## Embassy Office Parks REIT FY2023 Earnings Materials

April 27, 2023





#### **Press Release**

## Embassy REIT Leases Record 5.1 msf And Delivers On ₹2,058 crores Distributions Guidance For FY2023

- Leased 5.1 msf across 100 deals at 16% leasing spreads, highest deal activity over last 7 years
- Grew NOI by 11% YoY to ₹2,766 crores, delivered on annual guidance with ₹21.71 per unit distributions
- Accelerated growth with 7.9 msf under active development, ₹4,000 crores capital investment expected to add ₹900 crores to NOI upon stabilization

Bangalore, India, April 27, 2023

Embassy Office Parks REIT (NSE: EMBASSY / BSE: 542602) ('Embassy REIT'), India's first listed REIT and the largest office REIT in Asia by area, reported results today for the fourth quarter and full year ended March 31, 2023.

#### Vikaash Khdloya, Chief Executive Officer of Embassy REIT, said,

"Despite global macro volatility, we're very pleased to achieve our highest ever leasing of 5.1 msf across a record 100 deals. India remains the world's preferred offshoring destination and continues to attract global businesses looking for skilled talent and low costs, and we're well positioned to benefit from this secular trend. Backed by our clear strategy to create long-term value for our investors and our fortress balance sheet, we continue to make significant growth investments to our now 45 msf world-class portfolio."

The Board of Directors of Embassy Office Parks Management Services Private Limited ('EOPMSPL'), Manager to Embassy REIT, at its Board Meeting held earlier today, declared a distribution of ₹532 crores or ₹5.61 per unit for Q4 FY2023. With this, the cumulative distribution for FY2023 totals ₹2,058 crores or ₹21.71 per unit. The record date for the Q4 FY2023 distribution is 6 May, 2023, and the distribution will be paid on or before 12 May, 2023.

#### **Business Highlights**

- Leased 5.1 msf across 100 deals at 16% spreads, surpassing annual leasing guidance
- Added 44 new occupiers across sectors like insurance, healthcare, retail, and cybersecurity; increased occupier base to 230
  marquee corporates
- Awarded global recognition by leading ESG institutions GRESB, USGBC LEED, British Safety Council and WELL/ IWBI<sup>(1)</sup>



## Press Release (Cont'd)

#### **Financial Highlights**

- Grew Net Operating Income (NOI) by 11% YoY to ₹2,766 crores
- Delivered distributions of ₹2,058 crores or ₹21.71 per unit, marking the 16th consecutive quarter of 100% payout
- Refinanced ₹5,340 crores debt at 101 bps positive spreads, maintained best-in-class balance sheet with low 28% leverage, attractive 7.2% debt cost and AAA/Stable credit ratings

#### **Growth Highlights**

- Launched 2.3 msf new development in Bengaluru at attractive 23% yields, including first-of-its-kind 1.2 msf redevelopment project at Embassy Manyata
- Acquired 1.4 msf Embassy Business Hub in North Bengaluru for ₹335 crores, NOI and NAV accretive tuck-in acquisition financed with attractive 8.1% debt
- Accelerated active development to 7.9 msf at committed capital investment of ₹4,000 crores, expected to add ₹900 crores to NOI upon stabilization

#### **Investor Materials and Quarterly Investor Call Details**

Embassy REIT has released a package of information on the quarterly and full year results and performance, that includes (i) audited standalone and audited consolidated financial statements for the year ended March 31, 2023 (ii) audited condensed standalone and audited condensed consolidated financial statements for the quarter and year ended March 31, 2023 (iii) an earnings presentation covering Q4 FY2023 and FY2023 results, and (iv) supplemental operating and financial data book that is in-line with leading reporting practices across global REITs. All these materials are available in the Investors section of our website at <a href="https://www.embassyofficeparks.com">www.embassyofficeparks.com</a>

Embassy REIT will host a conference call on April 27, 2023 at 17:30 hours Indian Standard Time to discuss the Q4 FY2023 and full year FY2023 results. A replay of the call will be available in the Investors section of our website at <a href="https://www.embassyofficeparks.com">www.embassyofficeparks.com</a>

#### **About Embassy REIT**

Embassy REIT is India's first publicly listed Real Estate Investment Trust. Embassy REIT owns and operates a 45 msf portfolio of nine infrastructure-like office parks and four city-centre office buildings in India's best-performing office markets of Bangalore, Mumbai, Pune, and the National Capital Region ('NCR'). Embassy REIT's portfolio comprises 34.3 msf completed operating area and is home to around 230 of the world's leading companies. The portfolio also comprises strategic amenities, including four operational business hotels, two under-construction hotels, and a 100 MW solar park supplying renewable energy to tenants. Embassy REIT's industry leading ESG program has received multiple accolades from renowned global institutions and was awarded a 5-star rating both from the British Safety Council and GRESB. Embassy REIT was also recognised as the world's largest 'USGBC LEED Platinum-Certified' office portfolio (v4.1 O+M) by Green Business Certification Inc. For more information, please visit <a href="https://www.embassyofficeparks.com">www.embassyofficeparks.com</a>



## **Table of Contents**

1.	Key Highlights	5
II.	Leasing Update	11
III.	Development Update	17
IV.	Acquisition Update	23
V.	ESG & Total Business Ecosystem Update	28
VI.	Financial Update	34
VII.	Market Outlook	38
VIII.	Appendix	41





### **Delivered on Guidance, Accelerated Growth Investments**

#### **LEASING**

Leased 5.1 msf across 100 deals at 16% spreads, surpassing annual guidance



Volkswagen

Eli Lilly













#### REDEVELOPMENT

Launched 1.2 msf redevelopment at Embassy Manyata at attractive 22% Yield on Cost<sup>(1)</sup>



#### **DEVELOPMENT**

Accelerated 7.9 msf active development at highly attractive yields<sup>(1)</sup>

#### 7.9 msf

₹40 billion

Active On-campus Development **Total Capex Planned** 

₹9bn

~90%

Incremental NOI Upon Stabilization

Active Development in Bangalore

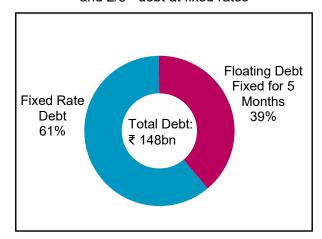
#### **ACQUISITIONS**(2)

Acquired 1.4 msf Embassy Business Hub in Bangalore; NAV and NOI accretive transaction



#### **FINANCING**

Fortress balance sheet with low 28% leverage and 2/3<sup>rd</sup> debt at fixed rates



#### **ESG & AWARDS**

Received leading global certifications recognizing leadership in sustainability and wellness



#### Notes

<sup>1)</sup> Yield on Cost is a forward estimate and calculated by dividing expected stabilized NOI upon completion by the cost of construction and interest during construction and adjusted for opportunity rent loss on existing building during construction

See notes on slide 47



### **Financial Performance for FY2023**

FY23 NOI and EBITDA up 11% each year-on-year respectively with NOI and EBITDA margins at 81% and 79% respectively

	FY2023 (mn)	FY2022 (mn)	Variance %	Remarks
Revenue from Operations	₹34,195	₹29,626	+15%	<ul> <li>Revenue from new lease-up at attractive re-leasing spreads and contractual rent escalations, partially offset by exits</li> <li>Delivery of 1.1 msf JP Morgan campus at ETV</li> <li>Launch of 619 key hotels at Embassy Manyata and ramp-up of existing hotel business</li> </ul>
NOI Margin (%)	₹27,663 81%	₹24,911 <i>84%</i>	+11%	<ul> <li>Increase in Revenue from Operations</li> <li>Partially offset by costs corresponding to the ramp-up of hotel business</li> <li>Blended NOI margin reflects change in segment mix given ramp-up in hotel business</li> </ul>
EBITDA  Margin (%)	₹26,885 79%	₹24,250 82%	+11%	► In-line with NOI increase
Distribution  Payout Ratio	,	₹20,626 100%	In-line	<ul> <li>Increase in EBITDA</li> <li>Offset by incremental interest costs on debt for new deliveries, increase in interest rates and ZCB refinance<sup>(2)</sup></li> </ul>

- ► Commercial office segment continues to be a core driver of overall NOI and contributed ₹25 bn or 90% to the FY23 NOI
- ▶ Office NOI margins consistently around 86%, demonstrating the scale and efficiency of business operations

#### Note

<sup>(1)</sup> Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP



## Fortress Balance Sheet with Active Debt Management

Refinanced ₹53 bn debt at 101 bps positive spreads, maintained best-in-class balance sheet with low 28% leverage, attractive 7.2% debt cost and AAA/Stable credit ratings

