# Embassy Office Parks REIT 1Q FY2020 Investor Materials

August 12, 2019



## EMBASSY EMBASSY OFFICE PARKS

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Investors should also take note that Embassy REIT was listed on April 1, 2019 and the Embassy REIT assets were acquired between March 22, 2019 and March 25, 2019. Accordingly, the comparative quarterly financial information has been prepared by comparing, in the manner determined by the Manager as referenced above, combined unaudited financial statements for 1Q FY2019 (assuming that the Embassy REIT held the Embassy REIT assets in its present form during 1Q FY2019) as against consolidated reviewed condensed financial information for 1Q FY2020.

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### **Listing Highlights**

### Listing of Embassy REIT was a landmark transaction and first of its kind in India



**EMBASSY OFFICE PARKS** 

Initial Public Offering ₹47,500 mn

Listed April 1, 2019

Ticker: NSE: EMBASSY BSE: 542602

### **Key Metrics**

Ttoy motified	
Issue price per Unit at listing (₹) <sup>(1)</sup>	300
Market Cap at listing (₹ mn) <sup>(2)</sup>	231,500
Price as at end of 1Q FY2020 (₹) <sup>(3)</sup>	367
Performance as at end of 1Q FY2020 <sup>(3)</sup>	22.3%
Market Cap as at end of 1Q FY2020 (₹ mn) <sup>(3)</sup>	283,101

#### **Key Transaction Highlights**

- First REIT to list on Indian stock exchanges
- Largest REIT in Asia by square footage (c.33 msf total portfolio area)
- Strong Sponsor commitment; no sell-down in IPO
- Strong endorsement by international and domestic investors
- Transaction 2.6x subscribed; 3.1x on Non-Institutional portion
- Priced against backdrop of global equity volatility and Indian elections
- Use of issue proceeds of ₹47,500 mn<sup>(1)</sup>:
  - Repay Existing Debt ₹37,100 mn
  - Acquisition of Embassy One Assets ₹4,682 mn
  - General Corporate Purposes ₹3,918 mn
  - Issue Expenses ₹1,800 mn

<sup>(2)</sup> Market Capitalization upon listing on April 1, 2019



### **Business Highlights**

Robust leasing, timely execution of near-term development projects and active asset management has

driven strong per	formance in 1Q FY2020
Leasing	<ul> <li>94.3% occupancy on 24.8 msf completed commercial office portfolio</li> <li>595k sf new lease-up, including 50.6% re-leasing spreads on 572k sf area re-leased</li> </ul>
Leasing	<ul> <li>226k sf renewals at 28.5% renewal spreads</li> <li>500k sf strong leasing pipeline across technology, healthcare, consulting &amp; research sectors</li> </ul>
Development	<ul> <li>1.4 msf near-term development projects at Embassy Manyata &amp; Embassy Oxygen</li> <li>Both these projects 2 quarters ahead of targeted delivery</li> <li>42% or 246k sf of 0.6 msf U/C Tower 2 at Embassy Oxygen pre-let to MetLife<sup>(1)</sup></li> <li>1.9 msf medium-term developments under various stages of design, excavation &amp; pre-construction</li> </ul>
Hospitality	<ul> <li>230 keys Four Seasons Hotel at Embassy One launched in May'2019</li> <li>619 keys Hilton hotels at Embassy Manyata under development with target completion of 3Q FY2022</li> </ul>
Asset Management / Sustainability	<ul> <li>220 KVA sub-station at Embassy Manyata commissioned</li> <li>Flyover and Master-plan upgrade works underway at Embassy Manyata</li> <li>'Energize' Tenant engagement programs conducted across portfolio</li> <li>100 MW green energy initiative, to offset an estimated 200mn kg of CO<sub>2</sub> annually<sup>(2)</sup></li> </ul>

#### Notes:

Excludes 45k sf growth option. Factoring the growth option, area pre-let at Embassy Oxygen would be 50%. These options are exercisable till Jun'2021 Indicative based on "CO2 baseline database for the Indian power sector June 2018" and assuming 215 mn units generation p.a.



