# Embassy Office Parks REIT Q2 FY2023 Earnings Materials

October 20, 2022





### **Press Release**

### Embassy REIT Announces Q2 FY2023 Results, Delivers Another Strong Quarter With 1.6 Million Square Feet Total Leases

- Leased 1.6 msf at 22% leasing spreads, including 0.6 msf new leases and 0.5 msf pre-commitment to ANZ<sup>(1)</sup>
- Launched 2.5 msf new and redevelopment projects, highest ever active development pipeline of 7.1 msf
- Grew net operating income by 13% YoY; strong balance sheet with 66% of total debt at fixed rates

### Bangalore, India, October 20, 2022

Embassy Office Parks REIT (NSE: EMBASSY / BSE: 542602) ('Embassy REIT'), India's first listed REIT and the largest office REIT in Asia by area, reported results today for the second quarter ended September 30, 2022. The Board of Directors of Embassy Office Parks Management Services Private Limited ('EOPMSPL'), Manager to Embassy REIT, at its Board Meeting held earlier today, declared a distribution of ₹5,175 million or ₹5.46 per unit for Q2 FY2023. The record date for the Q2 FY2023 distribution is November 1, 2022, and the distribution will be paid on or before November 4, 2022.

### Vikaash Khdloya, Chief Executive Officer of Embassy REIT, said,

"We are pleased to deliver another excellent quarter of 1.6 msf of total leasing and remain on track to meet our FY2023 guidance. Despite recessionary concerns globally, the world's best companies continue to partner with institutional landlords like Embassy REIT to capitalize on India's structural advantages as a scalable and cost-efficient tech talent hub. With 7.1 msf of best-in-class development, a fortress balance sheet with low leverage, and debt at attractive 7.1% cost with majority at fixed rates, we are well positioned to deliver the next phase of growth."

### **Business Highlights**

- Leased 1.6 msf across 27 deals, including 0.6 msf of new leasing and 0.5 msf pre-commitment by ANZ (1) at Embassy Manyata
- Added 15 new high-growth occupiers; achieved 22% positive leasing spreads on 1.6 msf and 14% rent escalations on 2.7 msf
- Received 5-star ratings for entire portfolio from GRESB and the British Safety Council, both globally renowned ESG and wellness certifications



### Press Release (Cont'd)

### **Financial Highlights**

- Grew Net Operating Income by 13% YoY to ₹7,038 million with operating margin of 82%
- Grew Net Asset Value by 3% YoY to ₹400.71 per unit; announced distributions of ₹5,175 million or ₹5.46 per unit
- Maintained strong balance sheet with low leverage of 26% and ₹112 billion proforma debt headroom
- Refinanced ₹7.5 billion debt resulting in 7.1% interest cost for ₹136 billion debt book, with 66% at fixed rate for 2.3 years

### **Growth Highlights**

- Launched 1.2 msf office block redevelopment at Embassy Manyata, Bangalore, at attractive 22% yield on cost
- Kickstarted 1.3 msf new office developments at Embassy Manyata, taking our active development pipeline to 7.1 msf with total capital investments of ₹32 billion and over 80% in Bangalore, India's top-performing office market
- Signed non-binding offer letters for the potential acquisition of two high-quality office properties in Bangalore and Chennai from Embassy Sponsor and its affiliates; properties total 7.1 msf of leasable area, of which 3.7 msf is completed or nearing completion

### **Investor Materials and Quarterly Investor Call Details**

Embassy REIT has released a package of information on the quarterly results and performance, that includes (i) reviewed condensed consolidated and reviewed condensed standalone financial statements for the quarter and half ended September 30, 2022, (ii) an earnings presentation covering Q2 FY2023 results, and (iii) supplemental operating and financial data book that is in-line with leading reporting practices across global REITs. All these materials are available in the Investors section of our website at <a href="https://www.embassyofficeparks.com">www.embassyofficeparks.com</a>.

Embassy REIT will host a conference call on October 21, 2022, at 11:30 hours Indian Standard Time to discuss the Q2 FY2023 results. A replay of the call will be available in the Investors section of our website at www.embassyofficeparks.com.

### **About Embassy REIT**

Embassy REIT is India's first publicly listed Real Estate Investment Trust. Embassy REIT owns and operates a 43.2 msf portfolio of eight infrastructure-like office parks and four city-centre office buildings in India's best-performing office markets of Bangalore, Mumbai, Pune, and the National Capital Region ('NCR'). Embassy REIT's portfolio comprises 33.4 msf completed operating area and is home to over 200 of the world's leading companies. The portfolio also comprises strategic amenities, including four operational business hotels, two under-construction hotels, and a 100 MW solar park supplying renewable energy to tenants. For more information, please visit www.embassyofficeparks.com.



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	Leasing Update  Development Update  Acquisitions Update  ESG & Total Business Ecosystem Update  Financial Update  Market Outlook





### Strong Leasing Momentum, Accelerated New Growth Cycle

### **LEASING**

Achieved robust 1.6 msf total leasing, 22% leasing spreads across 27 deals

ANZ ATKINS

Eli Lilly



WARBURG PINCUS



### DEVELOPMENT

Ramped-up construction on 7.1 msf of new and ongoing developments, ~80% in Bangalore



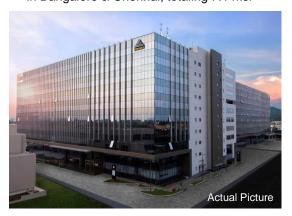
### REDEVELOPMENT

Launched 1.2 msf redevelopment at Embassy Manyata at attractive 22% Yield on Cost



### **ACQUISITIONS**

Entered non-binding offer letters for 2 properties in Bangalore & Chennai, totaling 7.1 msf<sup>(1)</sup>



### **FINANCING**

Debt at attractive 7.1% interest cost, 90% debt at fixed rate for FY2023

26%

7.1%

Net Debt to GAV

Avg. Debt Cost

66%

90%

Debt at fixed rate for 2.3 years

Debt at fixed rate for FY2023<sup>(2)</sup>

### **ESG**

Secured 5-star GRESB rating for entire operating and development portfolio



<sup>(1)</sup> Entered into non-binding offer letters with Embassy Sponsor and its affiliates with 120-days exclusivity period. The non-binding offer letters are subject to diligence, entry into definitive agreements and obtain approvals, including from third parties, unitholders and regulatory authorities to the extent applicable. There is no assurance that any transactions will be entered pursuant to the offer letters or the terms and timing of any such transactions



### **Robust Financial Performance**

NOI and EBITDA for Q2 up 13% each year-on-year with NOI and EBITDA margins at 82% and 80% respectively

	Q2 FY2023 (mn)	Q2 FY2022 (mn)	Variance %	Remarks
Revenue from Operations	₹8,571	₹7,352	+17%	<ul> <li>Revenue from new lease-up and rent escalations, partially offset by exits</li> <li>Revenue from 1.1 msf JP Morgan campus at ETV</li> <li>Ramp-up of hotel business, including the recently delivered Hilton hotels at Embassy Manyata</li> </ul>
NOI Margin (%)	₹7,038 82%	₹6,236 <i>85%</i>	+13%	<ul> <li>Increase in Revenue from Operations</li> <li>Partially offset by costs corresponding to the ramp-up in operations of the hotel portfolio, including the newly launched Hilton hotels at Embassy Manyata</li> </ul>
EBITDA  Margin (%)	₹6,838 <i>80%</i>	₹6,053 82%	+13%	► In-line with NOI increase
Distribution Payout Rate	·	₹5,365 100%	(4%)	<ul> <li>Increase in EBITDA</li> <li>Offset by incremental interest costs on debt for new deliveries, GLSP add-on acquisition and ZCB refinance<sup>(2)</sup></li> </ul>

<sup>(1)</sup> Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP



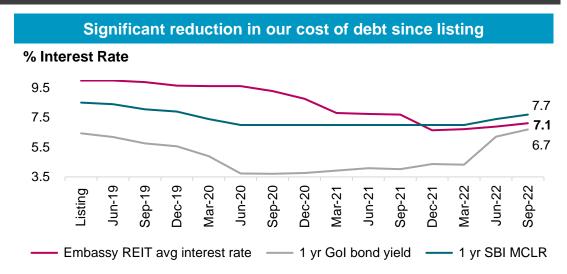
### **Fortress Balance Sheet with Active Debt Management**

