Embassy Office Parks REIT 1Q FY2021 Earnings Materials

August 6, 2020



EMBASSY EMBASSY OFFICE PARKS

Press Release

Embassy REIT Announces First Quarter FY2020-21 Results and Quarterly Distributions of ₹4,499 million

Bengaluru, India, August 6, 2020

Embassy Office Parks REIT (NSE: EMBASSY / BSE: 542602) ('Embassy REIT'), India's first listed REIT and the largest in Asia by area, reported results today for the first quarter ended June 30, 2020.

The Board of Directors of Embassy Office Parks Management Services Private Limited ('**EOPMSPL**'), Manager to Embassy REIT, at its Board Meeting held earlier today, declared a distribution of ₹4,499 million or ₹5.83 per unit. The record date for the distribution is August 14, 2020 and the distribution will be paid on or before August 21, 2020.

Michael Holland, Chief Executive Officer, said, "Amidst challenging market conditions, we are pleased to report a resilient set of results this quarter, marked by robust office rental collections, a healthy distribution payout, and our strong financial position. Embassy REIT continues to enable our occupiers to operate while keeping their employees safe. We remain well positioned to meet the anticipated increase in demand over the coming quarters for institutional grade office space and to capitalize on the continued consolidation in office market given considerable future supply shrinkage."

Business Highlights

- Rental collections from office occupiers remained robust at 98.9%, with office rental collections at 99.2% for April 2020, 99.3% for May 2020 and 98.2% for June 2020 (as of August 5, 2020)
- Portfolio occupancy remained healthy at 92.2% on our 26.2 msf operating office portfolio, with same-store occupancy of 94.1%
- Leases signed for the quarter stood at 526k sf, including 201k sf of new leases at market rents, and 325k sf of renewals at 20% spreads to existing rentals
- Achieved rental increases of 14% on 1.8 msf across 22 office leases across portfolio

Financial Highlights

- Net Operating Income was ₹4,569 million, up 1% year-on-year mainly due to resilient commercial office revenues despite adverse impact of COVID-19 pandemic on the hospitality business
- Net Operating Income margin stood at 88%, up 400 bps year-on-year reflecting efficiencies of scale and rigorous expense management
- Distributions stood at ₹4,499 million or ₹5.83 per unit, representing a 100% payout ratio
- Balance sheet remains strong, with ample liquidity and low leverage of 16% Net Debt to TEV; existing cash and undrawn committed facilities totals ₹12.6 billion, and only 1.3% of total debt maturities till FY2022



Press Release (Cont'd)

Business Continuity Update

- Our priority remains delivering a safe workplace and business ecosystem for our occupiers and their employees; a daily average of 13,000
 employees are operating from our properties across India
- Our properties remained open and complied with all government regulations to support the business continuity of our occupiers; over 90% of our 160+ corporate occupiers continue to operate their core business functions from our properties across, India
- Our operations team continue to be actively engaged with occupiers to support their 'Return to Workplace' strategies
- Resumed construction activity on our 2.7 msf of ongoing on-campus development as well as operations on our 477 key operating hotels in June 2020 post uplift of lockdown restrictions

Investor Materials and Quarterly Investor Call Details

Embassy REIT has released a package of information on the quarterly results and performance, that includes (i) reviewed condensed standalone and reviewed condensed consolidated financial statements for the quarter ended June 30, 2020, (ii) an earnings presentation covering 1Q FY2021 results, and (iii) supplemental operating and financial data book that is in line with leading reporting practices across global REITs. All these materials are available in the Investor Relations section of the REIT's website at irrembassyofficeparks.com

Embassy REIT will host a conference call on August 6, 2020 at 18:30 hours Indian Standard Time to discuss the 1Q FY2021 results. A replay of the call will be available till August 21, 2020 on the Investor Relations section of the REIT's website at ir.embassyofficeparks.com

About Embassy REIT

Embassy Office Parks is India's first publicly listed Real Estate Investment Trust (REIT). We own and operate a 33.3 million square feet (msf) portfolio of seven infrastructure-like office parks and four city-centre office buildings in India's best performing office markets of Bengaluru, Mumbai, Pune, and the National Capital Region (NCR). Embassy Office Parks' portfolio comprises 26.2 msf completed operating area, has an occupancy of 92.2% as of June 30, 2020, and is home to many of the world's leading companies as occupiers. The portfolio also comprises strategic amenities, including two operational business hotels, two under-construction hotels, and a 100MW solar park supplying renewable energy to park occupiers.

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Business Highlights for 1Q FY2021

Despite COVID-19 outbreak, operating performance was resilient in Q1 with stable occupancy of 92.2%, robust rental collections of 98.9% and rental increases of 14% on 1.8 msf office leases

Business Continuity during COVID-19	 All business parks & buildings open for business throughout lockdown with complete on-ground support Implemented best-in-class safety measures across our properties, provided daily updates to occupiers Focused on facilitating business continuity and 'Return to Workplace' plans of our occupiers 90% of occupiers had a portion of their workforce, totaling 13k employees, working from our parks
Leasing and Lease Management	 526k sf of leases signed during the quarter, with advanced lease discussions / LOIs totaling 150k sf Includes 201k sf of new lease-up at market rentals and 325k sf of renewals at 20% MTM spread Maintained healthy occupancy of 92.2% on 26.2 msf operating office portfolio Same-store occupancy of 94.1% on 24.8 msf (June 2019 as base period) Achieved 14% rental escalations on 1.8 msf across 22 office leases Backfilled or renewed 400k sf or 21% of full year expiries at 17% MTM spreads
Development	 Resumed construction on 2.7 msf on-campus development, with labor ramp-up & financing availability Restarted infrastructure and amenity upgrade initiatives Flyover, 619 key Hilton hotels and master-plan upgrade underway at Embassy Manyata, Bengaluru Comprehensive asset upgrade initiative launched at Embassy Quadron, Pune
Asset Management	 Collected 98.9% of Q1 rents from office occupiers Occupancy at both operational hotels significantly impacted due to COVID-19 related travel restrictions Instituted cost savings programme across operating, hospitality and corporate overhead areas



Financial Highlights for 1Q FY2021

NOI and EBITDA for Q1 was up 1% and 3% respectively year-on-year. Distributions stood at ₹4,499 mn with 100% payout ratio

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	1Q FY2021 (mn)	1Q FY2020 (mn)	Variance %	Remarks
Revenue from Operations	₹5,162	₹5,351	(4%)	 Contracted lease escalations on 5.7 msf 57% pre-commitments in 1.4 msf new completions Decrease in hotel revenues due to temporary closure⁽²⁾ One-off items⁽³⁾ in PY; adjusted for these one-off items, Revenue for 1Q FY2021 was higher by 2% vs. 1Q FY2020
NOI Margin (%)	₹4,569 88%	₹4,528 <i>85%</i>	+1%	 Decrease in Revenue from Operations; offset by Savings due to cost control initiatives, and Lower hotel & power & fuel expenses due to shutdown
EBITDA Margin (%)	₹4,507 87%	₹4,369 <i>82%</i>	+3%	 Increase in NOI Interest Income on advance consideration for M3 Block B
Distribution Payout ratio	ŕ	₹4,167 99.7%	+8%	 Distributions of ₹4,499 mn or ₹5.83 per unit for 1Q FY2021 Represents payout ratio of 100% of NDCF at REIT level

Notes:

¹⁾ Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in 1Q FY2021 was up 1% year-on-year

Both operational hotels were temporarily closed in accordance with state government guidelines given COVID-19 lock-down and subsequently reopened in mid June 2020
One-time surrender premium of ₹300 mn received from an occupier of Embassy TechZone during 1Q FY2020



Distribution for 1Q FY2021

Distribution for Q1 stood at ₹4,499 mn i.e. ₹5.83 per unit representing 100% payout ratio. Scheduled payment date is on or before August 21, 2020

Particulars	1Q FY2021
Distribution period	April – June 2020
Distribution amount (mn)	₹4,499
Outstanding units (mn)	772
Distribution per unit	₹5.83
- Interest	₹2.14
- Amortization of SPV level debt	₹3.33
- Dividend	₹0.36
Announcement date	August 6, 2020
Record date	August 14, 2020
Payment date	On or before August 21, 2020