### **Financial Highlights**

### Healthy Revenue from Operations and NOI for 1Q FY2020 – both higher by 19% YoY

	1Q FY2020 (mn) <sup>(1)</sup>	1Q FY2019 (mn) <sup>(2)</sup>	Variance %	Remarks
Revenue from Operations	₹5,351	₹4,494	+19%	<ul> <li>Lease-up of 1.4 msf vacancy across Embassy Manyata, FIFC, Embassy 247 &amp; others</li> <li>Ramp-up in solar power generation at Embassy Energy; and</li> <li>Pre-lease of recently delivered 0.5 msf Tower 3 at Embassy Oxygen</li> </ul>
NOI Margin (%)	₹4,528 <i>8</i> 5%	₹3,818 <i>8</i> 5%	+19%	► NOI increase in-line with increase in Revenue from Operations
EBITDA  Margin (%)	₹4,369 82%	₹3,938 <i>88%</i>	+11%	<ul> <li>Higher one-off interest income in 1Q FY2019 (previous year) due to inter-corporate deposits<sup>(3)</sup></li> <li>Adjusted for this one-off item, EBITDA margin for 1Q FY2019 was c.81%; in-line with 1Q FY2020</li> </ul>
Distribution Payout ratio	·	- -	NA	Distribution of ₹4,167 mn for 1Q FY2020 represents a payout ratio of 99.7% to NDCF at REIT level

Notes: Above results exclude Revenue, NOI and EBITDA from Embassy Golflinks since our stake is 50%. Embassy Golflinks revenue is ₹957 mn and EBITDA is ₹847 mn for 1Q FY2020

<sup>1)</sup> Figures for 1Q FY2020 are basis unaudited consolidated financials

Figures for 1Q FY2019 are basis unaudited combined financials and may not be comparable. For further details refer notes on slide 50



### **Distribution Overview**

Distribution for 1Q FY2020 stood at ₹4,167 mn i.e. ₹5.4 per unit with scheduled payment date on or before August 27, 2019

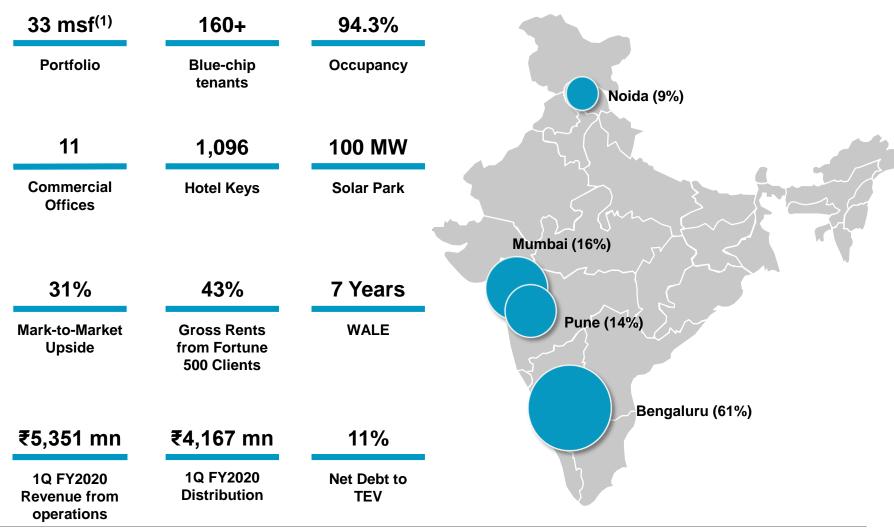
Distribution	n schedule for 1Q FY2020
Distribution for the period	April 1, 2019 – June 30, 2019
Distribution amount	₹4,167 mn
Outstanding units	771,665,343
Distribution per unit	₹5.40
- Interest	₹2.30
- Amortization of SPV level debt	₹3.10
- Dividend	<del>-</del>
Ex-date	August 12, 2019
Record date	August 21, 2019
Payment date	On or before August 27, 2019





### Who We Are: Quick Facts

We run a commercial office portfolio that serves as essential corporate infrastructure to multinational tenants