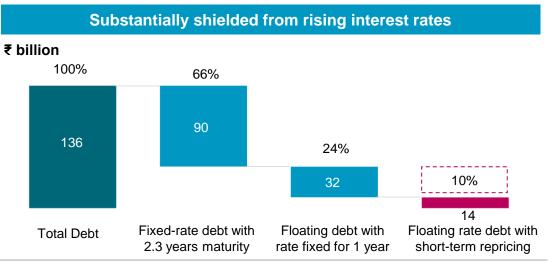
Balance sheet significantly well-positioned amidst rising interest rate environment – low leverage, attractive interest cost and limited exposure to floating-rate debt





### AAA / Stable Credit Rating

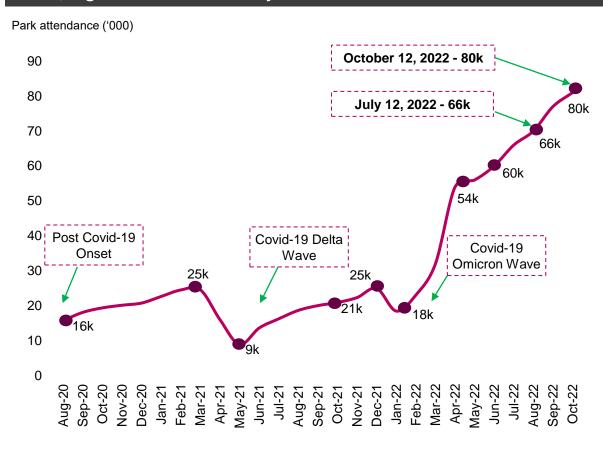






### **Back to Office Ramp-up**

Steady 21% QoQ increase in park attendance to 81k; physical occupancy at our properties now at ~35%, highest since the last 2 years



"How do you drive that deep sense of connectedness is a big challenge. I'm a big believer that people should come back (to physical offices)...(This is) because organizations grow when people gossip, connect over coffee, connect over lunch"

Rishad Premji, Executive Chairman, Wipro on work from home

"...It is very important for us because we would like to get employees into offices for strategic discussions for typical face-to-face interactions or client visits management...We all have grown up in the companies looking at our seniors looking at our peers, building our own talent, and then receiving mentorship from many people. And that's something that you will never be able to get if you work in a pure remote environment."

N. G. Subramaniam, COO and ED, TCS on work from office

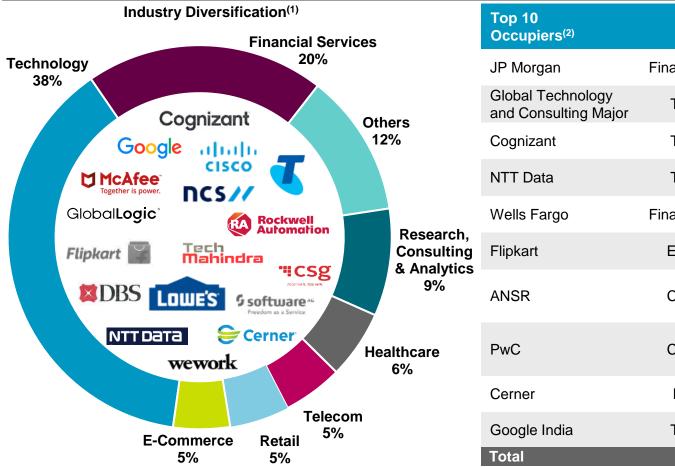
- ▶ Mumbai (over 60%) leading vs other cities as front office and banking have witnessed a faster back-to-office trajectory
- ▶ Embassy TechVillage, Bangalore at over 45% occupancy, led by global captives and banking occupiers





### **High Quality, Diversified High Occupier Base**

### Tech occupiers and Global Captives constitute over 70% of our occupier base



Top 10 Occupiers <sup>(2)</sup>	Sector	% of Rentals
JP Morgan	Financial Services	6.9%
Global Technology and Consulting Major	Technology	6.8%
Cognizant	Technology	6.0%
NTT Data	Technology	3.4%
Wells Fargo	Financial Services	3.3%
Flipkart	E-commerce	2.9%
ANSR	Research, Consulting & Analytics	2.7%
PwC	Research, Consulting & Analytics	1.9%
Cerner	Healthcare	1.8%
Google India	Technology	1.8%
Total		37.4%

- ▶ Added 15 new occupiers in Q2, expanding our overall occupier base to 223 (vs 165 at the time of listing)
- ► Contribution from Top 10 occupiers at 37% today (vs 42% at the time of listing)



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### **Continued Leasing Momentum**

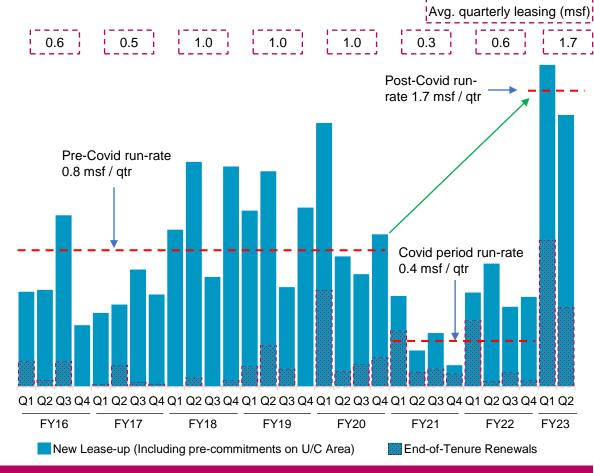
Strong 1.6 msf total leasing across 27 deals in Q2, including 587k sf of new leases at 19% spreads and 528k sf of pre-commitment to ANZ<sup>(1)</sup> and others



**528k sf**Pre-commitment by ANZ<sup>(1)</sup> & others

459k sf Renewed at 28% spreads

**27**Total Lease Deals



- ▶ Cumulatively signed over 3.4 msf leases in H1, achieved ~70% of our 5 msf of FY23 guidance
- ► Bangalore continued to drive India's office demand, 64% of our Q2 deals were signed for our Bangalore properties

- (1) ANZ Support Services India Private Limited. Excludes 133k sf growth option. This option is exercisable up to 8 months from Lease Commencement Date
- (1) Any Support certifices finder three Emilies. Excludes 1 spaces and option. This option is declinable up to find this from Lease commitment between the commitment in under development properties, end-of-tenure renewals and early renewals. End-of-tenure renewals exclude rolling renewals.
- (2) Total leases comprises of new lease-up, pre-commitment in under development properties, end-or-tendre relievants and early relievants. End-or-tendre relievants exclude rolling ferrewards.