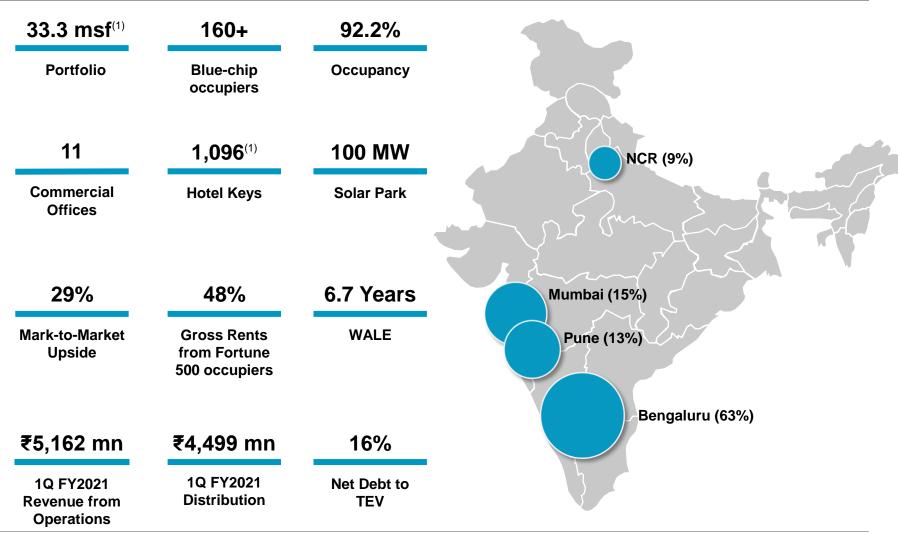
Embassy REIT is committed to regular quarterly distribution to Unitholders with minimum 90% of Net Distributable Cash Flows ('NDCF') to be distributed





Who We Are: Quick Facts

We run a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many Fortune 500 corporations





Seven Infrastructure-like Office Parks (31 msf)(1)











Embassy Oxygen



Embassy Galaxy





Four Prime City-center Offices (2.3 msf)





Embassy 247 Mumbai (1.2 msf)



Embassy One Bengaluru (0.3 msf)





What We Do: Our Strategy

Maximize distribution and NAV per unit through organic growth and new acquisitions

Capital Management 3 **Build leverage Acquisitions** selectively **On-campus** Use strong balance Capitalize on sheet to drive accretive **Development** fragmented office growth through market and undertake disciplined acquisitions Leasing Deliver 7.1 msf onvalue accretive campus development acquisitions Quarterly distribution with minimum 90% of Proactive pre-leasing to ▶ Grow NOI by leasing Pan-India acquisition NDCF to be distributed de-risk new potential from 3rd parties existing vacancy development Low expenses and fees Manage lease expiries 43.2 msf of ROFO enhancing Unitholders' Select infrastructure & capture mark-toopportunity from value market upside ancillary projects **Embassy Sponsor** (hotels, flyovers etc.) to Experienced on-ground increase entry barriers teams & hands-on Provide 'total business approach to leasing ecosystem' Best-in-class occupier engagement Proactive asset management to drive value with strong corporate governance



Our Opportunity: India as the Global Technology Innovation Hub

India continues to attract global technology companies due to availability of highly educated and skilled talent at a reasonable cost

FY2020 Performance⁽²⁾ **India Advantage Evolving Technology Landscape** \$191 bn Services India leads in STFM(1) (7.7% growth) Engineering R&D talent for technology Information Technology • **Talent** assignments **BPM** Digital and Media **Availability** Revenue ► Over 2 million⁽²⁾ students graduating each year \$147 bn Software (8.1% growth) **Systems** Cybersecurity Employee cost in India is **Exports** Enterprise Fintech / Edtech around 20-25% of Cost comparable costs in Advantage occupier's country of origin⁽³⁾ \$44 bn eCommerce / Omni Channel Retail (7.3% growth) **Social Shopping** Intelligence **Domestic** India is one of the most Voice Commerce **Digital Payments** affordable office markets Revenue globally **Affordable** Average rentals of \$1 Rentals 4.4 mn **Technologies** psf / month(3) (4.9% growth) Cloud / Robotics Blockchain Rental costs merely 2-6% of occupier revenues(3) Intelligent Automation Reality AR / VR

Employees

STEM refers to Science, Technology, Engineering, Mathematics

Source: NASSCOM - The Technology Sector in India: Strategic Review 2020 (Techade - the new decade) Source: CBRE Research, ICICI Securities Research, Embassy REIT

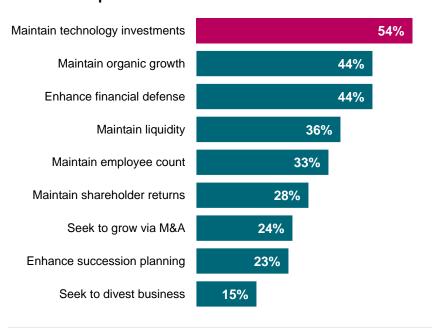


Our Opportunity: Technology Sector Resiliency and Growth

COVID-19 response likely to accelerate digital transformation and technology spends globally. Increased cost pressures likely to increase offshoring to India

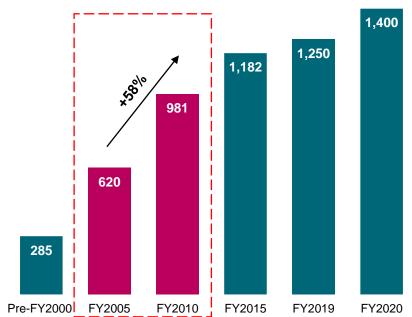
Technology to be top spending priority

CFO/COO Top Priorities for 2H CY2020(1)



GCCs expected to expand similar to post GFC





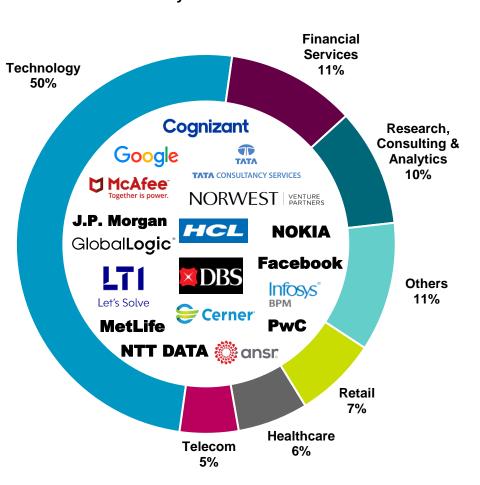
- ▶ Strong performance by global and Indian technology businesses throughout COVID-19 pandemic, resulting in
 - Acceleration of digital transformation globally, and
 - Bring-forward of technology spends, especially for cloud, digital, data services and cyber security
- Likely to increase GCCs in India, given
 - Focus on Business Continuity Plan (BCP) and increased cost pressures on global businesses
 - Similar trend witnessed post 2008 Global Financial Crisis (GFC) with record number of GCCs set-up in India



Our Occupier Base

Global business with a diversified, resilient and high credit-quality occupier base. Our top 10 occupiers have an average market cap of US\$ 194 bn⁽¹⁾

Industry Diversification(2)



42% of Gross Rentals From Top 10 Occupiers

Top 10 Occupiers	Sector	% of Rentals
IBM	Technology	12%
Cognizant	Technology	9%
NTT Data	Technology	4%
ANSR	Research & Analytics	3%
Cerner	Healthcare	3%
PwC	Research & Analytics	3%
Google India	Technology	2%
NOKIA	Telecom	2%
JP Morgan	Financial Services	2%
Lowe's	Retail	2%
Total		42%

Potential COVID-19 Impact

6% occupiers from directly impacted sectors

Co-working	Hospitality	Aviation	Retail ⁽³⁾
2.8%	0.6%	0.6%	2.0%

Notes:

Source: Bloomberg as of June 30, 2020, Embassy REIT

Represents industry diversification percentages based on Embassy REIT's share of gross rentals