### Seven Infrastructure-like Office Parks (30.4 msf)<sup>(1)</sup>





**Embassy Golflinks** Bengaluru (2.7 msf)



**Embassy Techzone** Pune (5.5 msf)



**Embassy Oxygen** Noida (3.3 msf)



**Embassy Galaxy** Noida (1.4 msf)



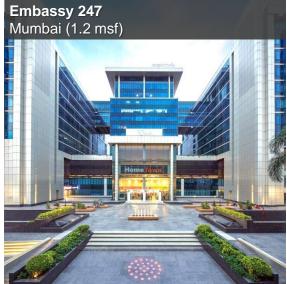


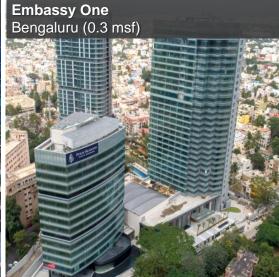


### Four Prime City-center Offices (2.3 msf)











### What We Do: Our Strategy

Maximize distributions and NAV per unit through organic growth & new acquisitions

### **Powerhouse Leasing**

- 94.3% occupancy across portfolio
- Experienced on-ground teams & hands-on approach to leasing
- Consistently deliver mark-to-market upside
- Best-in-class tenant engagement

2

#### **Deliver on Development**

- Deliver 7.9 msf oncampus development
- Proactive pre-leasing strategy to de-risk new development
- Select infrastructure upgrade and execute ancillary projects (hotels, flyovers etc.) to increase entry barriers
- Provide total business ecosystem

First-mover Acquisition
Advantage

- 42.8 msf of ROFO opportunity from Embassy Sponsor
- Pan-India acquisitions potential from 3<sup>rd</sup> parties
- Capitalize on fragmented office market

Prudent Capital Management

- Build leverage selectively
- Use strong balance sheet to drive accretive growth through disciplined acquisitions
- Quarterly distributions with minimum 90% of NDCF to be distributed
- Low expenses and fees enhancing Unitholders' value

Proactive asset management to drive value with strong corporate governance



### Our Opportunity: India as the Global Technology Innovation Hub

India continues to attract global corporations for large scale services operations due to availability of abundant talent and cost savings; thereby leading to continued strong office demand

#### Indian IT-BPM Landscape – Foundation of Global Technology<sup>(1)(2)</sup>

#### Space Occupied by Technology Sector (msf)<sup>(3)</sup>

#### **Services**

- Information Technology Engineering R&D
- BPM Digital

#### **Software**

- Systems
- Enterprise

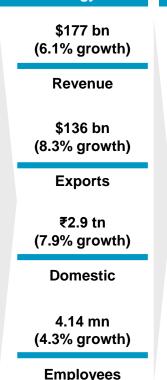
- Cybersecurity
- Fintech /Edtech

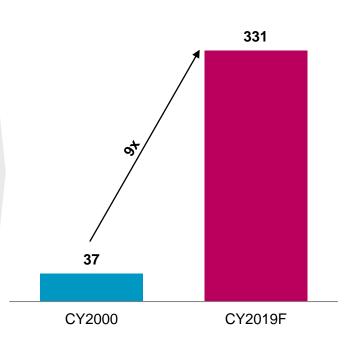
#### **Indian eCommerce**

- Social Shopping
- Intelligence
- Voice Commerce
- Digital Payments

#### **Technologies**

- Cloud / Robotics
- Blockchain
- Intelligent Automation
- Reality AR/VR





- ► Global Capability Centres (GCCs) are increasingly leveraging India for shared services specific to IT, F&A, HR & Procurement
- ▶ With over 1,250 GCCs, demand from GCC across six major Indian cities is estimated at c.30-35 msf between CY2019-21
- ▶ Indian IT / ITeS services turning towards leasing vs. owning. Sharp rise in IT / ITeS hiring, c.4-5%<sup>(4)</sup> p.a. growth in CY2019-22