  Quarterly total leases (as set out in table and note 1 above) have been presented for all the properties that are currently part of Embassy REIT's portfolio as if the Embassy REIT's structure was in place since the beginning of FY16, or comparative purposes. These numbers have been included for purposes of providing general information and may differ from the historical consolidated or combined financial information and other operational metrics of Embassy REIT



### **Leasing Highlights for Q2 FY2023**

Robust 1.6 msf total leasing in Q2 spanning occupiers from multiple established and high-growth sectors such as banks, financial services, cloud infrastructure, fintech, renewables and healthcare

Occupier	Property	Sector	Area ('000 sf)			
New Leases						
Eli Lilly	Embassy TechVillage	Healthcare	109			
US Banking Major	Embassy TechVillage	Financial Services	83			
Pretium	Embassy Manyata	Financial Services	55			
Kent Engineering	Embassy 247	Engg & Mfg	53			
Global Pharma Company	Embassy Manyata	Healthcare	40			
SquarePoint Capital	Embassy GolfLinks	Financial Services	29			
Avaada Clean Project	Embassy Galaxy	Renewables	24			
Biotech Company	Embassy One	Healthcare	15			
Others	Various	Various	180			
Pre-Commitment Pre-Commitment						
ANZ <sup>(1)</sup>	Embassy Manyata	Financial Services	468			
Harman	Embassy TechZone	Technology	60			
Renewals						
Global Fintech Co.	Embassy Galaxy	Financial Services	227			
Others	Various	Various	231			
Total Lease-up ('000 sf)	Total Lease-up ('000 sf) 1,574					
New Deal Pipeline for Q3 ('000 sf) c.700						

	ANZ	US Banking Major
229	Eli Lilly	<b>ATKINS</b>
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**QUALITEST** 











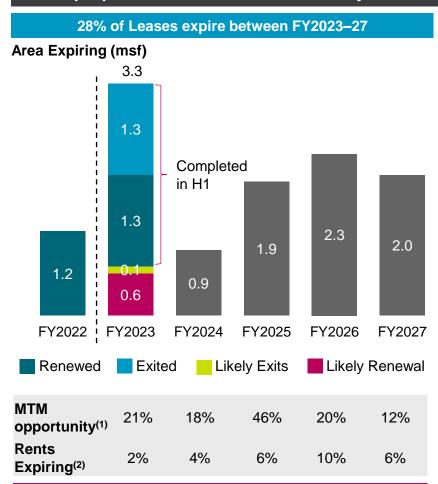




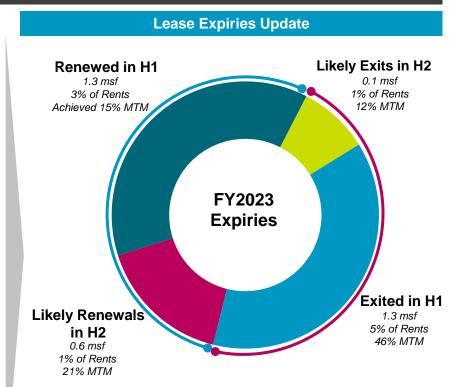


### Mark-to-Market Potential

Successfully renewed 0.5 msf in Q2 at 28% spreads, mainly by IT services occupiers in Pune and Noida properties. Additional 0.6 msf likely renewals in H2 FY23 with significant 21% MTM opportunity



H1 Update: Achieved 15% spreads on 1.3 msf renewals. 1.3 msf exited with a significant 46% MTM potential



### Q2 Update

- 0.5 msf renewed, achieved 28% MTM spreads
- 0.9 msf exited, 44% MTM potential
- 0.6 msf likely renewals, 21% MTM potential
- 0.1 msf likely exits, 12% MTM potential

MTM potential computed basis market rent per latest CBRE estimate and in-place rent for respective leases

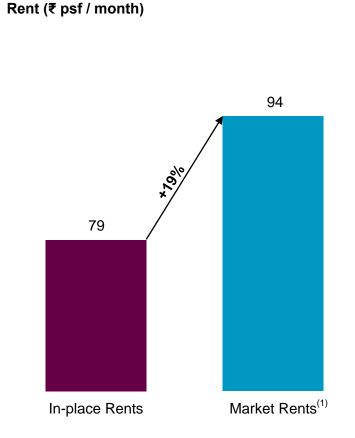


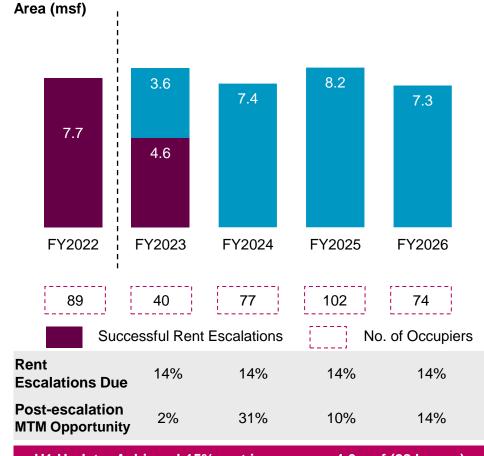
### **Embedded Rent Growth**

Achieved rent escalations of 14% on 2.7 msf in Q2 FY23. On track for additional 14% rent escalations on balance 3.6 msf in H2 FY23

Market Rents 19% above in-place rents

**Embedded Rent Escalations of 15% aids NOI growth** 





H1 Update: Achieved 15% rent increase on 4.6 msf (28 leases)

Note:

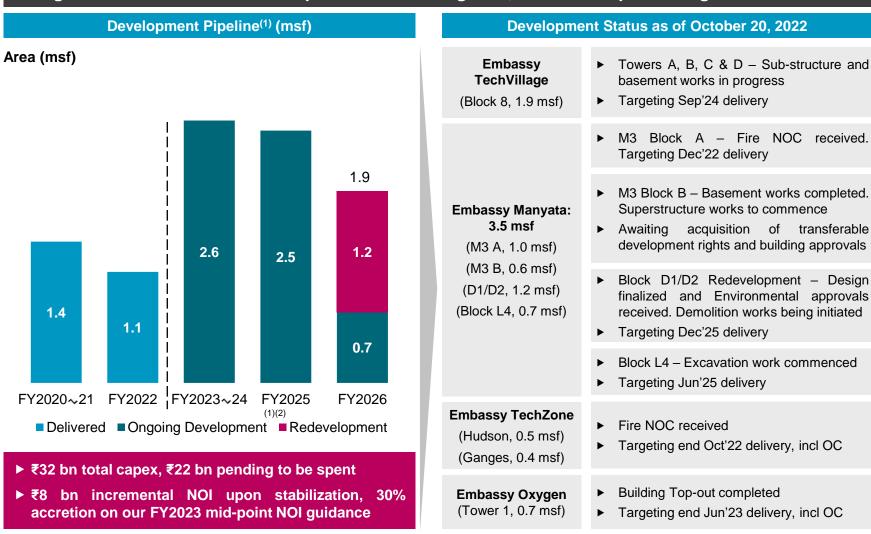
CBRE, Sep'22, Embassy REIT





### **Attractive Development Pipeline**

Accelerated our organic growth lever with 7.1 msf active development pipeline, the highest since our listing. Over 80% of our new developments are in Bangalore, India's best performing office market



Notes: OC refers to Building Occupancy Certificate

<sup>1)</sup> Excludes 518 key Hilton hotels at Embassy TechVillage

<sup>17</sup> 



### **Unlocking Growth Potential at Embassy Manyata**

Launched 1.2 msf redevelopment project at Embassy Manyata at significantly attractive Yield on Cost of 22%; project will transform two of the earlier buildings D1 and D2 totaling 400k sf



~1.7x

Increase in Leasable Area

₹6 billion

Capex Planned

~22%

Yield on Cost(1)

Dec'25

**Target Completion** 

- ▶ Finalized building designs and secured environmental approval for demolition; building approvals are in progress
- ► Expected project delivery by December 2025. Refer video link here

### EMBASSY

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### 1.2 msf Redevelopment - Value Creation

Strategic redevelopment at Embassy Manyata, expected to result in a proforma 4% NOI accretion and 3% DPU accretion<sup>(3)</sup> upon stabilization

## Opportunity

- A large IT services occupier decided to exit after expiry of their 15-year-old legacy leases
  - Significant 170%+ MTM opportunity given below-market rents on expiring leases
- ► Option to refurbish the two blocks (D1 and D2) or to redevelop the entire buildings

### Strategy

- ► Strategically opted to redevelop and utilize the available FAR, boost leasable area by ~1.7x
- ► Relocated last remaining occupier totaling 45k sf from these buildings to an adjacent block
- ► Appointed a global architect for design, incorporated latest specifications, wellness & sustainability features

# Value Creation

- ► Central location within park, ESG-focused specs to attract high-growth corporates at premium rents
- ► Attractive 22% YoC on ₹6 billion estimated capex
- ▶ Efficient utilization of FAR; creates long-term moat
- ► Accretive project across metrices
  - 4% NOI accretion and 3% DPU accretion upon stabilization, on proforma basis





### Notes:

Oct'22 Picture

2) Yield on Cost computed basis stabilized NOI upon completion divided by cost of construction, interest cost and adjusted for opportunity rent loss on existing building during construction

