | | |
| Distribution | 4,313 | 4,707 | (8%) | 13,056 | 13,504 | (3%) | | | |

Notes: Walkdown of Financial Metrics upto 'NDCF at SPV Level' represents financial numbers of all SPV's consolidated excluding Trust standalone numbers

⁽¹⁾ ETV was acquired on December 24, 2020 by Embassy REIT. The relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, a date close to the acquisition date, as there are no significant 31 transactions or events that have occurred between December 24, 2020 and December 31, 2020 and the effect thereof is not considered to be material to the results for the quarter and nine month period ended Dec'20

²⁾ Given EOPPL currently owns 50% economic interest in Embassy GolfLinks, dividends from Embassy GolfLinks is paid to EOPPL
3) Property management fees includes 3% of facility rentals from only Commercial Office segment and does not include fees on Hospitality and Other segments and REIT Management fees is 1% of REIT distribution

MNC - Multinational Corporations



Key Terms & Definitions

| _ | | | |
|---|---|------------|---|
| Notes | | 37. | msf – Million square feet |
| • | All figures in this presentation are as of December 31, 2020 and includes ETV unless specified otherwise | 38. | MTM – Mark to Market |
| • | All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31st of the respective year. | 32. | Mumbai – Mumbai Metropolitan Region (MMR) |
| | Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) December 31 of the respective year | 33. | MW – Mega-Watt |
| • | Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation | 34. | NAV – Net Asset Value |
| | All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns | 31. | NCD – Non-Convertible Debentures |
| • | Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only | 32. | NDCF refers to Net Distributable Cash Flows |
| | Embassy REIT's 50% economic interest in GLSP | 33. | Net Debt – Gross Debt minus short term treasury investment and cash and cash equivalents |
| • | Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option | 34. | NM – Not material |
| Valuation of the portfolio (e | Valuation of the portfolio (excluding ETV) as of Sep'20 undertaken by iVAS Partners, represented by Mr Manish Gupta, in conjunction with value assessment services undertaken by CBRE. GAV of recently acquired ETV and CAM Business of Embassy Manyata and Embassy TechZone considered | 35. | NOI – Net Operating Income |
| | assessment services undertaken by Cerke. One of learning adquired in various members of the included with the rest of the proficion of the included assessment services and the included assessment services are the included assessment services and the included assessment services are the included assessment services and the included assessment services are the included assessment services and the included assessment services are the included asset as a | 36. | NR – Not Relevant |
| • | Key Terms and Definitions: | 37. | NSE – The National Stock Exchange of India Limited |
| - | | 38. | NTM – Next twelve months |
| 1. | 3Q/Q3/Three Months ended – Quarter ending December 31 | 39. | NXT – Manyata front parcel office towers |
| 2. | ADR – Average Daily Rate (ADR) is a measure of the average rate charged for rooms sold and is calculated by dividing total rooms revenue for a period by the number of rooms sold during that period | 40. | OC – Occupancy certificate |
| 3. | Annualized Rental Obligations – Defined as Gross Rentals multiplied by twelve (12) | 41. | Occupancy / % Occupied / % Leased – Occupancy is defined as the ratio of the Occupied Area and the Completed Area |
| 4. | Average Occupancy – Commercial Offices - Occupied Area / Completed Area. Hotels - Occupied Rooms / Completed Rooms or Keys | 42. | Occupied Area - Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose |
| 5. | Base Rentals – Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income | 43. | Proforma DPU – DPU computed for three and nine month period ended Dec'20 excluding 176.23 million new units issued pursuant to the preferential |
| 6. | bn – Billions | | allotment and the institutional placement of units in connection with ETV acquisition |
| 7. | bps – Basis points | 44. | Proforma Debt Headroom – Proforma Debt Capacity (Maximum debt as per REIT Regulations) - Current Net Debt |
| 8. | BSE – BSE Limited | 45. | Portfolio – Together, the Portfolio Assets and the Portfolio Investment |
| 9. | CAM – Common Area Maintenance | 46. | Proposed Development Area – The Leasable Area of a property for which the master plan for development has been obtained, internal development plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received |