28%

Leverage<sup>(1)</sup>

7.2%

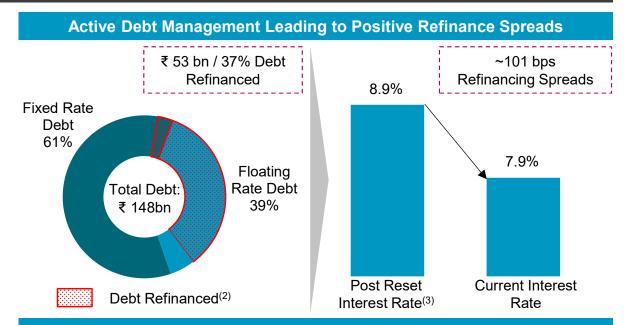
**Debt Cost** 

61%

**Fixed Rate Debt** 

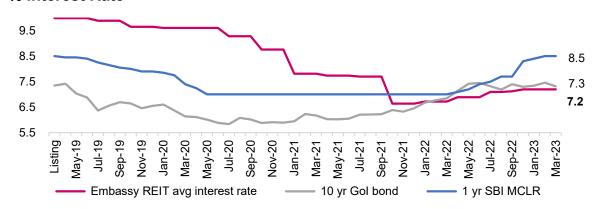
#### **AAA / Stable**

**Credit Rating** 



#### Significant Reduction in Cost of Debt Since Listing through Refinancing

#### % Interest Rate



#### Notes:

- Based on Net Debt to GAV. GAV computed based on Mar'23 valuation undertaken by iVAS Partners
- 2) Includes debt renegotiated in FY2023
- ) Post Reset case represents proforma interest rate that would have been applicable had the debt facilities not been renegotiated/refinanced
- 4) Source: National Stock Exchange, State Bank of India website
- 5) Out of ₹53 bn debt refinanced, approximately ₹2 bn debt refinance was completed on April 1, 2023



#### India: The Office to the World

India office remains a long-term growth opportunity, led by dual structural drivers of cost efficiency and abundant STEM talent offered by India's gateway cities

**India's Dual Structural Advantage Continues** 

Talent available at Scale

## 28 years

India's Median Age, favorable demographics vs global peers

## 1.5 mn

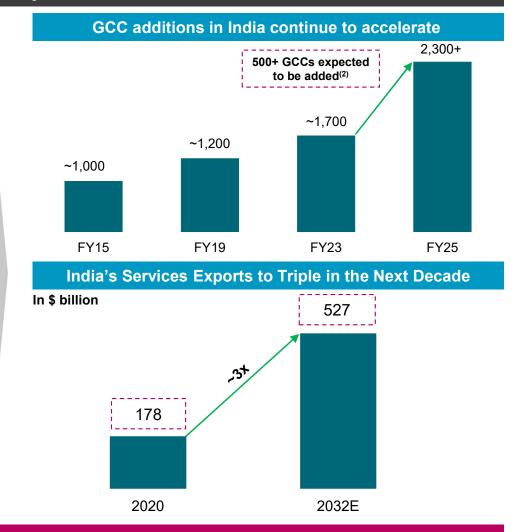
Engineering graduates added annually

## 1/10<sup>th</sup>

Avg. salary vs global tech professionals

~\$1-2 psf

Monthly office rents, even in gateway cities



- ▶ India continues to be world's premier destination for global companies to set up and grow their offshore centers
- ▶ Increased focus on costs and efficiencies by global corporates is likely to further accelerate this offshoring trend

Sources:

**Low Cost** 

<sup>(1)</sup> Morgan Stanley: 'The New India: Why This Is India's Decade', October 2022



## **Bangalore Continues to Lead India's Office Resurgence**

Bangalore continues to be Asia's leading office market given its strong tech ecosystem. Embassy REIT's portfolio concentration in Bangalore market remains a key advantage

Largest Tech, Start-up and GCC Hub in India

40%

Highest share in India's software exports<sup>(1)</sup>

1 in 3

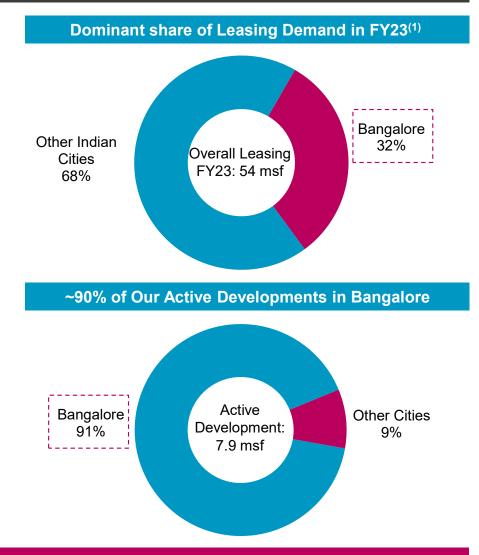
Home to Indian tech employees<sup>(2)</sup>

~20%

FTE operating cost in Bangalore compared to other global cities (3)(4)

~50%

Bangalore's share of GCCs added in CY22 in India<sup>(4)</sup>



▶ 90% of REIT's active development is concentrated in Bangalore, a city with attractive development economics

#### Sources:

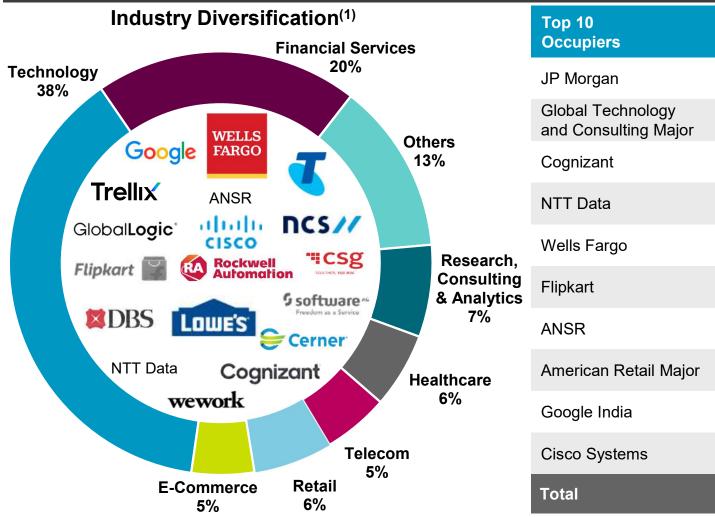
- CBRE Estimates, Karnataka State Budget 2021-22
- Credit Suisse India Market Strategy, Aug'21
- Refers to Operating cost per Full Time Employee (FTE) for IT-ADM Services, 2022
- (4) NASSCOM, Priming for a NO NORMAL future, Technology Sector in India, Feb'23





## **High Quality, Diversified Occupier Base**

#### Tech occupiers and Global Captives constitute over 70% of our occupier base



Top 10 Occupiers	Sector	% of Rentals
JP Morgan	Financial Services	6.7%
Global Technology and Consulting Major	Technology	6.5%
Cognizant	Technology	5.9%
NTT Data	Technology	3.5%
Wells Fargo	Financial Services	3.2%
Flipkart	E-commerce	2.9%
ANSR	Consulting	2.8%
American Retail Major	Retail	1.9%
Google India	Technology	1.7%
Cisco Systems	Technology	1.6%
Total		37%

- ▶ Added 44 new occupiers in FY23, expanding our overall occupier base to 230 (vs 165 at the time of listing)
- ► Contribution from Top 10 occupiers at 37% (vs 42% at the time of listing), with no single occupier contributing over 7%



## **Record Leasing Performance**

Leased a record 5.1 msf across 100 deals at 16% leasing spreads, surpassing annual guidance

### 100 Nos.

Total Deals Signed

#### 1.8 msf

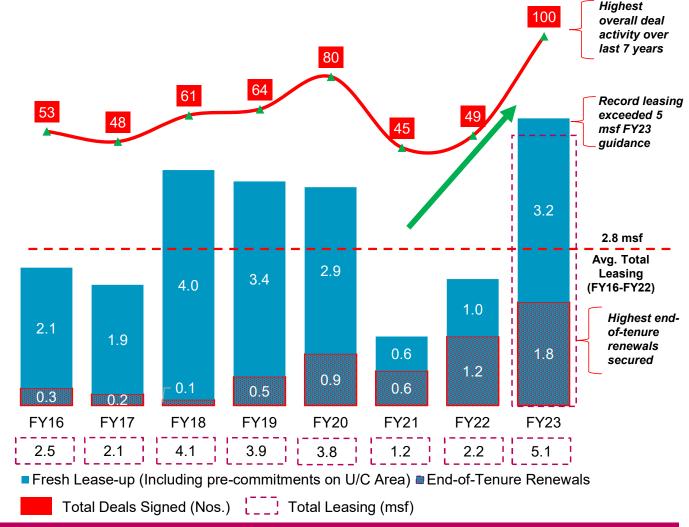
Renewed at 16% Renewal Spreads<sup>(3)</sup>