Proforma NOI and DPU quidance of FY23 considered as base to arrive at proforma accretion numbers



### **New Project Launch at Embassy Manyata**

### Embassy Manyata – L4 Block (0.7 msf)



- ▶ Design finalized, building approvals in-place
- Civil contractor appointed and excavation work commenced
  - Targeting Jun'25 delivery

### **Project Progress at Site**

# **Design Perspective**

### Embassy Manyata – M3 Block A (1.0 msf)



### Embassy Manyata – M3 Block B (0.6 msf)



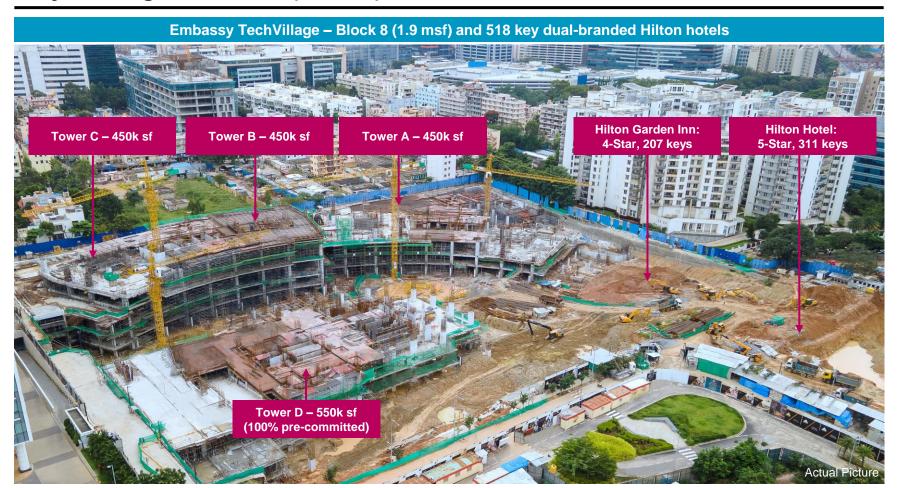
# Actual Progress at Site(1)







### **Project Progress at Site (Cont'd)**



- ► Towers A, B, C & D Excavation completed, Basement works in progress and super structure works in progress
  - Targeting Sep'24 delivery
- ► Hilton Hotels at ETV Excavation works in progress
  - Targeting Dec'25 deliveries

### **Project Progress at Site (Cont'd)**

### **Embassy TechZone – Hudson and Ganges (0.9 msf)**



### Embassy Oxygen – Tower 1 (0.7 msf)



Actual Progress at Site<sup>(1)</sup>

**Design Perspective** 





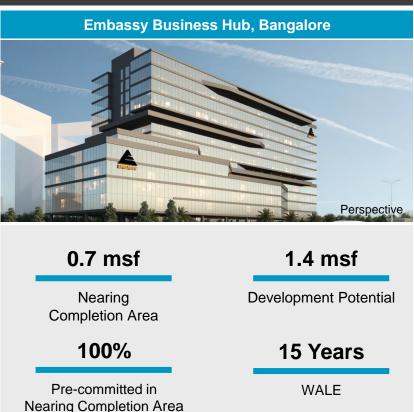




### **Potential Acquisition Opportunities**

Evaluating acquisition of 7.1 msf properties across Bangalore and Chennai<sup>(1)</sup>. Currently, 3.7 msf area is completed or nearing completion, of which 54% is leased or pre-committed to global occupiers





### **Key Occupiers**(3)



**Accenture** 







Global FinTech Company

Entered into non-binding offer letters with Embassy Sponsor and its affiliates with 120-days exclusivity period. The non-binding offer letters are subject to diligence, entry into definitive agreements and obtain approvals, including from third parties, unitholders and regulatory authorities to the extent applicable. There is no assurance that any transactions will be entered pursuant to the offer letters or the terms and timing of any such transactions

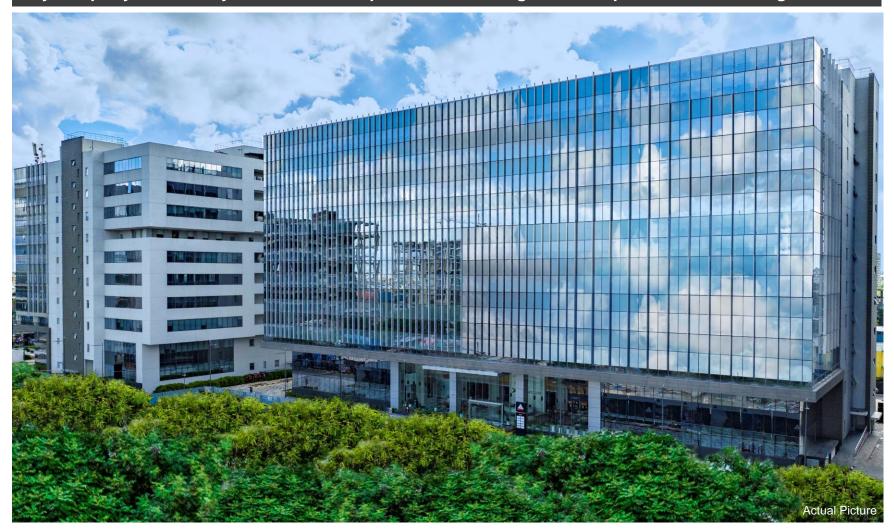
Comprises 1.6 msf area nearing completion and 2 msf development potential

Actual legal entity names of the occupiers may differ from the names referred above



### **Embassy Splendid TechZone, Chennai**

Opportunity to acquire a 5 msf<sup>(1)</sup> high-quality business park and enter a new growth market in Chennai city. Property is currently 1.4 msf leased / pre-committed to global occupiers across banking and tech



Notes: There can be no assurance that the acquisition shall materialize in the current form or at all

<sup>(1)</sup> Embassy Sponsor is entitled to 61% of the lease revenue from this project

<sup>2) 1.4</sup> msf is completed with another 1.6 msf nearing completion and balance 2 msf as development potential. 1.4 msf of 5 msf is currently leased or pre-committed / pre-leased



### **Embassy Business Hub, Bangalore**

Opportunity to acquire a 2.1 msf<sup>(1)</sup> upcoming business park which further consolidates our position with an entry into a new micro-market in North Bangalore. Property is 0.7 msf pre-committed to Philips



Notes: There can be no assurance that the acquisition shall materialize in the current form or at all

<sup>(1)</sup> Embassy Sponsor affiliate's area share entitlement in this project is 1.4 msf of leasable area

<sup>0.7</sup> msf is currently nearing completion with balance 1.4 msf as development potential. 0.7 msf of the 2.1 msf is currently leased or pre-committed / pre-leased





### Green Impetus across Investing, Operations and Financing

Our ESG commitments are aligned with the broader goals of our occupiers and investors. Our ESG leadership position is a strong differentiator and long-term business advantage

Awarded Highest Ratings in ESG, Safety and Wellness

**Accelerated 20 MW Solar Rooftop Project** 



**★** ★ 2022



₹950 million

Projected Capex

30%+

Projected IRR

25k tonnes

CO<sub>2</sub> Emission Reduction<sup>(1)</sup>

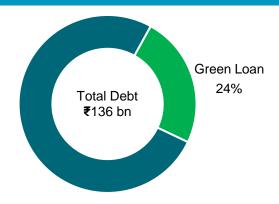
3 years

Payback Period

**Partnered with Occupiers on Green Initiatives** 



Grew Sustainable Finance Book to ₹33 billion



- ▶ Awarded 5-star rating for entire operational and development portfolio by GRESB, a global ESG benchmark
- ► Ranked #1 as Sector Leader for Office Developments in Asia by GRESB; scored 100% on 'Governance' pillar



### **ESG** Roadmap – Progress Report

In-line with our 2040 net zero commitment, defined 3-year sustainability targets across 19 ESG programs and made significant progress in H1