#### Source:

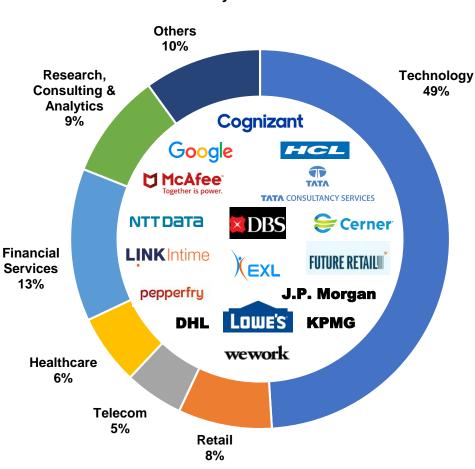
- Nasscom IT-BPM Sector in India 2019 (Decoding Digital)
- (2) Colliers International Information Technology Office Services May 2019 Report ('India Reinventing the World's Tech Disclosure')
- (3) CBRE Research 2019, Embassy REIT
- (4) Bank of America Merrill Lynch Research Jun'2019, Embassy REIT



### **Our Tenant Base**

### Global business with a diversified portfolio across established & growth sectors

#### **Industry Diversification**(1)



#### 41% of Gross Rentals Originate From Top 10 Tenants

Top 10 Tenants	Sector	% of Rentals
IBM	Technology	13%
Cognizant	Technology	10%
Cerner	Healthcare	3%
NTT Data	Technology	3%
PwC	Research, Consulting & Analytics	2%
NOKIA	Telecom	2%
JP Morgan	Financial Services	2%
Lowe's	Retail	2%
McAfee	Technology	2%
DBS	Financial Services	2%
Total		41%



### **Our Portfolio Summary**

### 25 msf Portfolio of Grade A office assets (94.3% occupied, 7 years WALE and 31% MTM opportunity)

	Leasable Area (msf)/Keys/MW			WALE <sup>(3)</sup>	Occupancy	Re	ent (₹ psf / m	th)	GAV <sup>(4)</sup>	
Property	Completed	Development	Total	(yrs)	(%)	In-place	Market <sup>(4)</sup>	MTM (%)	₹mn	% of total
Embassy Manyata	11.0	3.3	14.2	7.6	99.3%	56	83	47.9%	132,813	42%
Embassy Golflinks <sup>(1)</sup>	2.7	-	2.7	8.2	100.0%	108	146	35.3%	26,174	8%
Embassy One	0.3	-	0.3	9.5	2.0%	150	153	2.0%	5,972	2%
Bengaluru Sub-total	14.0	3.3	17.2	7.8	97.7%	66	95	43.7%	164,960	52%
Express Towers	0.5	-	0.5	5.5	96.7%	253	275	8.9%	18,849	6%
Embassy 247	1.2	-	1.2	4.2	91.6%	98	104	6.1%	17,323	5%
FIFC	0.4	-	0.4	4.4	60.8%	293	285	(2.9%)	14,957	5%
Mumbai Sub-total	2.0		2.0	4.7	87.2%	162	171	5.2%	51,129	16%
EmbassyTechzone	2.2	3.3	5.5	6.1	78.1%	52	48	(7.7%)	20,586	7%
Embassy Quadron	1.9	-	1.9	5.9	91.4%	41	50	22.3%	14,610	5%
Embassy Qubix	1.5	-	1.5	5.4	100.0%	37	48	29.5%	10,253	3%
Pune Sub-total	5.5	3.3	8.8	5.8	88.4%	44	49	11.7%	45,449	14%
Embassy Oxygen	1.9	1.3	3.3	10.0	89.2%	44	54	22.3%	19,938	6%
Embassy Galaxy	1.4	-	1.4	3.8	100.0%	31	44	39.8%	8,478	3%
Noida Sub-total	3.3	1.3	4.6	7.8	93.6%	39	50	28.6%	28,416	9%
Subtotal (Office)	24.8	7.9	32.7	7.0	94.3%	65	85	30.9%	289,954	92%
Four Seasons at Embassy One <sup>(2)</sup>	230 Keys	-	230 Keys	-	3.8% <sup>(5)</sup>	-	-	-	7,983	3%
Hilton at Embassy Golflinks	247 Keys	-	247 Keys	-	70.2% <sup>(5)</sup>	-	-	-	4,824	2%
Hilton at Embassy Manyata (5 & 3 star)	-	619 Keys	619 Keys	-	-	-	-	-	2,581	1%
Embassy Energy	100MW	-	100MW	-	-	-	-	-	10,782	3%
Subtotal (Infrastructure Assets)	477 Keys / 100MW	619 Keys	1096 Keys / 100MW						26,170	8%
Total	24.8 msf / 477 Keys / 100MW	7.9 msf / 619 Keys	32.7 msf / 1096 Keys / 100MW						316,124	100%