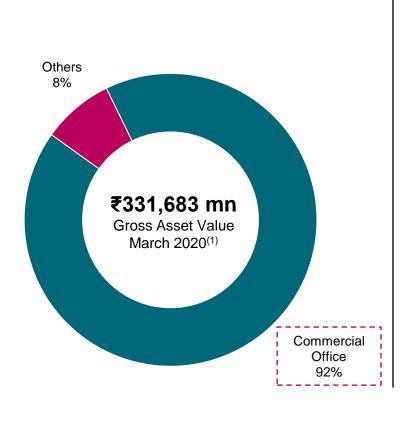


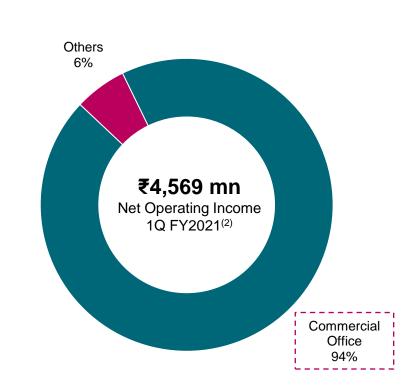
Our Portfolio: Commercial Office-focused

Predominantly an office REIT with commercial office segment contributing to 92% of Portfolio Value and 94% of Net Operating Income



Contribution by Net Operating Income





26.2 msf completed best in-class Grade A Office properties (92.2% occupied, 6.7 years WALE)

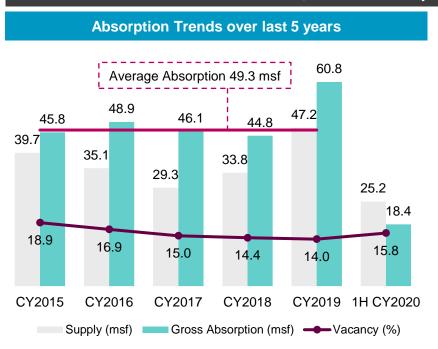
- GAV per March 2020 valuation by independent valuer. Valuation exercise undertaken semi-annually. For further details refer notes on slide 54
- Excludes Embassy GolfLinks given Embassy REIT owns 50% economic interest in GLSP
- Others includes hospitality and solar park





Market Fundamentals – 1H CY2020 Update

CY2019 was a record year for India office market with 61 msf gross absorption and sub-6% vacancies in our core REIT markets. However, market absorption in H1 was impacted due to COVID-19 outbreak



City-wise Performance – 1H CY2020						
	Absorption ⁽²⁾	Supply	Vacancy			
City	(msf)	(msf)	(%)			
Bengaluru	4.8	6.4	7%			
Pune	2.9	2.8	8%			
Mumbai	1.5	3.1	23%			
NCR	3.5	3.5 4.3				
Embassy REIT Markets	12.7	16.5	16%			
Hyderabad	3.6	4.7	12%			
Chennai	1.8	3.7	12%			
Kolkata	0.3	0.3	37%			
Other Markets	5.7	8.7	16%			
Grand Total	18.4	25.2	16%			

CY2019 Wrap-up

Record year for India office - 31%⁽¹⁾ higher absorption, significant announced supply & vacancy sub-6% for core REIT markets

1H CY2020 Highlights

- Office demand dropped across all cities post March 2020 on the back of COVID-19 outbreak and subsequent lockdown
- Tech sector continues to drive the momentum, accounted for 43% of the office leasing in 1H CY2020
- Few large occupiers deferred their space take-up and put CAPEX decisions on hold

Source: CBRE Research, Embassy REIT

Notes

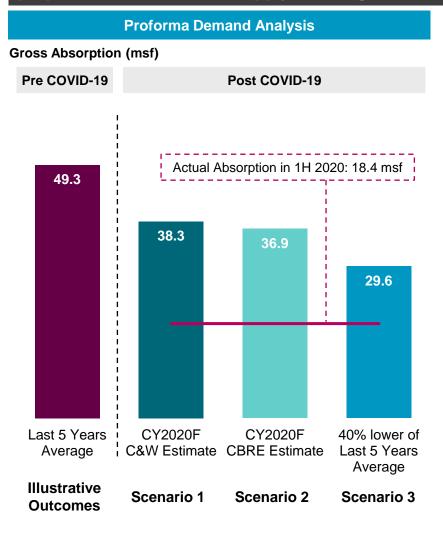
Based on average annual gross absorption from CY2015 to CY2018

Represents gross absorption figures; Jan-Mar quarter's gross absorption was 11.6 msf while Apr-Jun quarter's gross absorption was significantly lower at 6.8 msf given COVID-19 outbreak in late March 2020



Market Fundamentals - Demand Trends

Demand impacted in short-term due to pause in decision making by occupiers. However, high-quality properties to benefit from supply shrinkage and increased offshoring and technology spends



Demand Trends

▶ Short-term Outlook

- Limited impact on existing leases in Grade A properties
- Demand softening as occupiers defer decision-making
- Low quality stock under intense pressure

Medium-term Outlook

- Focus on 'Return to Workplace'
- Evolving themes like WFH, de-densification, wellness, industry consolidation and flight to quality
- Increased technology spends to support new lifestyles
- Re-planning of space needs and portfolio optimization
- India office demand well placed for 2021 and beyond given talent pool, cost advantage & depreciating rupee

Portfolio Implications

- Low lease-up risk given healthy 92%+ portfolio occupancy
- Limited impact on existing portfolio given asset quality, long WALE, below market rents & occupier stickiness
- No risk on 20+ msf contracted escalations in next 3 years
- Industry consolidation and stronger preference to highquality, wellness-oriented properties to drive demand

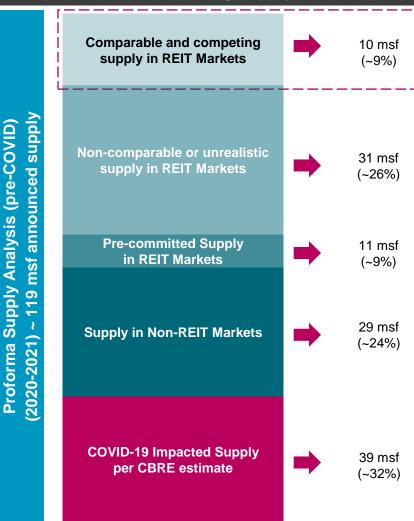
Source: CBRE Research, C&W Research, Embassy REIT

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Market Fundamentals – Supply Trends

Considerable supply shrinkage of 32% since Jan'20 per CBRE, supply expected to further decline. Comparable and competing supply for REIT properties likely to be significantly lower



Supply Trends

▶ Short-term Outlook

- Sharp drop in supply due to COVID-19 disruptions in labor, material supply and financing availability
- Institutional landlords continue to pour concrete for shortterm completions
- High construction and delivery slippages

Medium-term Outlook

- Dramatic liquidity squeeze to disrupt new projects, only well-funded developers to complete projects
- CBRE's 2-year forward supply estimate has fallen from 119 msf in in Jan'20 to 80 msf, a 32% decline in 2 quarters
- Supply recovery likely to significantly lag demand recovery

Portfolio Implications

- Comparable & competing supply is significantly lower at 9% of announced supply for next 2 years
- REIT has no near-term new supply, earliest delivery from our 2.7 msf on-campus developments is from June 2022
- All new developments are part of our existing campuses, REIT's liquidity to help labour and financing availability
- REIT has the ability to cover time delays and flexibility to control supply timing



Evolution of Workplace

Office to emerge as the core business hub providing better quality, lower density spaces with high standards of safety and security, favoring institutional landlords like Embassy REIT

Flexible Work Styles

- Physical office remains a necessity
- ► WFH challenges, especially for young tech demographic
 - Physical and digital infrastructure at home
 - Softer aspects of career, learning and culture
- Many functions require office spaces for social interaction, client engagement and collaboration
- More flexibility hybrid of traditional offices & home working

Flight to Quality

- Employee safety a key priority for companies
- Increased emphasis on health & wellness, sustainability and environmental management
- ► Focus on recovery readiness & operational best practices
- Greater demand for 'Total Business Ecosystem' product
 - High-quality, accessible, safe & sustainable Indian offices owned by institutional landlords