Pillar	Metric	Target <sup>(1)</sup>	H1 FY23 Update	Status
	► Renewable energy consumption share	<b>75%</b> by FY25	45%	On track
t t	► Water consumption reduction	<b>7%</b> by FY25	<b>42%</b> <sup>(2)</sup>	On track
Resilient Planet	► OWC capacity increase	<b>25%</b> by FY25	4%	On track
~ ~	► Local sourcing <sup>(3)</sup> share	<b>30%</b> by FY25	91%	On track
	► USGBC LEED certified portfolio (% of area)	<b>100%</b> by FY23	29%	On track
Revitalized Communities	<ul> <li>▶ 'Green leases' signed during the period</li> <li>▶ 5-star BSC certified portfolio (% of area)</li> <li>▶ Occupiers engaged under 'Corporate Connect'</li> <li>▶ Females as % of total new hires</li> </ul>	70% by FY24 100% by FY23 10% 50% from FY23	71% 100% 8% 43%	On track Achieved On track Behind target
Responsible Business	<ul> <li>► TCFD compliant annual report</li> <li>► Cumulative green / sustainable finance portfolio</li> <li>► ESG due-diligence</li> </ul>	100% by FY25 ₹35 bn by FY25 100% from FY23	Gap assessment underway ₹33 bn	On track On track On track

<sup>(1)</sup> Targets set against baseline of FY2020 actuals for the portfolio (including Embassy TechVillage acquisition)

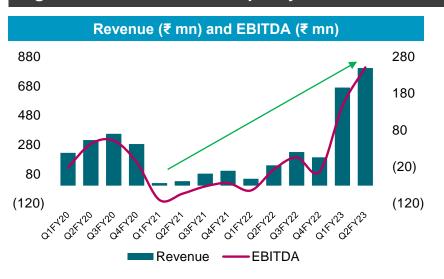
<sup>(2)</sup> Lower water consumption noted during H1FY2023 as physical occupancy in our properties was impacted due to the Covid pandemic.

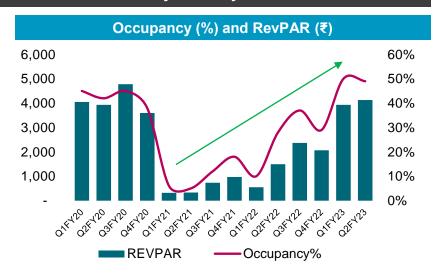
Local sourcing is defined as sourcing of materials for our new developments within 1000 kms radius of respective sites



### **Hospitality Business Continued its Growth Trajectory**

Given rebound in business travel, our hotel portfolio continued its strong performance in Q2. Significant increase in occupancy in Q2 to 49% and a 57% rise in ADRs year-on year





Q2 FY23 Performance	Category	Keys	Occupancy	ADR (₹)	Revenue (₹ mn)	EBITDA (₹ mn)
Hilton at Embassy GolfLinks	5-star	247	66%	9,833	220	96
Four Seasons at Embassy One	5-star Luxury	230	31%	11,960	190	23
Hilton Hotels at Embassy Manyata <sup>(1)</sup>	5-star, 4-star	619	49%	6,827	392	131
Total		1,096	49%	8,403	802	251

- ▶ H1 hotel EBITDA of ₹396 million, tracking ahead of our FY2023 annual guidance of ₹400 million
- ► Although hospitality contributes ~5% to our NOI, it is highly complementary to our office offering

### **Deepening Business Moat**

Continued investments in infrastructure and amenities to deepen business moat and fortify REIT properties for the next phase of growth

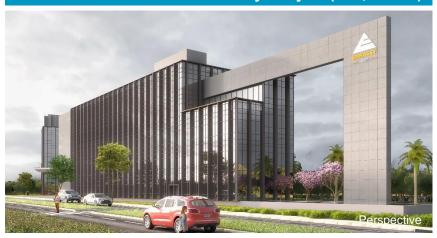
South Side Skywalk at Embassy Manyata (Completed)



Sports Zone, Central Garden at ETV (WIP, Mar'23)



**Block K Refurbishment at Embassy Manyata (WIP, Dec'22)** 



Amphitheatre, Central Garden at ETV (WIP, Mar'23)



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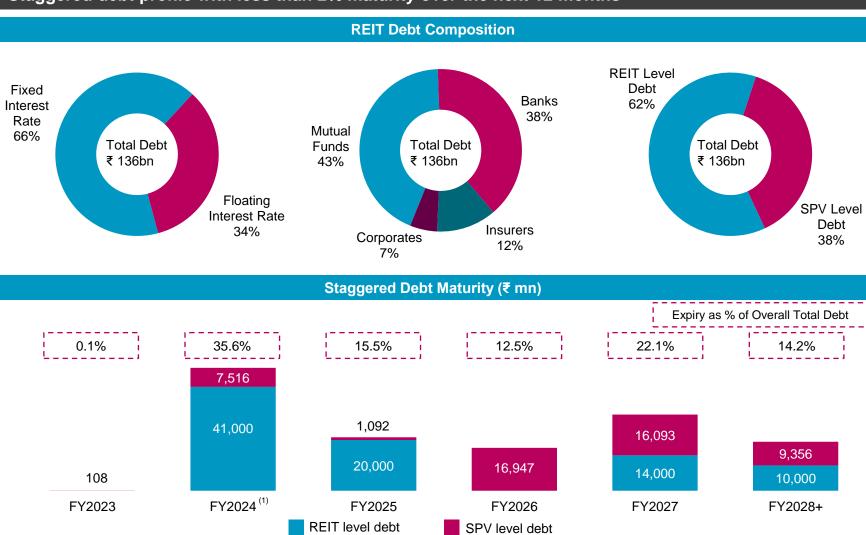
(1) Oct'22 Picture





### **Prudent Capital Management**

Achieved 7.1% interest cost for our ₹136 billion debt book with 66% as fixed rate debt for 2.3 years. Staggered debt profile with less than 2% maturity over the next 12 months





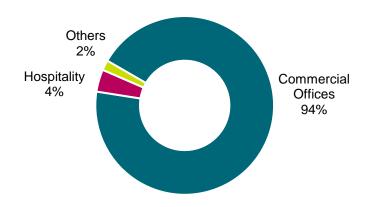
### **Growth in Portfolio Value**

Grew our GAV and NAV by 7% and 3% year-on-year respectively, driven by our recent deliveries, improved hotel performance, increase in market rents as well as the GLSP add-on acquisition

### **Total Enterprise Value ('TEV')**

Particulars (₹ mn)	September 30, 2022	YoY % Change
Gross Asset Value (GAV) <sup>(1,2)</sup>	508,414	7%
Add: Other Assets	80,000	
Less: Other Liabilities	(73,097)	
Less: Gross Debt	(135,488)	
Net Asset Value (NAV)	379,830	
Number of Units (mn)	948	
NAV per Unit (₹)	400.71	3%

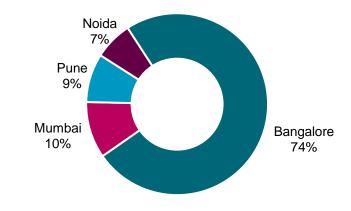
### **GAV Break-up by Segment**



### **Leverage Metrics**

Particulars	September 30, 2022	September 30,2021
Net Debt to GAV	26%	24%
Net Debt to EBITDA <sup>(3)</sup>	4.5x	4.4x
Interest Coverage Ratio		
<ul> <li>excluding capitalized interest</li> </ul>	2.9x	3.0x
<ul> <li>including capitalized interest</li> </ul>	2.8x	2.7x
Available Debt Headroom	₹112 bn	₹120 bn

### **GAV Break-up by Region**



<sup>(1)</sup> Gross Asset Value (GAV) considered per Sep'22 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 50

<sup>2)</sup> Given Embassy REIT owns 50% economic interest in GLSP, GAV includes fair value of equity investment in GLSP basis equity valuation method

<sup>(3)</sup> Net Debt to EBITDA calculated as per financial covenants agreed under the financing documents for REIT NCDs



### **Financial Performance during H1 FY2023**

NOI and EBITDA for H1 up 11% each year-on-year respectively with NOI and EBITDA margins at 82% and 79% respectively