#### **1.2** msf

Pre-commitments

### 2.0 msf

Fresh Leases at 17% Releasing Spreads



▶ Highest deal activity over last 7 years (100 deals vs avg. 57 deals), driven by fresh leasing with several new occupiers (44 occupiers added), and highest volume of end-of-tenure renewals

#### Notes:

Including Early Renewals

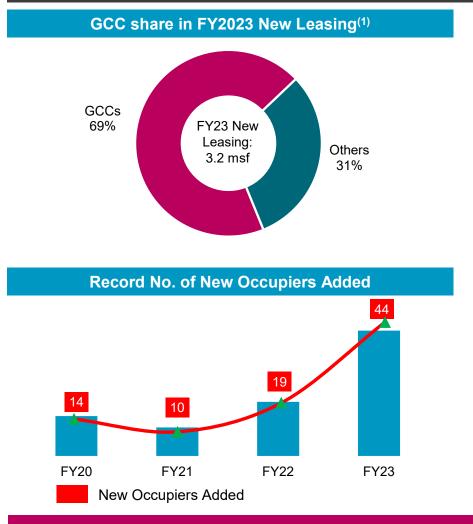
Total leases comprises of new lease-up, pre-commitment in under development properties, end-of-tenure renewals and early renewals. End-of-tenure renewals exclude rolling renewals

FY total leases (as set out in table and note 1 above) have been presented for all the properties that are currently part of Embassy REIT's portfolio as if the Embassy REIT's structure was in place since the beginning of FY16, for comparative purposes. These numbers have been included for numbers of regulating account of the properties that are currently part of Embassy REIT's portfolio as if the Embassy REIT's structure was in place since the beginning of FY16, for comparative purposes. These numbers have been included for numbers of regulating account of the properties that are currently part of Embassy REIT's portfolio as if the Embassy REIT's structure was in place since the beginning of FY16, for comparative purposes. comparative purposes. These numbers have been included for purposes of providing general information and may differ from the historical consolidated or combined financial information and other operational metrics of Embassy REIT



## **Record New Occupiers Added, Primarily GCCs**

Global Captives continue to set up and expand their India centers, thereby driving leasing. Added 44 new occupiers in FY2023 highest since listing







- ► Continued positive shift in REIT's occupier mix global captives now contribute over 55% of annual rents
- ▶ Added 44 new occupiers to embed growth in portfolio, as they typically start with smaller leases and expand

<sup>(1)</sup> New leasing comprises fresh lease-up of 2.0 msf and pre-commitments on U/C Area of 1.2 msf



## **Leasing Highlights for Q4**

712k sf total lease-up across 26 deals in Q4, comprising of 505k sf new lease-up at 18% re-leasing spread and 45k sf renewals at 2% MTM spread

Occupier	Property	Sector	Area ('000 sf)	
New Leases			505	
French Aerospace Major	Embassy GolfLinks	Engineering & Manufacturing	84	
Volkswagen	Embassy TechZone	Engineering & Manufacturing	43	
Tata Telecommunications	Embassy GolfLinks	Telecom	37	
Epiroc Mining	Embassy Manyata	Engineering & Manufacturing	37	
ICICI Lombard	Embassy 247	Financial Services	29	
Qualitest	Embassy Galaxy	Technology	28	
Gallagher	Embassy 247	Financial Services	24	
Others	Various	Various	223	
Pre - Commitment			162	
WeWork	Embassy Manyata	Co Working	138	
Esko Graphics	Embassy Manyata	Technology	24	
Renewals			45	
Indian Hotels	Express Towers	Hospitality	32	
Others	Various	Various	13	
Total Q4 Lease-up ('000 sf)				
New Deal Pipeline for Q1 ('000 sf) c.800				



United Health Group

Volkswagen



ingenico

French Aerospace Major

de de la constant de

GCC

Others

**QUALITEST™** 

Aker Powergas

**Esko Graphics** 





TATA COMMUNICATIONS

accesshealthcare



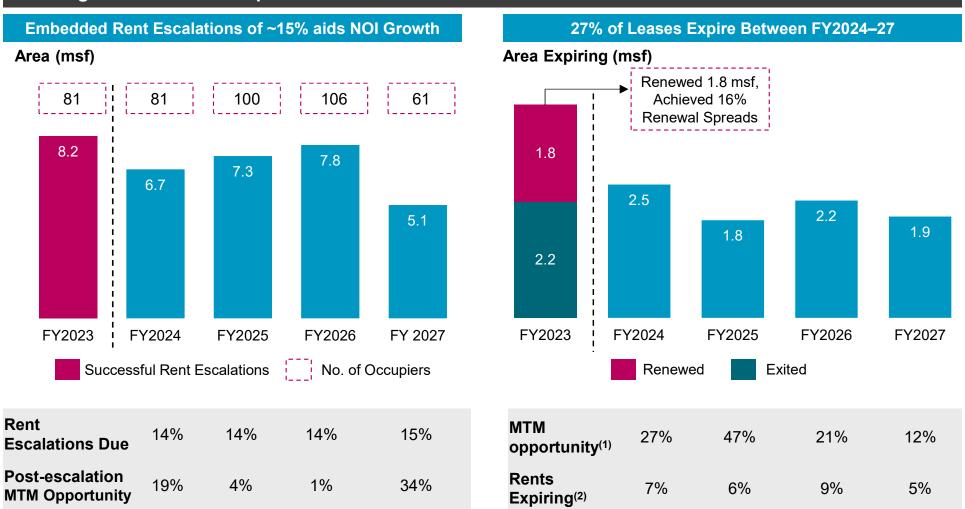


**Keppel Offshore & Marine** 



#### **Embedded Rent Growth**

Secured 14% rent escalations on 8.2 msf and achieved 16% spreads on 1.8 msf renewals. 2.2 msf exits offer significant 25% MTM potential



► Contracted rent escalations (generally of 15% every 3 years) and significant mark-to-market opportunity (30% blended MTM over next 3 years) are key drivers for NOI growth

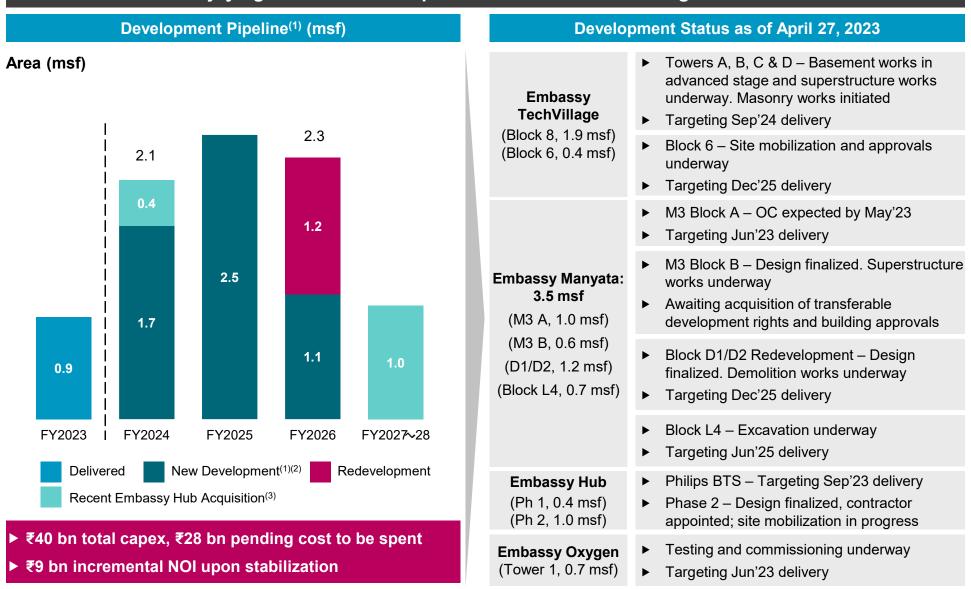
<sup>(1)</sup> MTM potential computed basis market rent per latest CBRE estimate and in-place rent for respective leases





#### **Focused Growth Investments**

7.9 msf active development at highly attractive yields with over 90% concentrated in Bangalore, India's best office market enjoying attractive development economics and strong demand



#### Notes:

Excludes 518 key Hilton hotels at Embassy TechVillage

<sup>(2)</sup> Includes 0.6 msf M3 Block B located within overall Embassy Manyata campus