De-densification

- ▶ Majority occupiers actively working on re-occupancy plans
- Social distancing now an imperative at the workplace
- Space per person to increase, reversing densification trends over last 2 decades
- Workplace density estimated to reduce by over 20%
 - Per C&W Research, per person space requirement to go up from 60-70 sf (pre COVID) to 100-120 sf

Market Consolidation

- Occupiers prefer locations with access to large talent pools
- Skilled young STEM talent typically favours urban living and seek vibrant, collaborative, creative environments
- Significant supply delays and slippages likely
 - Material, labor and financing challenges
- Strong preference for institutionally held properties with access to liquidity, leading to market consolidation

Large-scale, safe and sustainable properties like Embassy REIT to emerge as 'Next Generation Workplaces'



Facilitating Safe Return to Workplace

Extensively engaged with occupiers to facilitate employee safety, business continuity during COVID-19 and support their 'Return to Workplace' efforts

Embassy REITs 'COVID-19 Secure' Plan

Employee Safety

Enhanced Property Sanitization

- International-standard deep cleaning and fumigation in all buildings(1)
- Ancillary staff training and PPE

Advanced Tech Safety Solutions

- Installation of thermal cameras
- Touchless visitor management
- Advanced air filtration

Social Distancing Protocols

Social distancing measures in elevators, entry points, food courts and walkways

Communications

Daily Communication Updates

- Transparent & proactive engagement
- Daily pan-India and property-specific updates to occupiers

Emergency Response Protocols

SOP in place for immediate alert and response to possible exposure and/or a confirmed case

Reaching out to Employees

- Friendly reminders and guidelines posted throughout the properties
- Dedicated COVD-19 website

Return to Workplace

Occupiers Lockdown Exit Plan

- 90% occupiers continued to operate core business functions
- Engaged with occupiers for both workplace & workforce readiness

'COVID-19 Secure' Initiative

Shared 'Back to Office' playbook for smooth return to offices by occupiers

Post COVID Space Readiness

- Building enhancement initiatives
- Support occupiers in their interior construction and space re-modelling

100%

Business parks and buildings

1000+

CRE touchpoints for daily property-specific updates

90%

Occupiers operating critical functions from our parks

13k+

Employees working from our properties across India⁽³⁾

Notes:

- As per the guidelines provided by WHO, MHA and MoHFW
- Our properties remained open throughout the lock-down period and complied with all government regulations to support business continuity of our occupiers
- Data basis mid week average for June 2020



Facilitating Safe Return to Workplace (Cont'd)

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Deep Cleaning of Common Areas



Building Fumigation



Thermal Screening



Enhanced AHU Cleaning



Touchless Visitor Management



Social Distancing Markings







Leasing Highlights for 1Q FY2021

526k sf leases signed across 20 deals in Q1 despite COVID-19 disruptions, includes 201k sf new leases at market rents and 325k sf renewals at 20% MTM spreads

1Q FY2021 Highlights	
New Leases signed ('000 sf)	201
– Existing Occupier Expansion	81%
Releasing ('000 sf)	163
- Re-leasing Spread	21%
Renewals ('000 sf)	325
- Renewals Spread	20%
Non-binding LOIs ('000 sf)	150

Key Leases Signed						
Occupier	Property	Sector	Area ('000 sf)			
GlobalLogic	Embassy Oxygen	Technology	37			
Rockwell Automation	Embassy TechZone	Engineering & Manufacturing	36			
Philips	Embassy Manyata	Engineering & Manufacturing	27			
Volkswagen	Embassy TechZone	Engineering & Manufacturing	23			
Indegene	Embassy Manyata	Healthcare	16			
Luxoft	Embassy Quadron	Technology	11			
Others	Various	Various	50			
Total			201			

New Leases & Renewals in 1Q FY2021









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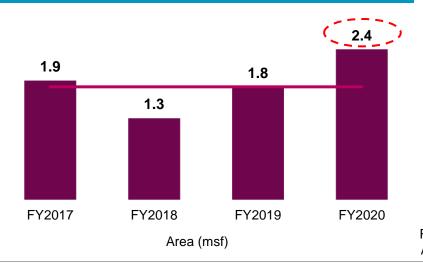
Leasing Performance Across Years

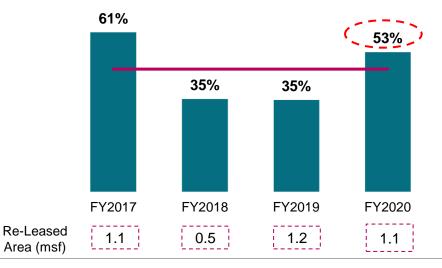
Maintained healthy occupancy of 92.2% as of June 2020 on 26.2 msf operating office portfolio with same-store occupancy of 94.1%⁽¹⁾

Particulars		1Q FY2021	Average	FY2020	FY2019	FY2018	FY2017
Completed Area	msf	26.2	(FY2017-20)	26.2	24.8	24.2	23.1
Occupancy	%	92.2%	93.8%	92.8%	94.3%	93.5%	94.7%
New Leases Signed ⁽²⁾	msf	0.2	1.8	2.4	1.8	1.3	1.9
Re-Leasing	msf	0.2	1.0	1.1	1.2	0.5	1.1
Re-Leasing Spread	%	21%	47%	53%	35%	35%	61%
Existing Occupier Expansion	%	81%	62%	71%	59%	69%	50%
Renewals	msf	0.3	1.5	0.6	0.9	2.9	1.6

1.8 msf average new leases signed between FY2017-20

47% Average re-leasing spread between FY2017-20







Embedded Rental Escalations

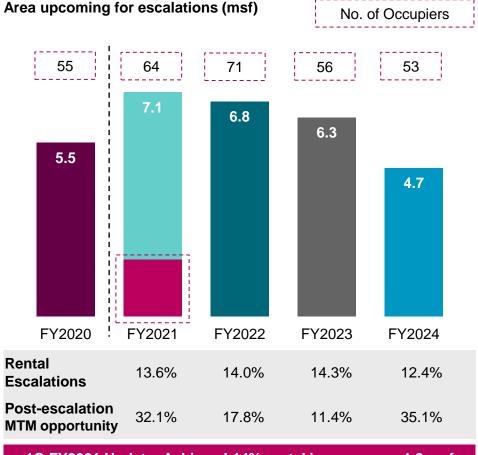
Achieved 14% rental escalations during Q1 on 1.8 msf across 22 office leases. On track to deliver 13% rental escalations due on 5.3 msf leases during the remainder of FY2021

Market rents are 29% above in-place rents

Rent (₹ psf / month)



Embedded lease escalations of 10-15% aids NOI growth

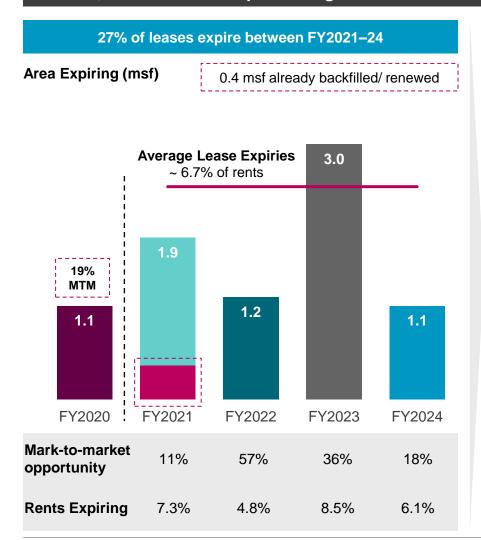


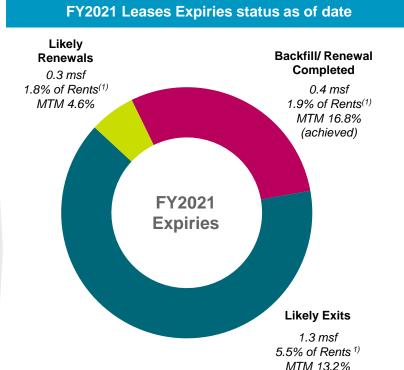
1Q FY2021 Update: Achieved 14% rental increases on 1.8 msf