	H1 FY2023 (mn)	H1 FY2022 (mn)	Variance %	Remarks
Revenue from Operations	•	₹14,728	+15%	<ul> <li>Revenue from new lease-up and rent escalations, partially offset by exits</li> <li>Revenue from 1.1 msf JP Morgan campus at ETV</li> <li>Ramp-up of hotel business, including our recently delivered Hilton hotels at Embassy Manyata</li> </ul>
NOI Margin (%)	₹13,812 82%	₹12,449 <i>85%</i>	+11%	<ul> <li>Increase in Revenue from Operations</li> <li>Partially offset by costs corresponding to the ramp-up in operations of the hotel portfolio, including the newly launched Hilton hotels at Embassy Manyata</li> </ul>
EBITDA  Margin (%)	₹13,382 79%	₹12,060 82%	+11%	► In-line with NOI increase
Distribution Payout Rate	·	₹10,711 <i>100%</i>	(5%)	<ul> <li>Increase in EBITDA</li> <li>Offset by incremental interest costs on debt for new deliveries, GLSP add-on acquisition and ZCB refinance<sup>(2)</sup></li> </ul>

Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP

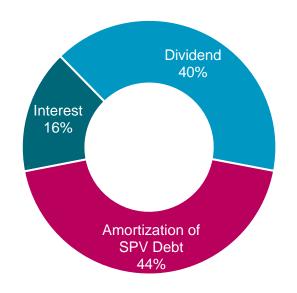


## **Delivering on Distributions**

Distributions for Q2 stood at ₹5,175 million or ₹5.46 per unit, representing a 100% payout ratio

Distribution Highlights						
Particulars	Q2 FY2023	H1 FY2023				
Distribution period	Jul'22 – Sep'22	Apr'22 – Sep'22				
Distribution amount (mn)	₹5,175	₹10,228				
Outstanding units (mn)	948	948				
Distribution per unit (DPU)	₹5.46	₹10.79				
Announcement date	October 20, 2022	-				
Record date	November 01, 2022	<u>-</u>				
Payment date	On or before November 04, 2022	-				

Distribution Mix – Q2



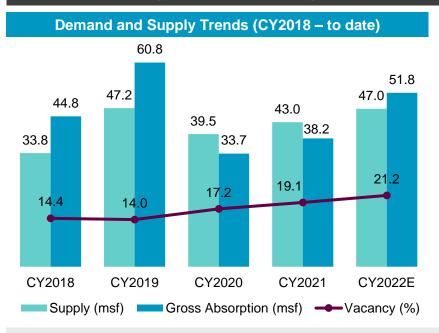
- ▶ 100% distribution payout ratio demonstrates commitment to regular and predictable quarterly distributions
- ► Tax efficient distributions with significant proportion tax free for Unitholders





## **Market Fundamentals – Update**

Leasing for 9 months of 2022 surpassed CY21 numbers - driven by pent-up demand, expansion and consolidation requirements of occupiers and strong preference for high quality properties



City-wise Performance (Jan'22 – Sep'22)							
City	Gross Absorption (msf)	Supply (msf)	Vacancy (%)				
Bangalore	13.1	7.1	10%				
Pune	3.6	2.5	21%				
Mumbai	5.0	2.6	25%				
NCR	6.7	5.1	29%				
Embassy REIT Markets	28.5	17.3	20%				
Hyderabad	4.9	10.0	20%				
Chennai	5.2	3.9	17%				
Kolkata	1.0	0.1	34%				
Other Markets	11.0	14.0	21%				
Grand Total	39.5	31.2	20%				

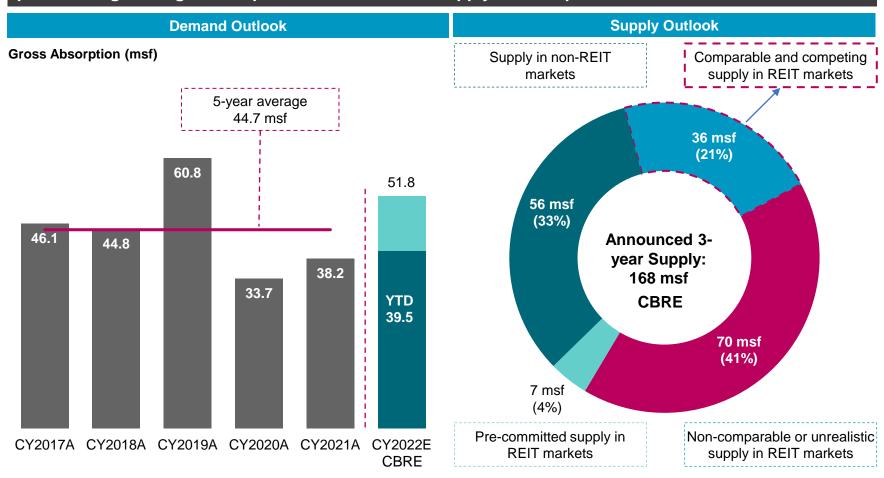
- ▶ Office demand continues to remain optimistic despite global headwinds
  - Back to office' continued to pick up momentum with occupiers starting to issue guidance in this regard
  - India continues to remain an attractive cost-effective destination with strong long-term fundamentals
- ▶ Robust recovery in office leasing activity with easing of COVID restrictions and given pent-up demand
  - Gross Absorption in YTD 2022 at 40 msf (vs. 19.8 msf in PY), up 100% YoY
  - Bangalore front runner in overall leasing, contributed 1/3<sup>rd</sup> of all new leases in YTD CY22
- ► India's status as a premier offshoring destination remains integral to office space uptake by global corporates, as they increasingly access India's large talent pool for their businesses

Note:



## **Demand and Supply Outlook**

Demand in 2022 likely to cross 5-year average. Institutional landlords with strong balance sheets well positioned given significant portion of announced supply not comparable or unrealistic



- ▶ Resilient demand outlook driven by India's unique value proposition; likely to propel rent growth in key micro-markets
- ▶ Institutional landlords to benefit from flight to quality & potential slippages in competing supply given liquidity squeeze

Source: CBRE, Embassy REIT



## **Bangalore Continues to Lead Office Recovery**

Bangalore continues to be the front runner in overall India office leasing given its strong tech ecosystem. Our portfolio concentration in Bangalore market is key advantage

Largest Tech, Start-up and GCC Hub in India

40%

Highest share in India's software exports(1)

1 in 3

Home to Indian tech employees(2)

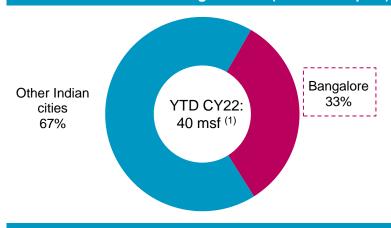
40 of 90+

Largest Unicorn Hub(3)

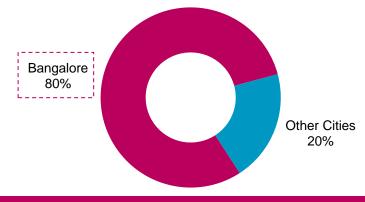
31%

Largest hub of GCCs in India(4)

#### Dominant share of leasing demand (Jan'22 - Sep'22)



#### 80% of our new development in Bangalore



▶ 80% of our active developments are located in Bangalore, the office market which continues to lead India's office absorption