## **Unlocking Growth at Embassy Manyata**

Continued progress on the recently launched 1.2 msf redevelopment at Embassy Manyata. Highly accretive 22% yield, driven by increase in leasable area through utilization of unused FAR



~1.7x

Increase in Leasable Area

₹6 billion

Capex Planned

~22%

Yield on Cost(1)

Dec'25

Target Completion(2)

- ► Attractive project across metrices 4% NOI accretion and 3% DPU accretion<sup>(3)</sup> upon stabilization
- ▶ Witnessing early demand traction from global banks, cloud computing and tech players

#### Notes:

- ) Yield on Cost is a forward estimate and calculated by dividing expected stabilized NOI upon completion by the cost of construction and interest during construction and adjusted for opportunity rent loss on existing building during construction
- Video link her
- (3) Proforma NOI and DPU accretion numbers are forward estimates and are computed based on the following assumptions (a) Incremental NOI and DPU computed based on stabilized occupancy post completion (b) Redevelopment costs fully funded through capex debt (c) actual NOI and DPU numbers for FY23 considered as base to arrive at proforma accretion numbers

## **Project Progress at Site**

#### Embassy Manyata – M3 Block A (1.0 msf)



Design Perspective





Actual Progress at Site<sup>(1)</sup>







## **Project Progress at Site (Cont'd)**

#### Embassy Manyata – L4 Block A (0.7 msf)



#### Embassy TechVillage – Block 8 (1.9 msf)



Actual Progress at Site<sup>(1)</sup>

**Design Perspective** 







## **Project Progress at Site (Cont'd)**

#### Embassy TechZone – Hudson and Ganges (0.9 msf)<sup>(1)</sup>



#### **Embassy Oxygen – Tower 1 (0.7 msf)**



Actual Progress at Site<sup>(2)</sup>

**Design Perspective** 





Notes:

(1) Received Building OC in Nov'22

(2) Apr'23 Pictures





## **Attractive Tuck-in Acquisition in North Bangalore**

Embassy Business Hub, a campus-style Grade A office property, expands Embassy REIT's presence in North Bangalore. Attractive acquisition metrics with financing secured at 8.1% debt cost

1.4 msf 93%

Total Leasable Area Committed Occupancy in Area Nearing Completion<sup>(1)</sup>

₹3.3 bn (\$41 mn) 4.5%

Total Enterprise Value<sup>(2)</sup>

Discount to Avg. of 2 Independent Valuations

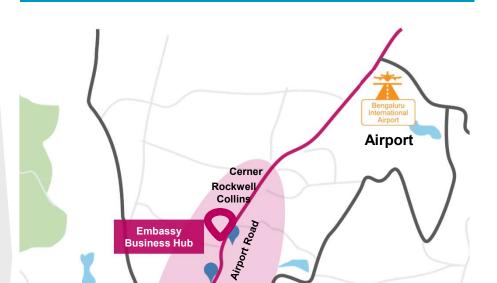
# Financing

Highlights

- ► Acquisition GAV <u>less than 1%</u> of REIT's Sep'22 GAV
- ► Transaction to be financed primarily through debt
- ▶ Debt fully tied at attractive pricing of 8.1% per annum
  - Secured binding commitments from leading financial institutions

# Governance

- ► Strong related party safeguards followed, including approval by independent directors of the Board
- ► Fairness opinion from Axis Capital Limited obtained by independent directors<sup>(3)</sup>
- ▶ No acquisition linked fees to the REIT Manager



High Visibility Property in Close Proximity to Airport



Tata

Consumer

Coco-Cola

Weir

**North Bangalore** 

**Airport Corridor** 

#### Notes:

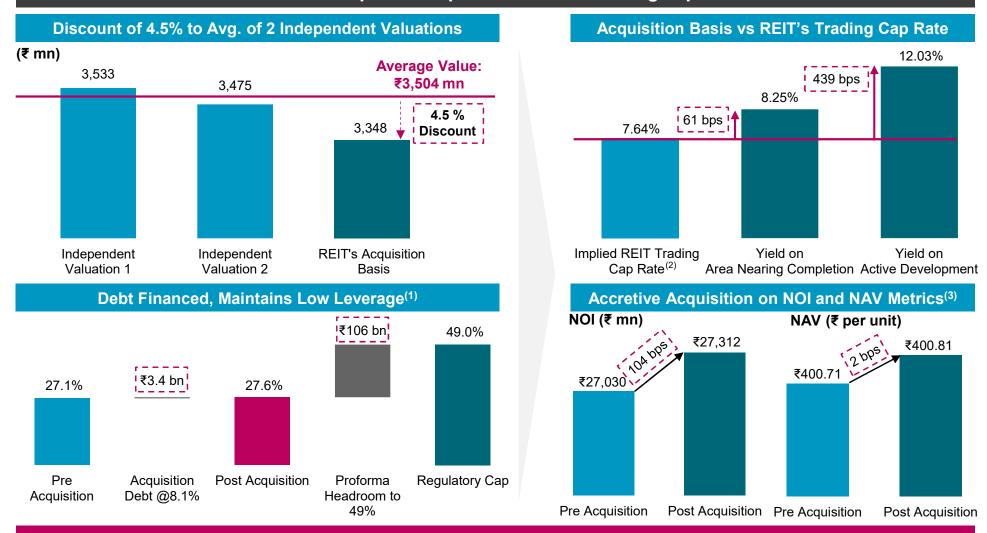
- 371k sf / 93% Built to Suit for Philips with remaining ~30k sf / 7% as growth option
- 2) Funded primarily through ₹3,372 million debt at 8.1% p.a. cost. Net consideration towards equity shares of target SPV (upto ₹15 million) funded entirely through internal accruals of Embassy REIT
- Axis Capital Limited in its fairness report opined that subject to the assumptions and limitations of the scope, the proposed value of the acquisition is fair, from a financial point of view to the public Unitholders of Embassy REIT
- (4) Accretion metrics are as of date of announcement
- (5) Refer to notes in slide 47 for further details

Representative Map - Not to scale



## **Accretive Acquisition at Attractive Financing**

Total enterprise value of ₹3,348 mn (\$41 mn) is at a discount of 4.5% and is primarily funded through debt. NAV accretive transaction at a positive spread to REIT's trading cap rate



- ► TEV at estimated 8.25% stabilized NOI yield for Ph 1 (0.4 msf) and proforma 12.03% yield on cost for Ph 2 (1.0 msf)
- Acquisition successfully concluded through 8.1% debt finance from leading financial institutions

#### Notes

<sup>)</sup> Calculated based on Net Debt to GAV ('Gross Asset Value') and the proposed financing plan. Embassy REIT's pre acquisition GAV computed based on Sep'22 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta. in conjunction with value assessment services undertaken by CBRE

<sup>(2)</sup> Refer to notes in slide 47 for further details

<sup>(3)</sup> NOI and NAV accretion metrics are as of date of announcement of acquisition (March 28, 2023)



## Stable Cash Flow and MTM Upside on Area Nearing Completion

Phase 1 of Embassy Business Hub comprises 0.4 msf of leasable area of which 93% is already precommitted to Philips, thereby providing stable cash flow visibility with embedded rent growth



#### 0.4 msf

Phase 1 – Area Nearing Completion; OC Expected by Oct'23

#### **PHILIPS**

93% Pre-Committed to Fortune Global 500 Company

8.25%

Stabilised NOI Yield, 61 bps Spread to REIT's Trading Cap Rate<sup>(2)</sup>

18%

MTM Potential in Addition to 15% CRI<sup>(3)</sup>

Refer to notes in slide 47 for further details

CRI refers to Contractual Rent Increase every 3 years



## **Growth Upside through Active Development**

Phase 2 of Embassy Business Hub comprises 1.0 msf of leasable area and is currently in early stages of development, thereby providing further growth potential at an attractive 12% yield



#### 1.0 msf

Phase 2 – Active Development Pipeline

## Sep'27

Completion Timeline for Entire Phase 2<sup>(1)</sup>

12.03%

Yield on Cost, 353 bps Spread to Capex Financing Cost<sup>(2)</sup>

90%

Post Acquisition, REIT's Active Development in Bangalore<sup>(3)</sup>

#### Notes

- (1) Phase 2 comprises of 3 blocks, to be delivered in a phased manner commencing Sep'26 onwards
- 2) Blended interest cost during construction assumed at 8.5%
- (3) Computed basis area under active development
- (3) Computed basis area under active develop(4) Refer to notes in slide 47 for further details