#### Notes:

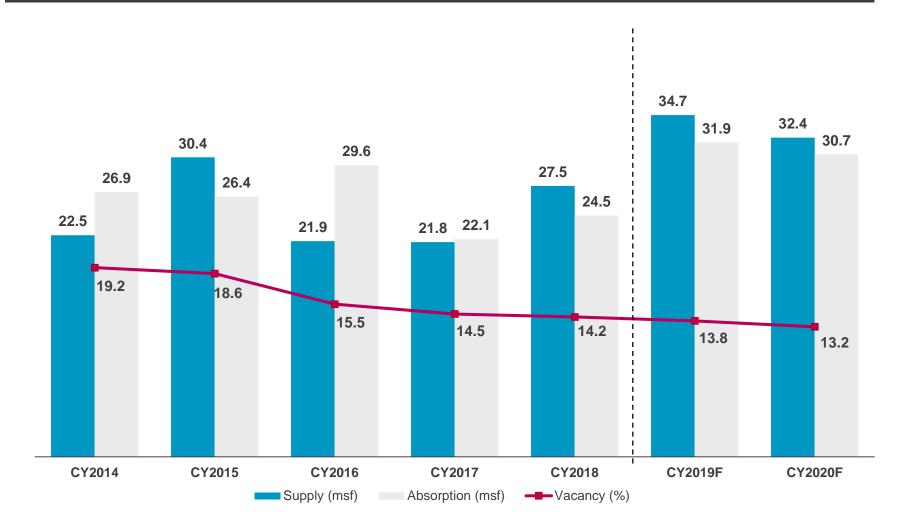
- (1) Details included in the above table are for a 100% stake in Embassy Golflinks, except GAV which reflects only our 50% economic interest
- 2) Lauricheu III Way 2018
- (3) Weighted against Gross Rentals assuming tenants exercise their renewal options after the end of the initial commitment period
- As per CBRE valuation March 31, 2019, valuation undertaken semi-annually; Embassy Golflinks is based on 50% economic interest
- (5) Average for 1Q FY2020 / average since launch in May'2019





### **Commercial Office Fundamentals**

Strong demand-supply fundamentals resulting in robust demand and low vacancy across our four office markets





### **Our Markets**

### Portfolio well positioned in India's four key office markets

72%

Of India's Grade A office stock concentrated in Embassy REIT markets

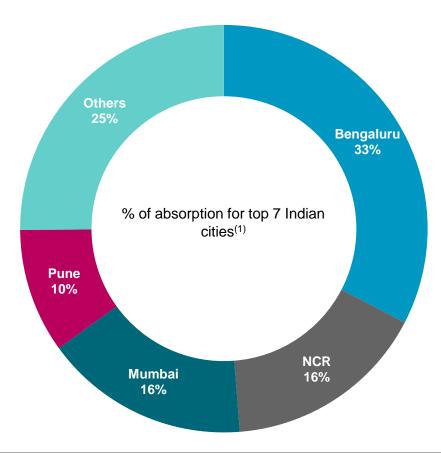
34%

Absorption growth since CY2013 for Embassy REIT markets

846 bps

Increase in occupancy since CY2013 for Embassy REIT markets

### Embassy REIT markets represent 75% of India's office absorption





### **City wise Market Outlook**

While Bengaluru continued to lead office absorption globally, Pune witnessed increased levels of activity driven by strong technology sector hiring