CBRE Estimates, 2021, 2022

Credit Suisse - India Market Strategy, Aug'21

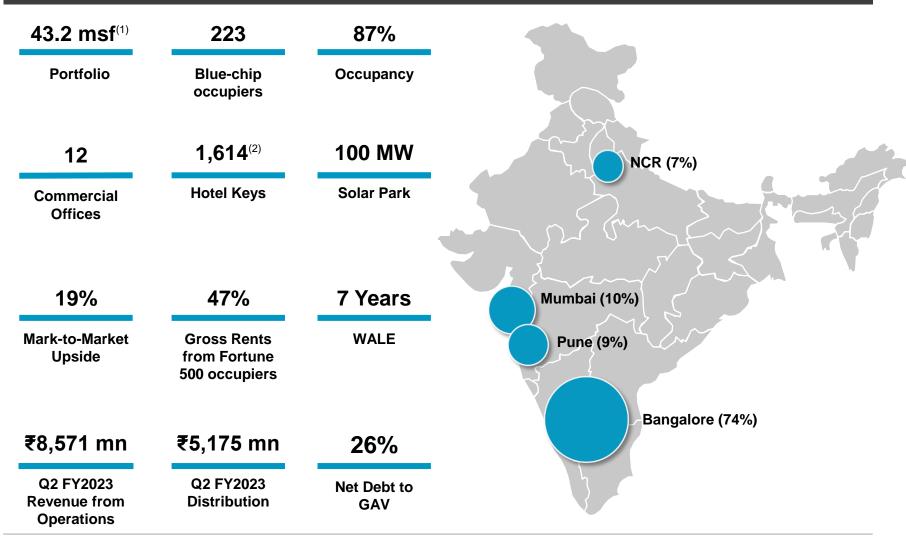
NASSCOM, Zinnov - GCC India Landscape: 2021 & Beyond, Sep'21





## Who We Are: Quick Facts

We own and operate a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many technology companies



Notes: City wise split by % of Gross Asset Value (GAV) considered per Sep'22 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually

Comprises 33.4 msf completed, 7.1 msf under construction and 2.7 msf future development

Includes completed, under construction and proposed future development



## Eight Infrastructure-like Office Parks (41 msf)(1)









**Embassy Quadron** Pune (1.9 msf)



**Embassy TechZone** Pune (5.5 msf)

**Embassy Oxygen** Noida (3.3 msf)



**Embassy Galaxy** Noida (1.4 msf)







# Four Prime City-center Offices (2.3 msf)





Embassy 247 Mumbai (1.2 msf)



Embassy One Bangalore (0.3 msf)





## **ESG Memberships and Certifications**

Current ESG memberships, certifications and performance on global benchmarks reflect our commitment to sustainability, transparency and operational excellence

#### **Past Achievements**







#### **Current Achievements and Focus Areas**







#### **Future Initiatives**



















## **Portfolio Summary**

## 33.4 msf completed Grade A office assets (87% occupied, 7 years WALE, 19% MTM opportunity)

	Leasable Area (msf)/Keys/MW		WALE	VALE Occupancy Rent (₹ psf / mth)				GAV		
Property	Completed	Development	Total	(yrs)	(%)	In-place	Market	MTM (%)	₹mn	% of total
Embassy Manyata	11.4	3.9	15.2	6.7	88%	69	93	34%	186,462	37%
Embassy TechVillage	7.3	1.9	9.2	9.7	98%	77	94	22%	119,253	23%
Embassy GolfLinks <sup>(1)</sup>	3.1	-	3.1	6.7	100%	128	150	17%	34,792	7%
Embassy One	0.3	-	0.3	8.8	45%	145	147	2%	4,910	1%
Bengaluru Sub-total	22.0	5.8	27.8	7.7	93%	81	102	26%	345,417	68%
Express Towers	0.5	-	0.5	3.4	81%	281	270	(4%)	17,888	4%
Embassy 247	1.2	-	1.2	3.4	87%	110	112	2%	18,502	4%
FIFC	0.4	-	0.4	3.2	86%	296	275	(7%)	14,212	3%
Mumbai Sub-total	2.0		2.0	3.3	86%	181	176	(3%)	50,603	10%
Embassy TechZone	2.2	3.3	5.5	4.1	80%	52	48	(8%)	22,512	4%
Embassy Quadron	1.9	-	1.9	5.7	50%	52	48	(8%)	12,903	3%
Embassy Qubix	1.5	-	1.5	5.4	89%	42	48	14%	9,910	2%
Pune Sub-total	5.5	3.3	8.8	4.8	72%	49	48	(2%)	45,326	9%
Embassy Oxygen	2.5	0.7	3.3	9.7	72%	52	54	3%	24,689	5%
Embassy Galaxy	1.4	-	1.4	4.6	92%	37	45	23%	9,476	2%
Noida Sub-total	3.9	0.7	4.6	8.0	79%	46	50	9%	34,165	7%
Subtotal (Office)	33.4	9.8	43.2	7.0	87%	79	94	19%	475,511	94%
Four Seasons at Embassy One	230 Keys	-	230 Keys	-	35%	-	-	-	8,317	2%
Hilton at Embassy GolfLinks	247 Keys	-	247 Keys	-	67%	-	-	-	4,701	1%
Hilton & Hilton Garden Inn at Embassy Manyata (5 & 3 star)	619 Keys	-	619 Keys	-	48%	-	-	-	10,674	2%
Hilton & Hilton Garden Inn at Embassy TechVillage (5 & 3 star)	-	518 Keys	518 Keys	-	0%	-	-	-	526	0%
Embassy Energy	100MW	-	100MW	-	0%	-	-	-	8,686	2%
Subtotal (Infrastructure Assets)	1,096 Keys / 100MW	518 Keys	1,614 Keys / 100MW						32,904	6%
Total	33.4 msf/1,096 Keys/100MW	9.8 msf / 518 Keys	43.2 msf / 1,614 Keys						508,414	100%

#### Notes

- (1) Details included in the above table are for 100% stake in Embassy GolfLinks, except GAV which reflects Embassy REIT's 50% economic interest in GLSP
- (2) Weighted against Gross Rentals assuming occupier exercise their renewal options after the end of the initial commitment period
- Segretary against Gross Refuzis assuming occupier exercise their netward options after the end of the fillular commitment period.

  Gross Asset Value (GAV) considered per Sep'22, valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer glossary on page 50



# **Walkdown of Key Financial Metrics**

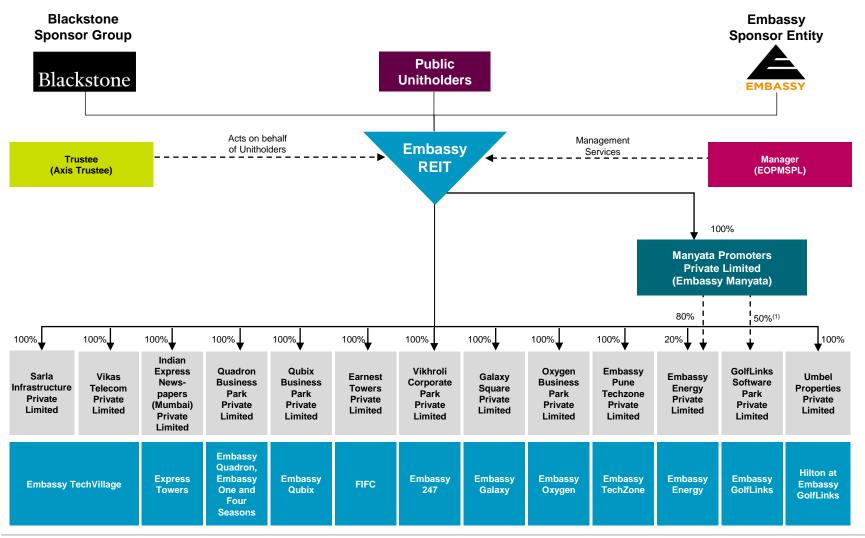
Particulars (₹ mn)	Q2 FY2023	Q2 FY2022	YoY Var (%)	H1 FY2023	H1 FY2022	YoY Var (%)			
Revenue from Operations	8,571	7,352	15%	16,865	14,728	15%			
Property Taxes and Insurance	(328)	(297)	10%	(623)	(582)	7%	NO NO		
Direct Operating Expenses	(1,206)	(819)	47%	(2,431)	(1,698)	43%			
Net Operating Income	7,038	6,236	13%	13,812	12,449	11%			
Other Income	275	247	11%	479	521	(8%)			
Dividends from Embassy GolfLinks	175	450	(61%)	570	750	(24%)		NDC	
Property Management Fees <sup>(1)</sup>	(171)	(176)	(3%)	(344)	(344)	0%		Fat	
Indirect Operating Expenses	(277)	(258)	7%	(549)	(467)	18%		SPV	
EBITDA	7,041	6,500	8%	13,966	12,909	8%		NDCF at SPV level	
Working Capital Adjustments	629	665	(5%)	1,082	1,359	(20%)		_	Dis
Cash Taxes	(460)	(487)	(6%)	(638)	(914)	(30%)			Distribution
Principal Repayment on external debt	(1)	(26)	(97%)	(50)	(45)	11%			tion
Interest on external debt	(856)	(355)	142%	(1,581)	(699)	126%			
Non-Cash Adjustments	(177)	(100)	76%	(294)	(253)	16%			
NDCF at SPV level	6,176	6,197	0%	12,485	12,357	1%			
Distribution from SPVs to REIT	6,171	6,215	(1%)	12,443	12,397	0%			
Distribution from Embassy GolfLinks	642	-	NR	974	-	NR			
Interest on external debt	(1,493)	(726)	106%	(2,959)	(1,444)	105%			
REIT Management Fees <sup>(1)</sup>	(60)	(64)	(5%)	(119)	(138)	(14%)			
Other Inflows at REIT level (Net of Expenses)	(78)	(58)	35%	(102)	(98)	4%			
NDCF at REIT level	5,182	5,368	(3%)	10,238	10,718	(4%)			
Distribution	5,175	5,365	(4%)	10,228	10,711	(5%)			