## Green Impetus across Investing, Operations and Financing

Leadership position in ESG a strong differentiator and long-term business advantage. ESG commitments aligned with the broader goals of occupiers and investors

Hosted Flagship Annual 'ESG Occupier Connect' Event

Completed Ph 1 (11 MW) of 20 MW Solar Rooftop Project



₹950 million

**Projected Capex** 

30%+

Projected IRR

25k tonnes

CO<sub>2</sub> Emission Reduction<sup>(1)</sup>

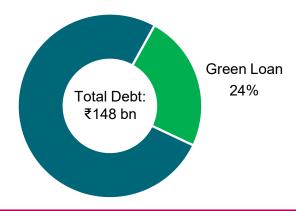
3 years

Payback Period

**Partnered with Occupiers on Green Initiatives** 

Achieved ₹35 bn green loan ahead of 2025 target





- ▶ REIT's flagship annual event themed 'In it together, for a better tomorrow' witnessed active participation by 200 occupiers
- ▶ 24% of overall debt certified as Green Loan, recognised with Asset Triple A Country Award for Sustainable Finance



## **ESG Memberships, Certifications and Awards**

ESG memberships, certifications and performance on global benchmarks reflect commitment to sustainability, transparency and operational excellence

#### **Current Achievements**

**Future Initiatives** 

Building Certifications











ESG Benchmarks











**Awards** 













## **ESG Roadmap – Progress Report**

In-line with our 2040 net zero commitment, 3-year sustainability targets defined and monitored across 19 ESG programs. Significant progress in FY2023

Pillar	Metric	Target <sup>(1)</sup>	FY2023 Update	Status
	► Renewable energy consumption share	<b>75%</b> by FY25	52%	On track
ant et	► Water consumption reduction	<b>7%</b> by FY25	<b>37%</b> <sup>(2)</sup>	On track
Resilient Planet	► OWC capacity increase	<b>25%</b> by FY25	4%	On track
~ <u> </u>	► Local sourcing <sup>(3)</sup> share	<b>30%</b> by FY25	92%	On track
	► USGBC LEED certified portfolio (% of area)	<b>100</b> % by FY23	100%	Achieved
es	► 'Green leases' signed during the period	<b>70%</b> by FY24	96%	On track
alize	► 5-star BSC certified portfolio (% of area)	<b>100%</b> by FY23	100%	Achieved
Revitalized Communities	► Occupiers engaged under 'Corporate Connect'	10%	14%	Achieved
_ O	► Females as % of total new hires	<b>50%</b> from FY23	41%	Behind target
ible	► TCFD compliant annual report	<b>100</b> % by FY25	Gap assessment	On track
Responsible	► Cumulative green / sustainable finance portfolio	<b>₹35 bn</b> by FY25	completed <b>₹35 bn</b>	Achieved
Res	► ESG due-diligence	<b>100</b> % from FY23	Completed <sup>(4)</sup>	On track

#### Notes

<sup>(1)</sup> Targets set against baseline of FY2020 actuals for the portfolio (including Embassy TechVillage acquisition)

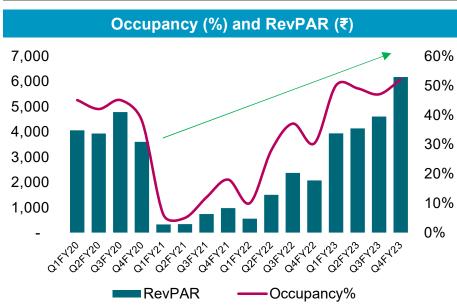
<sup>(2)</sup> Lower water consumption noted during FY2023 given current physical occupancy in our properties

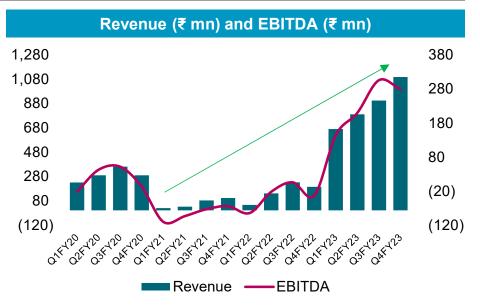
 <sup>(3)</sup> Local sourcing is defined as sourcing of materials for our new developments within 1,000 kms radius of respective sites
 (4) ESG due-diligence undertaken for recently acquired Embassy Business Hub, Bangalore in Mar'23



## **Hospitality Business Continued its Growth Trajectory**

Hospitality business rebounded to 50% occupancy, 57% YoY ADR growth and annual EBITDA of ₹982 million, more than double the guidance





FY23 Performance	Category	Keys	Occupancy	ADR (₹)	Revenue (₹ mn)	EBITDA (₹ mn)
Hilton at Embassy GolfLinks	5-star	247	62%	10,285	846	319
Four Seasons at Embassy One	5-star Luxury	230	36%	13,619	920	157
Hilton Hotels at Embassy Manyata <sup>(1)</sup>	5-star, 4-star	619	50%	7,964	1,628	506
Total		1,096	50%	9,499	3,394	982

- ▶ Hilton Garden Inn at Manyata awarded 'Best Mid-Scale Hotel' by ET Travel and Tourism Awards(2)
- ▶ Given success of 619 key Hilton hotels at Embassy Manyata, accelerated development of 518 key Hilton hotels at ETV

#### Notes

(2) ET Travel & Tourism Annual Awards

<sup>1) 266-</sup>key Hilton hotel and 60,000 sf Convention Center was launched in May'22 and 353-key Hilton Garden Inn was launched in Mar'22



## **Deepening Business Moat**

Continued investments in campus infrastructure and amenities deepen business moat and fortify REIT's properties for the next phase of growth

85k sf Retail Plaza at Embassy Manyata (WIP, Jun'23)



**Block K Refurbishment at Embassy Manyata (WIP, Jun'23)** 



Sports Zone, Central Garden at ETV (WIP, Sep'23)



Amphitheatre, Central Garden at ETV (WIP, Sep'23)





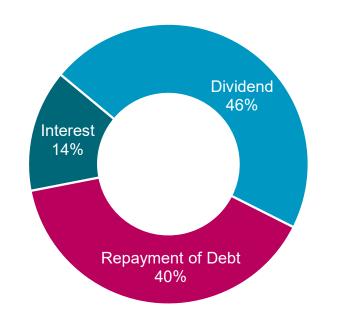


## **Delivering on Distributions**

#### Delivered distributions of ₹20.6 billion or ₹21.71 per unit, in-line with our guidance

Distribution Highlights				
Particulars	Q4 FY2023	FY2023		
Distribution period	Jan'23 – Mar'23	Apr'22 – Mar'23		
Distribution amount (mn)	₹5,318	₹20,579		
Outstanding units (mn)	948	948		
Distribution per unit (DPU)	₹5.61	₹21.71		
Announcement date	April 27, 2023	-		
Record date	May 06, 2023	-		
Payment date	On or before May 12, 2023	-		

#### **Distribution Mix - FY2023**

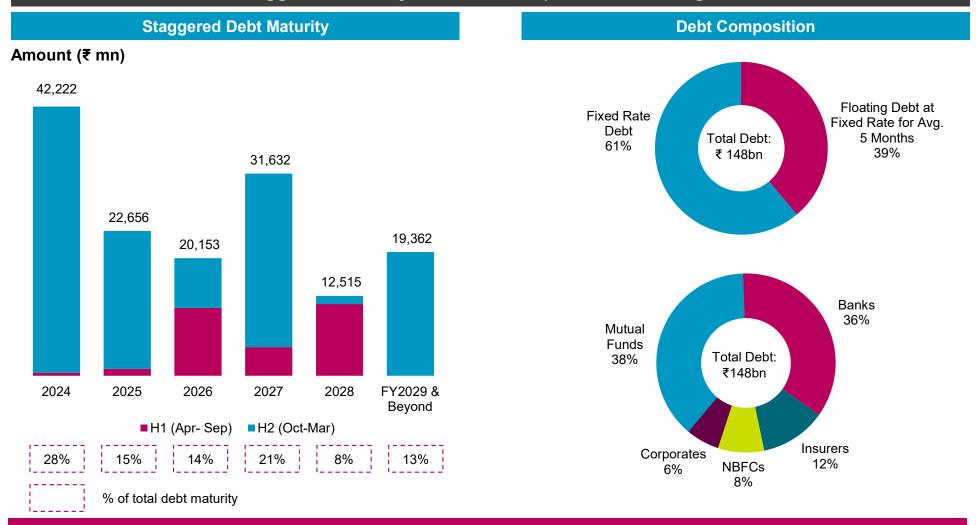


- ► Consistently distributed 100% payout for 16 quarters, cumulative distributions of over ₹78 billion since listing
- ► Tax efficient distributions, with a significant proportion tax free for Unitholders