| 10. | C&W - Cushman & Wakefield | 47. | QoQ – Quarter on quarter |
| 11. | CAGR - Compounded Annual Growth Rate | 48. | REIT (Real Estate Investment Trust) Regulations – Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014 |
| 12. | CBRE - CBRE South Asia Private Limited | 49. | Rents – Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out and car parking income |
| 13. | Completed Area – the Leasable Area of a property for which occupancy certificate has been received | | from Occupied Area for the month of December 2020 |
| 14. | Current Portfolio – Refers to Embassy REIT's enlarged portfolio of 42.4 msf post factoring ETV acquisition on December 24,2020 | 50. | RevPAR – Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy |
| 15. | CRE – Corporate real estate | 51. | Re-leasing spread – Refers to the change in rent psf between new & expiring leases, expressed as a percentage |
| 16. | DPU - Distribution per unit | 52. | ROFO – Right of First Offer |
| 17. | EBITDA – Earnings/ (loss) before finance costs, depreciation, amortisation, impairment loss and income tax excluding share of profit of equity accounted investee | 53. | Same-Store KPIs – Same-Store KPIs represents KPIs (Occupancy/ Revenue/ NOI) from properties which are in service in both the current and prior year reporting periods adjusted to exclude straight-line & other IndAS income, as applicable, to make comparisons between periods more meaningful. |
| 18. | Embassy TechVillage / ETV - Comprises of the legal entities Vikas Telecom Private Limited (VTPL), Embassy Office Ventures Private Limited (EOVPL) and Sarla Infrastructure Private Limited (SIPL) | | For example, for 30FY2021 and YTD FY2021, Same-Store occupancy is computed on the portfolio excluding ETV's 6.2 msf completed area and excluding 1.4 msf new deliveries during the relevant period |
| 19. | Embassy Group – refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships | 54. | sf / psf – Square feet / per square feet |
| 20. | Embassy REIT refers to Embassy Office Parks REIT | 55. | Sponsor(s) – Embassy Property Developments Private Limited and BRE / Mauritius Investments |
| 21. | EOPMSPL – Embassy Office Parks Management Services Private Limited | 56. | SPV – Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being, MPPL, UPPL, EEPL, IENMPL, VCPPL, |
| 22. | EOPPL – Embassy Office Parks Private Limited | | ETPL, QBPL, QBPPL, OBPPL, VTPL, SIPL and GSPL |
| 23. | FY – Period of 12 months ended March 31 of that particular year, unless otherwise stated | 57. | Target – Includes SIPL, EOVPL & VTPL |
| 24. | GAV – Gross Asset Value | 58. | TEV – Total Enterprise Value |
| 25. | GLSP – GolfLinks Software Park Private Limited | 59. 60. | TI / TIs – Tenant Improvement / (s) tn – Trillions |
| 26. | Grant Thornton – Grant Thornton Bharat LLP | 61. | Under Construction / U/C Area – Leasable Area for which internal development plans have been finalized and requisite approvals as required under |
| 27. | Holdco – Refers to EOPPL & EOVPL | 01. | law for the commencement of construction have been applied for, construction has commenced and the occupancy certificate is yet to be received |
| 28. | Initial portfolio – Refers to Embassy REIT's portfolio of 33.3 msf prior to ETV acquisition in Dec'20. | 62. | Units – An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT |
| 29. | Investment Entity – Refers to GolfLinks Software Park Private Limited | 63. | WALE - Weighted Average Lease Expiry (weighted according to facility rentals excluding impact of Ind-AS adjustments) assuming that each occupier |
| 30. | IPO – Initial Public Offering of units of Embassy Office Parks REIT | | exercises the right to renew for future terms after expiry of initial commitment period |
| 31. | Leasable Area – Total square footage that can be occupied by a occupier for the purpose of determining a occupier's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area | 64. | WFH – Work from home |
| 32. | LTM – Last twelve months | 65. 66. | WIP – Work-in-progress Years – Refers to fiscal years unless specified otherwise |
| 33. | Manager – Embassy Office Parks Management Services Private Limited | 67. | Years – Reiers to fiscal years unless specified otherwise YoY – Year on year |
| 34. | MEP – Mechanical, Electrical & Plumbing | 68. | YTM – Yield to Maturity |
| 35. | mn – Millions | 69. | YTD – Year to date |
| 36 | MNC – Multinational Corporations | 05. | TTD - Total to date |



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