Note: Walkdown of Financial Metrics upto 'NDCF at SPV Level' represents financial numbers of all SPV's consolidated excluding Trust standalone numbers

<sup>(1)</sup> Property management fees includes 3% of facility rentals from only Commercial Office segment and does not include fees on Hospitality and Other segments and REIT Management fees is 1% of REIT distribution



## **Embassy REIT Structure**



Notes:

<sup>(1)</sup> Balance 50% owned by JV partner

<sup>(2)</sup> The 100% owned entities are held jointly with nominee shareholders for the Embassy REIT

msf – Million square feet MTM – Mark to Market

MW - Mega-Watt

Mumbai - Mumbai Metropolitan Region (MMR)



# **Key Terms & Definitions**

Note	18:	40.	NAV – Net Asset Value
•	All figures in this presentation are as of Sep 30, 2022 unless otherwise specified	41.	NCD – Non-Convertible Debentures
•	All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31st of the respective year.	42.	NDCF refers to Net Distributable Cash Flows
	Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) December 31 of the respective year	43.	Net Debt - Gross Debt minus short term treasury investment and cash and cash equivalents
_	Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation	44.	NM – Not material
	·	45.	NOI – Net Operating Income
•	All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only	46.	NR – Not Relevant
	Embassy REIT's 50% economic interest in GLSP	47.	NSE – The National Stock Exchange of India Limited
•	Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option	48.	NTM – Next twelve months
•	Gross Asset Value (GAV) considered per Sep'22, valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually.	49.	NXT – Manyata front parcel office towers
_	·	50. 51.	OC – Occupancy certificate  Occupancy / % Occupied / % Leased – Occupancy is defined as the ratio of the Occupied Area and the Completed Area
	Key Terms and Definitions:	51. 52.	Occupied Area – Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose
1.	2Q/Q2/Three Months ended – Quarter ending Sep'22	52.	Occupied Area – Completed area or property which has been leased or rented out in accordance with an agreement entered into for the purpose ORR – Outer Ring Road
2.	ADR – Average Daily Rate (ADR) is a measure of the average rate charged for rooms sold and is calculated by dividing total rooms revenue for a period by the number of rooms sold during that period	53.	OWC – Organic Waste Converter
3.	Annualized Rental Obligations – Defined as Gross Rentals multiplied by twelve (12)	54. 55.	Proforma Debt Headroom – Proforma Debt Capacity (Maximum debt as per REIT Regulations) - Current Net Debt
4.	Average Occupancy – Commercial Offices - Occupied Area / Completed Area. Hotels - Occupied Rooms / Completed Rooms or Keys	56.	Portfolio – Together, the Portfolio Assets and the Portfolio Investment
5.	Base Rentals – Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income	57.	Proposed Development Area – The Leasable Area of a property for which the master plan for development has been obtained, internal development
6.	bn – Billions	٠	plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received
7.	bps – Basis points	58.	QoQ – Quarter on quarter
8.	BSE – BSE Limited	59.	REIT Regulations – Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014
9.	CAM – Common Area Maintenance	60.	Rents – Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out and car parking income from Occupied Area for the month of Seo'22
10.	C&W – Cushman & Wakefield	61.	RevPAR – Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the
11.	CAGR – Compounded Annual Growth Rate	٠	percentage occupancy
12.	CBRE – CBRE South Asia Private Limited	62.	Re-leasing spread – Refers to the change in rent psf between new & expiring leases, expressed as a percentage
13.	Completed Area – the Leasable Area of a property for which occupancy certificate has been received	63.	Restructuring - Pursuant to a composite scheme of arrangement (the "Scheme") involving MPPL, EOPPL and EPTPL which was approved by National Company Law Tribunal (NCLT), Mumbai bench via order dated 10 March 2021, MPPL has become a 100% Holdco of the Embassy Office
14.	CRE – Corporate real estate		Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has
15.	DPU – Distribution per unit		become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone  ROFO – Right of First Offer
16.	EBITDA – Earnings/ (loss) before finance costs, depreciation, amortization, impairment loss and income tax excluding share of profit of equity accounted investee	64. 65.	ROFO – Right of First Offer  sf / psf – Square feet / per square feet
17.	Embassy TechVillage / ETV – Comprises of the legal entities Vikas Telecom Private Limited ('VTPL') and Sarla Infrastructure Private Limited ('SIPL')	66.	Sponsor(s) – Embassy Property Developments Private Limited and BRE / Mauritius Investments
18.	Embassy Group – refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships	67.	SPV – Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being UPPL, EEPL, IENMPL, VCPPL, ETPL,
19.	Embassy REIT refers to Embassy Office Parks REIT	٠	QBPL, QBPPL, VTPL, SIPL, EPTPL and GSPL
20.	EOPMSPL – Embassy Office Parks Management Services Private Limited	68.	TEV – Total Enterprise Value
21.	FY – Period of 12 months ended March 31 of that particular year, unless otherwise stated	69.	TI / TIs - Tenant Improvement / (s)
22.	GAV – Gross Asset Value	70.	tn – Trillions
23.	GCC – Global Captive Centers	71.	Under Construction / U/C Area – Leasable Area for which internal development plans have been finalized and requisite approvals as required under law for the commencement of construction have been applied for, construction has commenced, and the occupancy certificate is yet to be received
24.	GLSP – GolfLinks Software Park Private Limited	72.	Units – An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT
25.	Green Loan –Green loan refers to loans given by Multinational banks against Green Buildings (Gold or Platinum LEED certified). These loans are classified as Green Loans under the banks Green & Sustainable Finance Framework and comprises certifications received from Climate Bond initiatives		WALE – Weighted Average Lease Expiry (weighted according to facility rentals excluding impact of Ind-AS adjustments) assuming that each occupier
			exercises the right to renew for future terms after expiry of initial commitment period
26.	GRESB – Formerly known as Global Real Estate Sustainability Benchmark	74.	WFH – Work from home
27.	Holdco – Refers to MPPL	75.	WIP – Work-in-progress
28.	Investment Entity – Refers to GolfLinks Software Park Private Limited	76.	Years - Refers to fiscal years unless specified otherwise
29.	IPO – Initial Public Offering of units of Embassy Office Parks REIT	77.	YoY – Year on year
30.	Leasable Area – Total square footage that can be occupied by a occupier for the purpose of determining a occupier's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area	78.	YTD – Year to date
31.	LTM – Last twelve months	79.	YTM – Yield to Maturity
32.	Manager – Embassy Office Parks Management Services Private Limited	80.	ZCB – Zero Coupon Bond
33.	MEP – Mechanical, Electrical & Plumbing		
34.	mn – Millions		
35.	MNC – Multinational Corporation		
	A Million and Control		

# EMBASS

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### **Investor Contact:**

Website: www.embassyofficeparks.com | Email: ir@embassyofficeparks.com | Office: +91 80 4722 2222