## **Prudent Capital Management**

Balance sheet strongly positioned amidst current volatile macro and rate environment – low leverage, attractive interest cost, staggered maturity and limited exposure to floating-rate debt



<sup>►</sup> Led by AAA/Stable credit rating and access to a wide debt-capital pool across mutual funds, insurers, banks and NBFCs, REIT is well-placed to refinance upcoming debt maturities at competitive rates



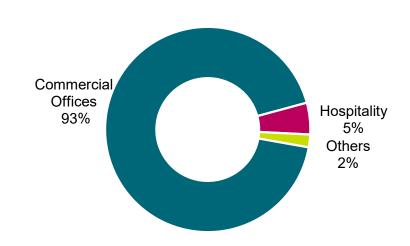
## **Portfolio Valuation Update**

75% of the portfolio value concentration in Bangalore, India's best performing office market, underpins Embassy REIT's asset quality

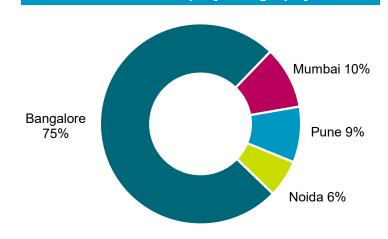
Particulars (₹ mn)	March 31, 2023
Gross Asset Value (GAV) <sup>(1,2)</sup>	507,870
Add: Other Assets	86,732
Less: Other Liabilities	(72,240)
Less: Gross Debt	(148,055)
Net Asset Value (NAV)	374,307
Number of Units	947,893,743
NAV per Unit (₹)	394.88
Change Since March 31, 2022	0.2%

Change Since March 31, 2022	0.2%
Particulars	March 31, 2023
Net Debt to GAV	28%
Net Debt to EBITDA <sup>(3)</sup>	4.72x
Interest Coverage Ratio	
<ul> <li>excluding capitalized interest</li> </ul>	2.9x
<ul> <li>including capitalized interest</li> </ul>	2.7x

#### **GAV Break-up by Segment**



#### **GAV Break-up by Geography**



#### Notes:

Available Debt Headroom

₹104 bn

<sup>1)</sup> Gross Asset Value (GAV) considered per Mar'23 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 47

<sup>2)</sup> Given Embassy REIT owns 50% economic interest in GLSP, GAV includes fair value of equity investment in GLSP basis equity valuation method

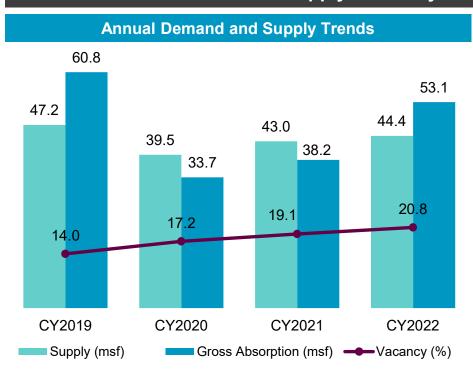
<sup>(3)</sup> Net Debt to EBITDA calculated as per financial covenants agreed under the financing documents for REIT NCDs





### **Market Fundamentals – Update**

Despite near-term macro uncertainty and cautionary stance by global businesses, gross office demand continued to exceed supply driven by resilient offshoring trends



City-wise Performance (Q1 CY2023)								
City	Gross Absorption (msf)	Supply (msf)	Vacancy (%)					
Bangalore	3.5	3.8	11%					
Pune	1.2	1.9	22%					
Mumbai	1.5	-	24%					
NCR	2.0	1.8	30%					
Embassy REIT Markets	8.1	7.5	20%					
Hyderabad	1.4	1.6	23%					
Chennai	1.8	0.6	18%					
Kolkata	0.3	0.6	33%					
Other Markets	3.5	2.7	22%					
Grand Total	11.6	10.2	21%					

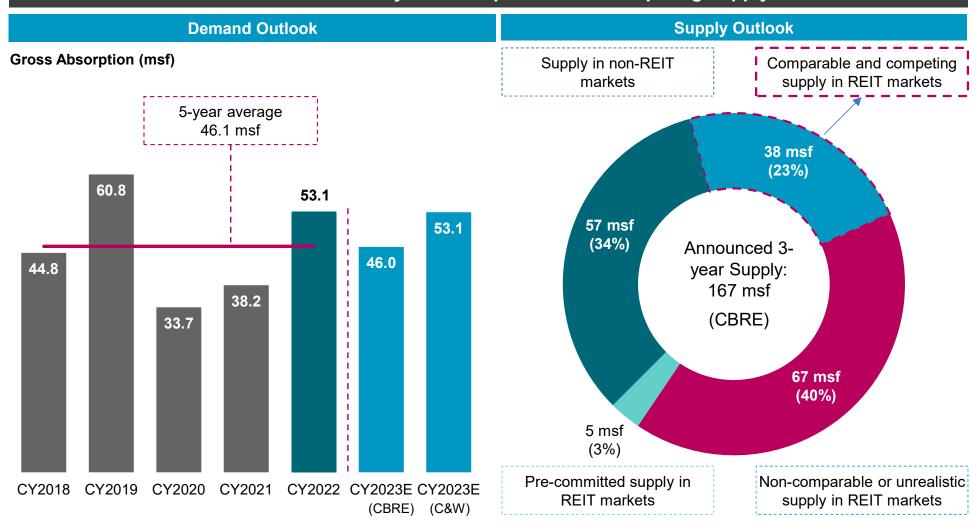
- ▶ Despite global macro volatility and recessionary environment in developed economies, India office demand remains resilient
  - India remains an attractive cost-effective destination with strong long-term fundamentals
  - 100 new GCC centers<sup>2)</sup> set up in India in CY2022 including 66 new global corporates
- ▶ Robust recovery in office leasing activity with gross absorption
  - LTM absorption 22% higher (54 msf vs 44 msf in previous period)
- ▶ Bangalore continues to contribute 30% of India's office absorption and enjoys lowest vacancy of 11% among key cities

<sup>(1)</sup> Source: CBRE, Embassy REIT



## **Demand and Supply Outlook**

Long-term fundamentals of India office remain robust, with global captives driving demand. Supply continues to remain constrained with only 23% comparable and competing supply



► Increased focus on costs and efficiencies by global corporates likely to accelerate offshoring megatrend further, disproportionately to the benefit of institutional landlords like Embassy REIT

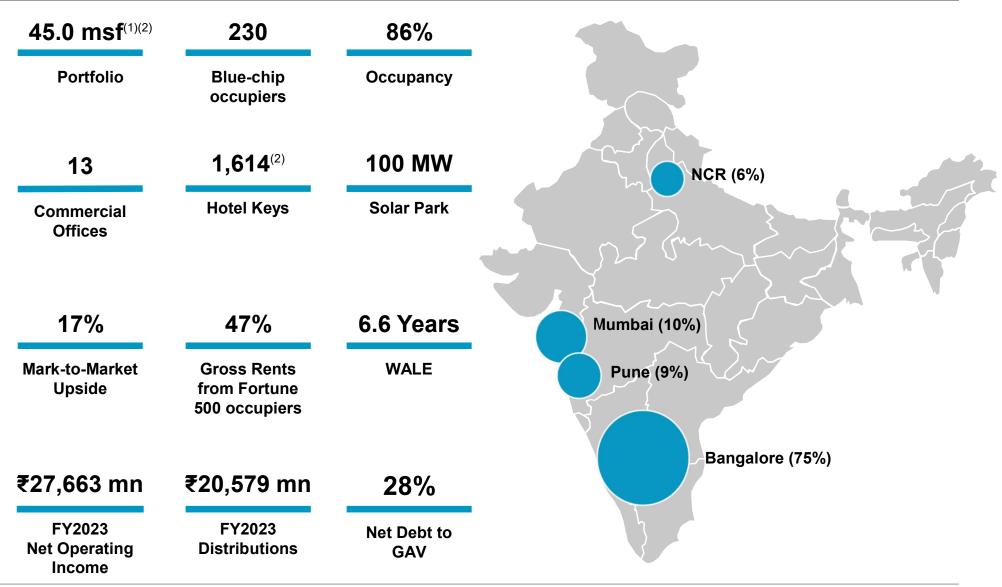
Source: CBRE, C&W, Embassy REIT





#### Who We Are: Quick Facts

Embassy REIT owns and operates a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many technology companies



Notes: City wise split by % of Gross Asset Value (GAV) considered per Mar'23 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE Valuation exercise undertaken semi-annually