Embedded Mark-to-Market Growth

Of 1.9 msf lease expiries in FY2021, successfully backfilled 400k sf in Q1 at 17% MTM spreads. Of the balance, 1.3 msf leases representing 5.5% of annual rents are likely exits with 13% MTM potential





- 400k sf backfilled/ renewed at 17% spread to 12 occupiers
- 254k sf expiries not yet due and under discussions
- 1.3 msf likely exits in FY2021 'business as usual' churn & few COVID-19 induced occupier exits
- 1.0 msf avg annual backfill achieved in previous 4 years

Note:

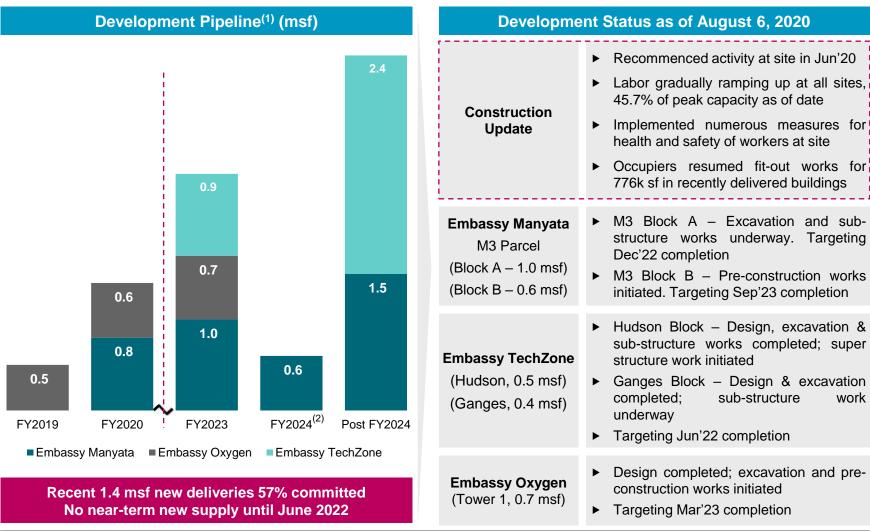
30 Refers to annualized rental obligations





Development Highlights for 1Q FY2021

Resumed construction activity for 2.7 msf ongoing on-campus development projects. Encouraging labor ramp-up along with materials and financing availability to help meet project timelines



Notes:



Recently Completed Projects

Occupiers resumed fit-out works in their 776k sf pre-committed spaces in recently delivered 1.4 msf buildings, targeting go-live by end of this financial year

Embassy Manyata NXT Tower – 0.8 msf 67% committed Occupier fitout works resumed in Jun'20

Embassy Oxygen Tower 2 - 0.6 msf 43%⁽¹⁾ committed

Occupier fitout works resumed in Jun'20

EMBASSY EMBASSY OFFICE PARKS

Under Development Projects

2.7 msf on-campus projects in initial stages of development cycle with earliest delivery in June 2022. We have the ability to cover time delays and flexibility to control supply timing

Embassy Manyata – M3 Block A (1.0 msf)

Embassy TechZone – Hudson & Ganges Block (0.9 msf)







Actual Progress at Site(1)



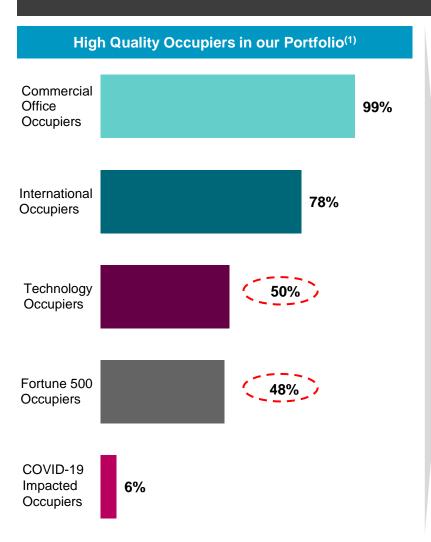


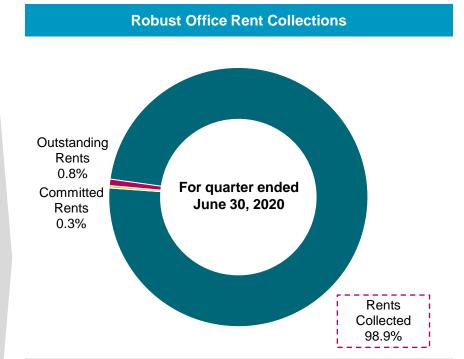




Rent Collections Update for 1Q FY2021

Robust rental collections of 98.9% in Q1 demonstrates credit quality of our marquee occupier base



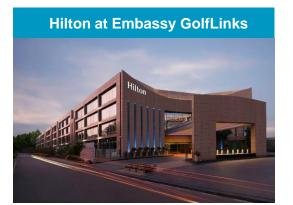


- ► Office rental collections at 99.2% for April, 99.3% for May and 98.2% for June 2020 (as of August 5, 2020)
- No waiver granted to office occupiers, in discussions to collect balance 0.8% outstanding rents for Q1
- ₹291 mn rebate granted to food court, ancillary retail and small business tenants, represents 1.4% of annual rents



Hospitality Update for 1Q FY2021

477 key operating hotels reopened in mid June 2020 post lockdown but are witnessing skeletal occupancy. Instituted significant cost saving measures and global safety protocols for guests



247 Keys

5-Star Hotel

Operational⁽¹⁾

Q1 Occupancy: 11%

EBITDA: ₹(32) mn

'Ranked #1'

- out of 109 Hilton hotels in APAC



230 Keys

5-Star Luxury Hotel

Operational⁽¹⁾

Q1 Occupancy: NM

EBITDA: ₹(79) mn

'Best New Business Hotel'

- by Travel + Leisure

Hilton Hotels at Embassy Manyata



619 Keys

5-Star & 3-Star Hotel

Under Construction

Expected completion in June 2022

100k+ sf Retail & Convention Centre

'Best Hotel Architecture'

- by Asia Pacific Property Awards

- ▶ Outlook Hospitality demand to remain muted for remainder of this financial year given COVID-19 related travel disruptions
- ▶ Action Plan Implemented significant cost saving measures to reduce fixed and variable costs. Global safety protocols implemented for guests, will aid in ramping up occupancy when travel opens up

Impact of COVID-19 induced hospitality slowdown on our portfolio limited given – Hotels contribute < 5% of GAV and < 1% of pre-COVID NOI (FY2020)



Infrastructure and Upgrade Projects

Resumed construction of 619 key dual branded Hilton hotels at Embassy Manyata, targeting June 2022 launch



- ► Hilton 5 Star (266 keys) at Embassy Manyata
 - Structure and façade completed pre-lockdown. MEP and interior work reinitiated
- ► Hilton Garden Inn 3 Star (353 keys) at Embassy Manyata
 - Structure completed pre-lockdown. Façade, MEP and interior work reinitiated
- ▶ Awarded 'Best Hotel Architecture' for 2020-21 by Asia Pacific Property Awards

Note: August 2020 picture

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Value Creation Case Study – Embassy Manyata Front Parcel

Front Parcel (NXT blocks, Hilton hotels and Flyover) creating significant long-term moat for our Embassy Manyata property by offering unique world class amenities to occupiers

Situation

- ► Embassy Manyata is a dominant asset in Bengaluru with 14.8⁽¹⁾ msf, one of the largest business parks in India
- ► Existing 11 msf consistently 97%+ occupied over 5 years
- ➤ To re-invest and create (i) long term entry barriers and (ii) triggers for next phase of occupiers and rent growth

Hands-on Asset Management

- ► Designed 8.3-acre existing front parcel at asset entrance to feature premium office, hotels and convention centre
- Appointed renowned Singapore architects for design
- ► Leveraged existing relationship with Hilton hotels
- Re-invested in asset to enhance product appeal
 - Flyover landing inside and flexible office spaces
 - On-campus hotel, convention centre and F&B outlets
- Enhanced accessibility for park employees with proposed metro station adjacent to front parcel

Value ddition

- NXT blocks 67% committed to-date
- NXT block delivered 3 quarters ahead
- ▶ NXT block achieved significant premium to market rents
- ► Existing 11.8 msf office portfolio to drive captive demand for under-construction hotels and convention centre