<sup>)</sup> Comprises 34.3 msf completed, 7.9 msf under construction and 2.8 msf future development



## **Portfolio Summary**

## 34.3 msf completed Grade A office assets (86% occupied, 6.6 years WALE, 17% MTM opportunity)

	Leasable Area (msf)/Keys/MW		MW WALE <sup>(2)</sup>		Occupancy	F	Rent (₹ psf / mth)			GAV <sup>(3)</sup>	
Property	Completed	Development	Total	(yrs)	(%)	In-place	Market	MTM (%)	₹mn	% of total	
Embassy Manyata	11.4	3.9	15.2	6.2	89%	72	93	29%	185,965	36%	
Embassy TechVillage	7.3	2.3	9.6	9.3	97%	77	94	22%	122,224	24%	
Embassy GolfLinks <sup>(1)</sup>	3.1	-	3.1	6.4	97%	131	155	18%	34,996	7%	
Embassy One	0.3	-	0.3	8.4	60%	144	147	2% 0%	4,558 3,751	1% 1%	
Embassy Business Hub	0.0	1.4	1.4	-	-	-	67				
Bengaluru Sub-total	22.0	7.6	29.6	7.3	92%	82	103	25%	351,494	68%	
Express Towers	0.5	-	0.5	4.0	83%	283	275	(3%)	18,252	4%	
Embassy 247	1.2	-	1.2	3.1	93%	111	112	1%	18,684	4%	
FIFC	0.4	-	0.4	3.4	91%	296	280	(5%)	13,941	3%	
Mumbai Sub-total	2.0		2.0	3.5	90%	182	178	(2%)	50,877	10%	
Embassy TechZone	3.0	2.4	5.5	4.2	65%	53	48	(10%)	22,845	4%	
Embassy Quadron	1.9	-	1.9	5.2	50%	53	48	(9%)	13,227	3%	
Embassy Qubix	1.5	-	1.5	5.1	90%	43	48	12%	9,718	2%	
Pune Sub-total	6.4	2.4	8.8	4.7	66%	50	48	(4%)	45,790	9%	
Embassy Oxygen	2.5	0.7	3.3	9.4	67%	54	48	(11%)	22,809	4%	
Embassy Galaxy	1.4	-	1.4	4.5	96%	39	47	21%	9,526	2%	
Noida Sub-total	3.9	0.7	4.6	7.6	77%	47	48	1%	32,335	6%	
Subtotal (Office)	34.3	10.7	45.0	6.6	86%	80	94	17%	480,496	93%	
Four Seasons at Embassy One	230 Keys	230 Keys		-	36%	-	-	-	7,939	2%	
Hilton at Embassy GolfLinks	247 Keys	247 Keys		-	62%	-	-	-	4,762	1%	
Hilton & Hilton Garden Inn at Embassy Manyata (5 & 3 star)	619 Keys	619 Keys		-	50%	-	-	-	11,667	2%	
Hilton & Hilton Garden Inn at Embassy TechVillage (5 & 3 star)	-	518 Keys		-	NA	-	-	-	763	0%	
Embassy Energy	100MW	100MW		-	NA	-	-	-	8,514	2%	
Subtotal (Infrastructure Assets) Total	1,096 Keys / 100MW 34.3 msf/1,096 Keys/100MW	518 Keys 10.7 msf / 518 Keys	1,614 Keys / 100MW 45.0 msf / 1,614 Keys						33,645 514,141	7% 100%	

#### Notes:

2) Weighted against Gross Rentals assuming occupier exercise their renewal options after the end of the initial commitment period

<sup>(1)</sup> Details included in the above table are for 100% stake in Embassy GolfLinks, except GAV which reflects Embassy REIT's 50% economic interest in GLSP

Gross Asset Value (GAV) considered per Mar'23, valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer glossary on page 47



## **Walkdown of Key Financial Metrics**

Particulars (₹ mn)	Q4 FY2023	Q4 FY2022	YoY Var (%)	FY2023	FY2022	YoY Var (%)		
Revenue from Operations	8,676	7,488	16%	34,195	29,626	15%		
Property Taxes and Insurance	(355)	(293)	21%	(1,295)	(1,175)	10%	NO NO	
Direct Operating Expenses	(1,519)	(945)	61%	(5,237)	(3,540)	48%		
Net Operating Income	6,802	6,250	9%	27,663	24,911	11%		
Other Income	212	316	(33%)	1,006	1,080	(7%)		
Dividends from Embassy GolfLinks	175	275	(36%)	920	1,400	(34%)		NDC
Property Management Fees	(180)	(170)	6%	(695)	(670)	4%		Fat
Indirect Operating Expenses	(296)	(261)	14%	(1,038)	(884)	17%		SPV
EBITDA	6,712	6,411	5%	27,856	25,837	8%		NDCF at SPV level
Working Capital Adjustments	1,145	924	24%	2,540	2,977	(15%)		
Cash Taxes	(312)	(341)	(9%)	(1,228)	(1,670)	(26%)		Distribution
Principal Repayment on external debt	(10)	(46)	(79%)	(69)	(134)	(49%)		tion
Interest on external debt	(871)	(613)	42%	(3,329)	(1,848)	80%		
Non-Cash Adjustments	(143)	(42)	238%	(711)	(377)	89%		
NDCF at SPV level	6,521	6,292	4%	25,060	24,785	1%		
Distribution from SPVs to REIT	6,509	6,287	4%	25,001	24,814	1%		
Distribution from Embassy GolfLinks	470	-	NR	2,070	-	NR		
Interest on external debt	(1,565)	(1,225)	28%	(6,018)	(3,820)	58%		
REIT Management Fees	(62)	(59)	5%	(239)	(254)	(6%)		
Other Inflows at REIT level (Net of Expenses)	(26)	(9)	189%	(205)	(102)	101%		
NDCF at REIT level	5,325	4,994	7%	20,608	20,638	(0%)		
Distribution	5,318	4,986	7%	20,579	20,626	(0%)		

Note: Walkdown of Financial Metrics upto 'NDCF at SPV Level' represents financial numbers of all SPV's consolidated excluding Trust standalone numbers

<sup>(1)</sup> Property management fees includes 3% of facility rentals from only Commercial Office segment and does not include fees on Hospitality and Other segments and REIT Management fees is 1% of REIT distribution



#### **Financial Performance for Q4**

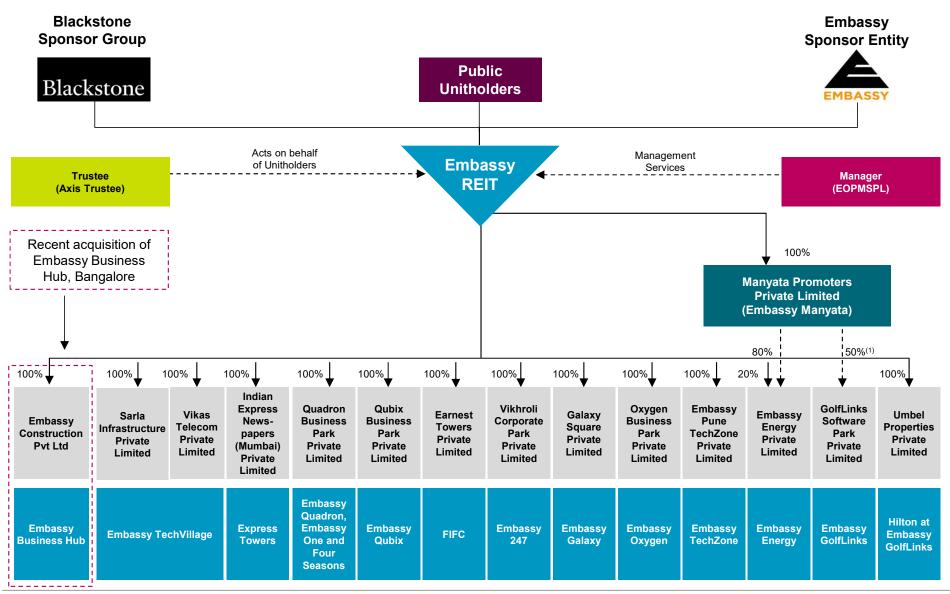
NOI and EBITDA for Q4 up 9% and 8% YoY, with overall NOI and EBITDA margins at 78% and 75% respectively

	Q4 FY2023 (mn)	Q4 FY2022 (mn)	Variance %	Remarks
Revenue from Operations	₹8,676	₹7,488	+16%	<ul> <li>Revenue from new lease-up at attractive re-leasing spreads and contractual rent escalations, partially offset by exits</li> <li>Delivery of 1.1 msf JP Morgan campus at ETV</li> <li>Launch of 619 key hotels at Embassy Manyata and ramp-up of existing hotel business</li> </ul>
NOI  Margin (%)	₹6,802 78%	₹6,250 83%	+9%	<ul> <li>Increase in Revenue from Operations</li> <li>Partially offset by costs corresponding to the ramp-up of hotel business</li> <li>Blended NOI margin reflects change in segment mix given ramp-up of hotel business</li> </ul>
EBITDA  Margin (%)	₹6,540 75%	₹6,081 <i>81%</i>	+8%	► In-line with NOI increase
Distribution  Payout Rate	, i	₹4,986 100%	+7%	<ul> <li>Increase in EBITDA</li> <li>Offset by incremental interest costs on debt for new deliveries and increase in interest rates</li> </ul>

- ► Commercial office segment continues to be a core driver of REIT NOI and contributed ₹6 bn or 88% to Q4 NOI
- ▶ Office NOI margins consistently around 86%, demonstrating the scale and efficiency of business operations



## **Embassy REIT Structure**



Notes:

<sup>(1)</sup> Balance 50% owned by JV partner

<sup>(2)</sup> The 100% owned entities are held jointly with nominee shareholders for the Embassy REIT



# **Key Terms & Definitions**

Notes		25.	GRESB – Formerly known as Global Real Estate Sustainability Benchmark
	All figures in this presentation are as of Mar 31, 2023 unless otherwise specified	26.	Holdco – Refers to MPPL
	All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31st of the respective year.	27.	Investment Entity - Refers to GolfLinks Software Park Private Limited
•	All igures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) March 31 of the respective year. Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) March 31 of the respective year.	28.	Leasable Area – Total square footage that can be occupied by a occupier for the purpose of determining a occupier's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area
•	Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation	29.	LTM - Last twelve months
•	s included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns		Manager – Embassy Office Parks Management Services Private Limited
	Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only Embassy REIT's 50% economic interest in GLSP	31.	mn – Millions
	·	32.	MNC – Multinational Corporation
	Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option	33.	msf – Million square feet
•	Gross Asset Value (GAV) considered per Mar'23, valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually.	34.	MTM – Mark to Market
•	Embassy Business Hub Acquisition	35. 36.	Mumbai – Mumbai Metropolitan Region (MMR)  MW – Mega-Watt
1.	Axis Capital is an affiliate of the Trustee to the Embassy Office Parks REIT and Axis Capital and its affiliates have provided various services, including	37.	NAV – Net Asset Value
	investment banking, trusteeship and financing to the Embassy REIT, its portfolio, the targets and their respective affiliates, and may continue to provide such services in the future	38.	NCD – Non-Convertible Debentures
2.	Implied REIT Trading Cap Rate calculated as ratio of Embassy REIT's mid-point Net Operating Income ('NOI') guidance of FY2023 (REIT NOI + 50%	39.	NDCF refers to Net Distributable Cash Flows
۷.	NOI of Embassy GolfLinks), divided by TEV of completed portion. TEV = Market Capitalization + Net debt and other adjustments as on September 30,	40.	Net Debt – Gross Debt minus short term treasury investment and cash and cash equivalents
	2022. Market Capitalization computed as current units outstanding multiplied by closing price as per NSE as of March 24, 2023	41.	NM – Not material
3.	NAV accretion calculated on the basis of Embassy REIT's Pre Acquisition NAV and target SPV's NAV as of February 28, 2023 (based on valuation	42.	NOI – Net Operating Income
	undertaken by iVAS Partners, represented by Mr. Manish Gupta, with value assessment services undertaken provided by CBRE South Asia Private Limited), assuming proposed financing plan and other adjustments	43.	NR – Not Relevant
4.	NOI accretion calculated on the basis of Embassy REIT's mid-point Net Operating Income ('NOI') guidance of FY2023 and stabilized NOI for 0.4 msf of	43.	NSE – The National Stock Exchange of India Limited
••	Phase 1 of Embassy Business Hub	44.	NTM – Next twelve months
5.	Yield on Area Nearing Completion or Stabilized NOI Yield for Phase 1 calculated as ratio of stabilized NOI for the completed portion of Embassy	46.	OC – Occupancy certificate
	Business Hub divided by TEV of the completed portion plus pending building cost including interest during construction. Stabilized NOI calculated as NOI from 371k sf area pre-committed to Philips and NOI from the remainder area considering Philip's growth option	47.	Occupancy / % Occupied / % Leased – Occupancy is defined as the ratio of the Occupied Area and the Completed Area
6.	Yield on Active Development or Yield on Cost for Phase 2 calculated as ratio of stabilized NOI for the active development portion of Embassy Business	48.	Occupied Area – Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose
ъ.	Tried on Active Development of Tried on Cost for Praise 2 Calculated as fatio stabilized not for the active development portion of Embassy business.  Hub divided by TEV of the development portion plus pending building cost including interest during construction. Blended interest cost during	49.	ORR – Outer Ring Road
	construction assumed at 8.5%. Stabilized NOI calculated as NOI from active development basis average CBRE market rent, adjusted for 2% vacancy	50.	OWC - Organic Waste Converter
	provision	51.	Proforma Debt Headroom – Proforma Debt Capacity (Maximum debt as per REIT Regulations) - Current Net Debt
•	Key Terms and Definitions:	52.	Portfolio – Together, the Portfolio Assets and the Portfolio Investment
1.	4Q/Q4/Four Months ended – Quarter ending Mar'23	53.	Proposed Development Area – The Leasable Area of a property for which the master plan for development has been obtained, internal development
2.	ADR – Average Daily Rate (ADR) is a measure of the average rate charged for rooms sold and is calculated by dividing total rooms revenue for a period by the number of rooms sold during that period		plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received
3.	Annualized Rental Obligations – Defined as Gross Rentals multiplied by twelve (12)	54.	QoQ – Quarter on quarter
4.	Average Occupancy - Commercial Offices - Occupied Area / Completed Area. Hotels - Occupied Rooms / Completed Rooms or Keys	55.	REIT Regulations – Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014
5.	Base Rentals – Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income	56.	Rents – Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out and car parking income from Occupied Area for the month of Mar'23
6. 7.	bn – Billions bps – Basis points	57.	RevPAR - Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy
8.	BSE – BSE Limited	58.	Re-leasing spread – Refers to the change in rent psf between new & expiring leases, expressed as a percentage
9.	CAM – Common Area Maintenance	59.	ROFO – Right of First Offer
10.	C&W – Cushman & Wakefield	60.	sf / psf - Square feet / per square feet
11.	CAGR – Compounded Annual Growth Rate	61.	Sponsor(s) – Embassy Property Developments Private Limited and BRE / Mauritius Investments
12.	CBRE - CBRE South Asia Private Limited	62.	SPV - Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being UPPL, EEPL, IENMPL, VCPPL, ETPL,
13.	Completed Area – the Leasable Area of a property for which occupancy certificate has been received		QBPL, QBPPL, OBPPL, VTPL, SIPL, EPTPL and GSPL
14.	DPU – Distribution per unit	63.	TEV – Total Enterprise Value
15.	EBITDA - Earnings/ (loss) before finance costs, depreciation, amortization, impairment loss and income tax excluding share of profit of equity accounted investee	64.	Under Construction / U/C Area – Leasable Area for which internal development plans have been finalized and requisite approvals as required under law for the commencement of construction have been applied for, construction has commenced, and the occupancy certificate is yet to be received
16.	Embassy TechVillage / ETV - Comprises of the legal entities Vikas Telecom Private Limited ("VTPL") and Sarla Infrastructure Private Limited ("SIPL")	65.	Units - An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT
17.	Embassy Group – refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships	66.	WALE – Weighted Average Lease Expiry (weighted according to facility rentals excluding impact of Ind-AS adjustments) assuming that each occupier exercises the right to renew for future terms after expiry of initial commitment period
18.	Embassy REIT refers to Embassy Office Parks REIT	67.	WIP – Work-in-progress
19.	EOPMSPL – Embassy Office Parks Management Services Private Limited	68.	Years – Refers to fiscal years unless specified otherwise
20.	FY – Period of 12 months ended March 31 of that particular year, unless otherwise stated	69.	YoY – Year on year
21.	GAV – Gross Asset Value	70.	YTD – Year to date
22.	GCC – Global Captive Centers	71.	ZCB – Zero Coupon Bond
23.	GLSP – GolfLinks Software Park Private Limited		
24.	Green Loan –Green loan refers to loans given by Multinational banks against Green Buildings (Gold or Platinum LEED certified). These loans are classified as Green Loans under the banks Green & Sustainable Finance Framework and comprises certifications received from Climate Bond initiatives		



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