Embassy Manyata Front Parcel with NXT Towers



Embassy Manyata Flyover





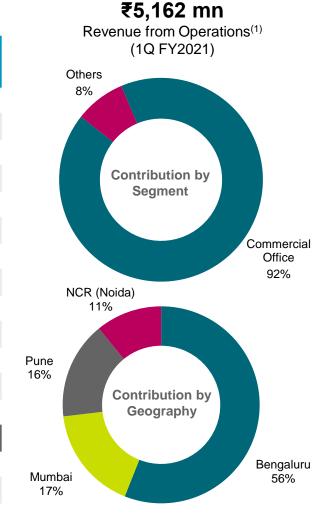


Revenue Contribution by Segment and Geography

Commercial Office segment contributed 92% of Revenues in Q1. Bengaluru, our core market, is least impacted due to its technology sector focus and contributed 56% of Revenues in Q1

Revenue from Operations(1)

Asset	Segment	City	1Q FY2021 (₹ mn)	% of Total	
Embassy Manyata	Commercial Office	Bengaluru	2,463	48%	
Express Towers	Commercial Office	Mumbai	367	7%	
Embassy Oxygen	Commercial Office	Noida	364	7%	
Embassy TechZone	Commercial Office	Pune	332	6%	
Embassy Quadron	Commercial Office	Pune	270	5%	
FIFC	Commercial Office	Mumbai	261	5%	
Embassy 247	Commercial Office	Mumbai	257	5%	
Embassy Qubix	Commercial Office	Pune	212	4%	
Embassy Galaxy	Commercial Office	Noida	206	4%	
Embassy One	Commercial Office	Bengaluru	7	0%	
Hilton at Embassy GolfLinks	Others	Bengaluru	16	0%	
Four Seasons at Embassy One	Others	Bengaluru	2	0%	
Embassy Energy	Others	Bengaluru	405	8%	
Revenue From Operations			5,162	100%	
Portfolio Investment ⁽²⁾					
Embassy GolfLinks	Commercial Office	Bengaluru	962		





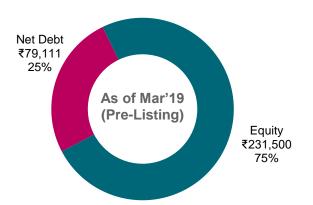
Strong Balance Sheet with ample Liquidity

At 16% Net Debt to TEV, our conservative Balance Sheet provides significant flexibility to weather near-term COVID-19 impact and pursue accretive growth opportunities

Total Enterprise Value ('TEV')

Particulars (₹ mn)	June 30, 2020
Market Capitalization ⁽²⁾	264,396
Add: Net Debt	49,765
Gross Debt	58,759
Less: Cash & Cash Equivalents including investments ⁽³⁾	(8,994)
Total Enterprise Value	314,161

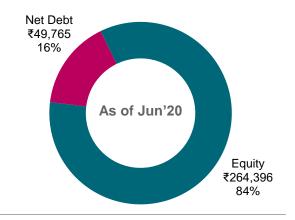
Net Debt to Capitalization(1)



Leverage Metrics

Particulars	June 30, 2020
Net Debt to TEV	16%
Net Debt to EBITDA ⁽⁴⁾	2.8x
Interest Coverage Ratio	
 excluding capitalized interest 	3.5x
 including capitalized interest 	3.3x
Available Debt Headroom	₹112 bn

Net Debt to TEV⁽²⁾



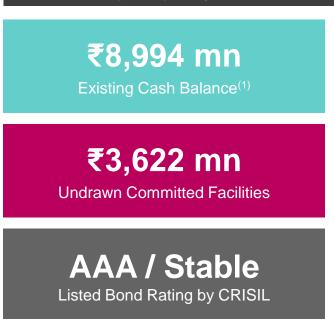
Notes:

- (1) Computed on listing price of ₹300/unit and excludes ₹47,500 mn cash raised through Initial Public Offering
- (2) Closing price on National Stock Exchange as at June 30, 2020
- (3) Includes short term liquid funds, fixed deposits etc net of 1Q FY2021 distributions of ₹4,499 mn
- (4) EBITDA has been annualized for comparability purposes



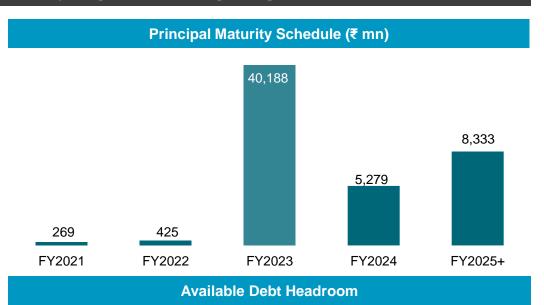
Proactive Capital Management

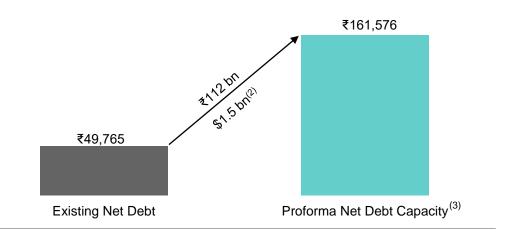
With ₹12.6 bn existing cash and undrawn commitments coupled with no near-term debt repayments, REIT has ample liquidity for business continuity, organic and inorganic growth





₹112 bn
Available Debt Headroom



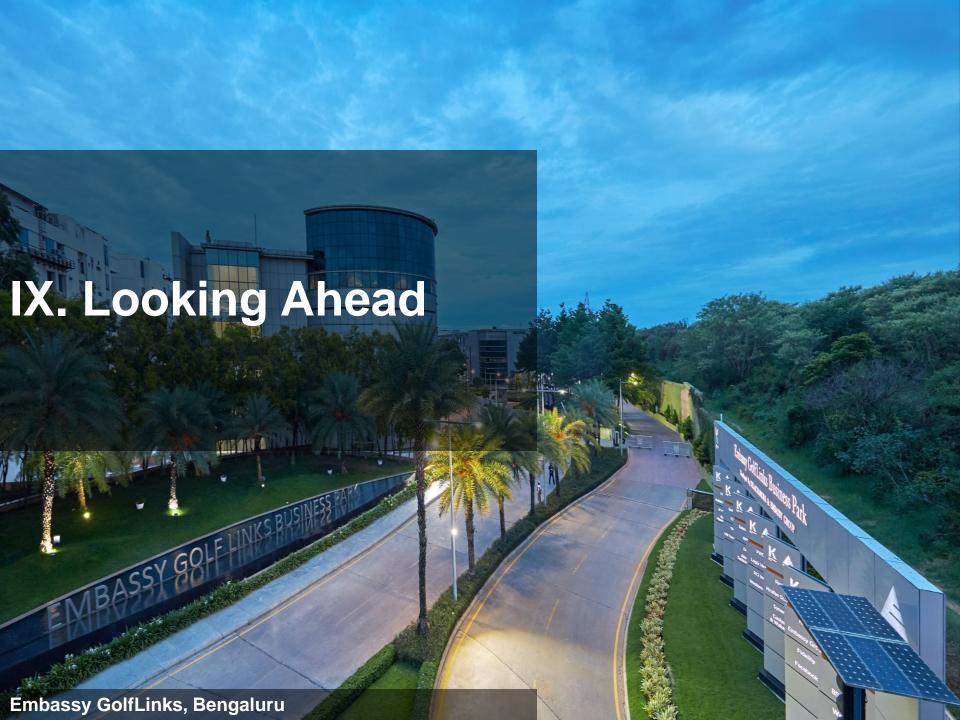


Notes:

Includes treasury balances, fixed deposits etc., net of 1Q FY2021 distributions of ₹4,499 mn

(2) \$1 = ₹75

Computed based on Gross Asset Value (GAV) per March 2020 valuation by independent valuer





Resilient Business – Navigating COVID-19 Impact

Our high-quality properties, technology focused global occupiers and disciplined balance sheet will help navigate near-term COVID-19 challenges and strongly position us for growth opportunities

▶ Landlord of choice with a high-quality difficult-to-replicate office portfolio in gateway cities providing total business ecosystem Diversified & high credit quality occupier base with 50% technology & 48% Fortune 500 companies **Strong Occupier Portfolio** 92% value in rent yielding office assets, hotels contribute < 1% of pre-COVID NOI (FY2020) Stable cash flows expected due to long-term lease structure (WALE of 6.7 years) and contracted rental increases, with only 7% of rents due for expiry in remainder of FY2021 Ample liquidity with ₹8,994 mn existing cash and ₹3,622 mn undrawn committed facilities 16% Net Debt to TEV with only 1.3% debt maturities until FY2022 **Robust Financial Position** ICRA AAA (Stable) and CRISIL AAA / Stable credit ratings⁽²⁾, reaffirmed as of May'20 Additional ₹112 bn debt headroom provides significant flexibility to access capital, if needed ▶ Proactive management of leases with focus on occupier retention and rent collections, only 6%⁽¹⁾ occupiers from directly impacted sectors **Proactive Asset** Hands-on approach ensuring occupier business continuity, employee wellness & safety **Management** Leverage from industry-level consolidation & considerable supply shrinkage in next 2-3 years Disciplined approach in reducing costs and discretionary capital expenditure

Our high-quality portfolio is well positioned to meet the anticipated increase in demand in 2021 and onwards due to 'flight to quality' and to capitalize on the continued consolidation in office market

Notes:



Our Strategy remains unchanged

We continue to focus on maintaining high occupancy levels and maximizing NOI, growing our existing campuses and prudently managing our capital

	Leasing	On-Campus Development	Acquisitions	Capital Management	
Pre COVID-19	 Capitalize on record absorption and market momentum for Indian commercial office space Actively manage lease expiries to achieve MTM upside 	 Deliver ongoing campus development ahead of schedule Bring forward new development in line with anticipated demand 	 Actively seek opportunistic acquisitions (3rd party, ROFO) Undertake value accretive acquisitions 	 Build leverage selectively Quarterly distribution with minimum 90% of NDCF to be distributed 	
	 Deepen dialogue, focus on occupier retention Proactive lease 	 Continue with ongoing 2.7 msf early stage development projects, monitor capex financing 	 Continue to evaluate opportunities which are strategic and accretive 	 Maintain prudent leverage levels 	
Now	renewals and rent collections Monitor capex financing Monitor market dynamics prior to committing any additional development	 Monitor volatile financing markets closely 	Focus on cash optimizationContinue to pay distributions		

Committed to our business strategy of delivering total returns through regular quarterly distributions supplemented by our organic and inorganic growth initiatives





Portfolio Summary

26.2 msf completed Grade A office assets (92.2% occupied, 6.7 years WALE, 29% MTM opportunity)

	Leasable Area (msf)/Keys/MW		WALE ⁽³⁾ Occupancy Rent (₹ psf / mth)			h)	GAV ⁽⁴⁾			
Property	Completed	Development	Total	(yrs)	(%)	In-place	Market	MTM (%)	₹mn	% of total
Embassy Manyata	11.8	3.1	14.8	7.4	97.4%	60	90	50%	150,106	45%
Embassy GolfLinks ⁽¹⁾	2.7	-	2.7	8.6	98.6%	115	148	28%	27,014	8%
Embassy One	0.3	-	0.3	8.7	5.5%	156	147	(6%)	4,897	1%
Bengaluru Sub-total	14.7	3.1	17.8	7.8	96.0%	71	101	43%	182,017	55%
Express Towers	0.5	-	0.5	3.7	93.5%	262	270	3%	17,866	5%
Embassy 247	1.2	-	1.2	3.6	91.6%	100	110	10%	16,624	5%
FIFC	0.4	-	0.4	3.8	77.8%	297	285	(4%)	13,911	4%
Mumbai Sub-total	2.0		2.0	3.7	89.6%	170	176	4%	48,401	15%
Embassy TechZone	2.2	3.3	5.5	5.6	90.6%	49	48	(3%)	21,032	6%
Embassy Quadron	1.9	-	1.9	3.0	77.0%	44	48	8%	13,838	4%
Embassy Qubix	1.5	-	1.5	5.1	97.6%	39	48	23%	10,085	3%
Pune Sub-total	5.5	3.3	8.8	4.7	87.8%	45	48	7%	44,955	14%
Embassy Oxygen	2.5	0.7	3.3	11.0	77.7%	48	54	13%	21,416	6%
Embassy Galaxy	1.4	-	1.4	2.9	98.9%	35	45	28%	8,696	3%
Noida Sub-total	3.9	0.7	4.6	8.2	85.2%	43	50	18%	30,112	9%
Subtotal (Office)	26.2	7.1	33.3	6.7	92.2%	69	89	29%	305,485	92%
Four Seasons at Embassy One (2)	230 Keys	-	230 Keys	-	NM	-	-	-	7,673	2%
Hilton at Embassy GolfLinks	247 Keys	-	247 Keys	-	NM	-	-	-	4,436	1%
Hilton at Embassy Manyata (5 & 3 star)	-	619 Keys	619 Keys	-	-	-	-	-	3,800	1%
Embassy Energy	100MW	-	100MW	-	-	-	-	-	10,289	3%
Subtotal (Infrastructure Assets)	477 Keys / 100MW	619 Keys	1096 Keys / 100MW						26,198	8%
Total	26.2 msf / 477 Keys / 100MW	7.1 msf / 619 Keys	33.3 msf / 1096 Keys / 100MW						331,683	100%

Notes:

- Details included in the above table are for 100% stake in Embassy GolfLinks, except GAV which reflects only our 50% economic interest
- Four Seasons at Embassy One was launched in May 2019 and is under stabilization
- Weighted against Gross Rentals assuming occupier exercise their renewal options after the end of the initial commitment period Gross Asset Value (GAV) per March 2020 valuation by independent valuer. Valuation exercise undertaken semi-annually. For further details refer notes on slide 54



Walkdown of Key Financial Metrics

(Amount in ₹ mn)

				(Amount in ₹
Particulars	1Q FY2021	1Q FY2020	Variance	
Revenue from Operations	5,162	5,351	(4%)	
Property Taxes and Insurance	(193)	(180)	8%	NO NO
Direct Operating Expenses	(400)	(643)	(38%)	
et Operating Income	4,569	4,528	1%	
Other Income	379	142	167%	
Property Management Fees (1)	(117)	(119)	(2%)	NDCF
Indirect Operating Expenses	(88)	(174)	(49%)	Fat
BITDA	4,744	4,378	8%	SPV
Working Capital Adjustments	117	857	(86%)	at SPV level
Cash Taxes	(242)	(326)	(26%)	<u> </u>
Other Adjustments ⁽²⁾	(375)	(209)	80%	
ash Flow from Operating Activities	4,243	4,701	(10%)	
External Debt (Interest & Principal)	(444)	(667)	(33%)	
Other Income from Investments	322	117	175%	
DCF at SPV level	4,121	4,151	(1%)	
Distribution from SPVs to REIT	4,180	3,749	11%	
Distribution from Embassy Golflinks	480	480	-	
REIT Management Fees ⁽¹⁾	(59)	(42)	40%	
Other Inflows at REIT level (Net of Expenses)	(106)	(7)	NM	
DCF at REIT level	4,495	4,181	8%	
istribution	4,499	4,167	8%	

⁽¹⁾ Property management fees includes 3% of facility rentals from only Commercial Office segment and does not include fees on Hospitality and Other segments and REIT Management Fees is 1% of REIT distribution (2) Mainly includes income from investments, dividend income & other non-cash income / expenses



Environment, Social & Governance

Embassy REIT ha	s adopted world class corporate governance standards
Asset	 Minimum 80% of value in completed and income producing Minimum 90% of distributable cash flows to be distributed Restrictions on speculative land acquisition
Debt	 Majority unitholder approval required if debt exceeds 25% of asset value Debt cannot exceed 49% of asset value
Manager	 50% independent directors on the Board, with 50% representation on all committees Manager can be removed with 60% approval of unrelated Unitholders Alignment with Unitholder interests due to a distribution-linked management fees structure
Strong Related Party Safeguards	 Sponsors are prohibited from voting on their related party transactions Majority Unitholder approval required for acquisition or disposal of asset which exceeds 10% of REIT value Acquisition or sale price of new asset cannot deviate from average valuation of two independent valuers by + / - 10% Fairness opinion from independent valuer required if related party leases exceed 20% of the underlying asset



Environment, Social & Governance (Cont'd)

We instituted several community initiatives to support COVID-19 relief measures. Our roof top solar panel project at Embassy 247 will help green energy initiative and save energy spends for occupiers

Community Outreach - COVID-19 Relief measures



- ► Distribution of Rations equivalent to 470,000 meals across 3500+ families
- Support to 1200+ construction workers
- Support to Department of Education, Karnataka, to ensure safety of 920,000 students
- Support to frontline Police Forces Pan-India

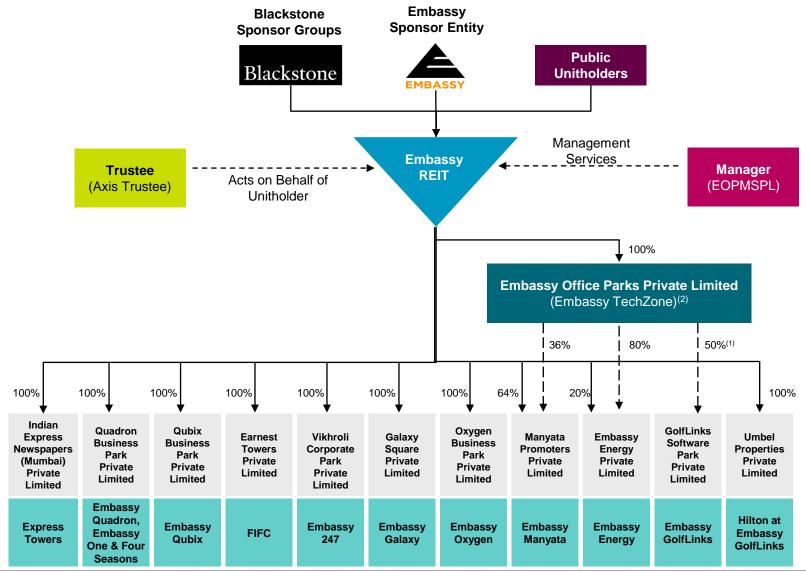
525 kW Roof top Solar panels at Embassy 247, Mumbai



- Embassy 247, our 1.2 msf office property in Mumbai, has installed 525kW roof top solar panels
 - Generates 0.7 mn units annual capacity
 - Estimated payback period of 3 years
- Embassy Energy, our 100MW solar park, supplies power to our Bengaluru assets
 - Generates 215 mn units annual capacity
 - Offsets an estimated 200mn kg of CO2 annually⁽¹⁾



Embassy REIT Structure



Notes:

(1) Balance 50% owned by JV partner

REIT Fundamentals



- ► REIT stands for Real Estate Investment Trust
- ► A REIT is a trust that owns, operates or finances income-producing real estate
 - REITs give all investors access to the benefits of real estate investment with the advantage of investing in publicly traded units
- A REIT is a tax-efficient vehicle that
 - enables owners of real estate to pool income generating assets together in a portfolio; and
 - allows investors to buy ownership in real estate assets in the form of equity
- REITs globally are a US\$2 trillion asset class; first REIT started in the US in the 1960s
 - REITs are universally accepted by global institutions and individual investors as a product that provides:
 - Liquidity
 - Transparency
 - Diversification
 - Dividends
 - Performance
- ▶ REITs must pay out majority of earnings as distribution to Unitholders
 - Indian regulations require REITs to pay out 90% of distributable cash flows
- ▶ REITs must have at least 80% of their assets be completed and income-producing
 - A low level of development (20% or less) means less risk to the cash flows
- ▶ REITs are typically listed on stock exchanges through an Initial Public Offering (IPO)
 - Once listed, they serve as permanent capital vehicles to raise debt and equity in the capital markets to acquire new assets to grow

EMBASSY EMBASSY OFFICE PARKS

Key Terms & Definitions

Notes

- All figures in this presentation are as of June 30, 2020 unless specified otherwise
- ► All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31st of the respective year. Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) 31st December of the respective year
- Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation
- All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest
 in GLSP SPV which owns Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from
 Operations. Also, Market Value or GAV reflects only our 50% economic interest in GLSP
- Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option
- Valuation as of March 31, 2020 undertaken by Mr. Manish Gupta, Partners, iVAS Partners (independent valuer per SEBI Regulations) with value assessment services undertaken by CBRE
- ▶ Key Terms and Definitions:
- Base Rentals Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income
- bn Billions
- BPS Basis points
- 4. BSE Bombay Stock Exchange
- 5. C&W Cushman & Wakefield
- 6. CAGR Compounded Annual Growth Rate
- 7. CBRE CBRE South Asia Private Limited
- 8. Completed Area the Leasable Area of a property for which occupancy certificate has been received
- CRE Corporate real estate
- 10. EBITDA Earnings / (loss) before finance costs, depreciation, amortization, impairment loss and tax
- 11. Embassy Group refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships
- 12. Embassy REIT refers to Embassy Office Parks REIT
- 13. EOPMSPL Embassy Office Parks Management Services Private Limited
- 14. FY Period of 12 months ended March 31 of that particular year, unless otherwise stated
- 15. GAV Gross Asset Value
- 16. GLSP GolfLinks Software Park Private Limited
- 17. Holdco Refers to Embassy Office Parks Private Limited
- 18. Investment Entity Refers to GolfLinks Software Park Private Limited
- 19. IPO Initial Public Offering of units of Embassy Office Parks REIT
- Leasable Area Total square footage that can be occupied by a occupier for the purpose of determining a occupier's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area
- 21. LTM Last twelve months
- 22. Manager Embassy Office Parks Management Services Private Limited
- 23. MEP Mechanical, Electrical & Plumbing
- 24. mn Millions
- MNC Multinational Corporations
- 26. msf Million square feet
- MTM Mark to Market
- 28. Mumbai Mumbai Metropolitan Region (MMR)
- 29. MW Mega-Watt
- 30. NAV Net Asset Value

- 31. NCD Non-Convertible Debentures
- 32. NDCF refers to Net Distributable Cash Flows
- 33. Net Debt Gross Debt minus short term treasury investment and cash and cash equivalents
- 34. NM Not material
- 35. NOI Net Operating Income
- 36. NR Not Relevant
- 37. NSE The National Stock Exchange
- 38. NTM Next twelve months
- 39. NXT Manyata front parcel office towers
- 40. OC Occupancy certificate
- 41. Occupancy / % Occupied / % Leased Occupancy is defined as the ratio of the Occupied Area and the Completed Area
- Occupied Area Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose
- 43. Portfolio Together, the Portfolio Assets and the Portfolio Investment
- 14. Proposed Development Area The Leasable Area of a property for which the master plan for development has been obtained, internal development plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received
- 45. psf Per square feet
- 46. QoQ Quarter on guarter
- 47. REIT Real Estate Investment Trust
- 48. REIT Regulations Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014
- Rents Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out
 and car parking income from Occupied Area for the month of June 2020
- RevPAR Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy
- 51. ROFO Right of First Offer
- SF Square feet
- 53. Sponsor(s) Embassy Property Developments Private Limited and BRE / Mauritius Investments
- SPV Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being, MPPL, UPPL, EEPL, IENMPL, VCPPL, ETPL, QBPL, QBPPL, OBPPL and GSPL
- TEV Total Enterprise Value
- 56. TI / TIs Tenant Improvement / (s)
- 57. tn Trillions
- 58. U/C Under construction
- 59. Under Construction Area The Leasable Area of a property for which the master plan for development has been obtained, internal development plans have been finalized and applications for requisite approvals required under the law for commencement of construction have been applied, construction has commenced, and occupancy certificate is yet to be received.
- Units An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT
- 61. WALE Weighted Average Lease Expiry
- 62. WFH Work from home
- 63. WIP Work-in-progress
- 64. Years Refers to fiscal years unless specified otherwise
- 65. YoY Year on year
- 66. YTM Yield to Maturity

EMBASSY EMBASSY OFFICE PARKS

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