Bengaluru	<ul> <li>Bengaluru continues to remain landlord favorable market with c.4% vacancy</li> <li>Healthy hiring trend, competitive rentals and quality office space continue to drive demand over 2019-2023</li> <li>Pre-commitment trend continues given limited available stock, timely delivery of announced supply remains priority</li> </ul>
Mumbai	<ul> <li>Given adequate space availability, overall market remains occupier favorable with c.22% vacancy</li> <li>Core markets of BKC and Nariman Point have significantly lower vacancy at c.9%</li> <li>Limited non strata-sold space availability in core markets favors institutional quality properties</li> </ul>
Pune	<ul> <li>Revival in IT/ITeS hiring since mid-2018, combined with competitive rentals, continue to drive demand in Hinjewadi market with c.4% existing vacancy</li> <li>Increasing rental differential between West (Hinjewadi) and East Pune office markets aids rental growth in Hinjewadi market</li> </ul>
NCR	<ul> <li>Limited supply of institutional owned quality office space despite c.23% overall vacancy</li> <li>Quality properties continue to receive traction compared to strata-sold low-quality properties</li> <li>Noida is witnessing demand by captive centres and IT-BPM with demand keeping pace with supply</li> </ul>

Source: CBRE Research 2019, Embassy REIT



### **Supply Outlook**

Factoring for city, location, project timing, quality etc., comparable supply for Embassy REIT projects is estimated to be a small proportion of overall market supply

City	Stock (msf)	Vacancy (% of stock)	Rent Growth (CAGR since 2013)	Supply 2018 (msf)	Absorption 2018 (msf)	Supply for 2 years 2019 & 2020 (msf)
Bengaluru	154.2	3.8%	8.8%	11.9	13.3	27.1
Mumbai	121.8	22.0%	(0.7%)	6.7	4.4	12.2
Pune	50.0	4.4%	6.1%	3.3	2.7	10.0
NCR	105.5	23.0%	8.2%	5.6	4.2	17.8
Embassy REIT Markets	431.5	13.7%	3.7%	27.5	24.5	67.1
Chennai	63.9	6.2%	8.6%	1.4	2.8	11.1
Hyderabad	68.1	10.8%	7.4%	3.6	4.6	28.7
Kolkata	32.0	39.3%	(0.3%)	1.4	0.6	3.6
Other Markets	164.0	14.6%	6.2%	6.4	8.0	43.4
Grand Total	595.5	13.9%	4.3%	33.8	32.5	110.5

#### 165 msf 300 Projects

 Pan India forecast supply across top 7 cities

Pan India Supply (2019-2021)

#### 78 msf 151 Projects

Specific to
Embassy REIT
Markets

a) < 50% of total</li>
supply
b) > 75% of

absorption

### 70 msf 132 Projects

- Actual pipeline
- Realistic supply hitting the market

#### 20 msf 34 Projects

- REIT comparable & competing supply
- c.12% of pan India supply
- ▶ While total projected market supply for next 3 years is c.165 msf, comparable & competing supply estimated at c.20 msf
- ► Against this supply, Embassy REIT has total upcoming lease-up of c.4 msf in next 3 years (including new deliveries)
- Our average annual lease-up during last 4 years is c.1.8 msf p.a. between FY2016-19





### **Leasing Highlights for 1Q FY2020**

595k sf new leases signed across 8 deals with existing tenant expansion accounting for 57% of space take-up

1Q FY2020 Highlights	
New Leases signed ('000 sf)	595
– Area Released ('000 sf)	572
– Re-leasing Spread	50.6%
Existing Tenant Expansion	56.7%
Renewals ('000 sf)	226

Key Leases Signed								
Tenant	Property	City	Area ('000 sf)					
HCL	Embassy Techzone	Pune	236					
Infosys BPM	Embassy Techzone	Pune	128					
Facebook	Embassy Golflinks	Bengaluru	104					
Dell	Embassy Golflinks	Bengaluru	54					
Calsoft	Embassy Techzone	Pune	24					
The Executive Centre	FIFC	Mumbai	22					
Various	Various	Various	26					
Total			595					

### Leases Signed in 1Q FY2020:





THE EXECUTIVE CENTRE





**Facebook** 





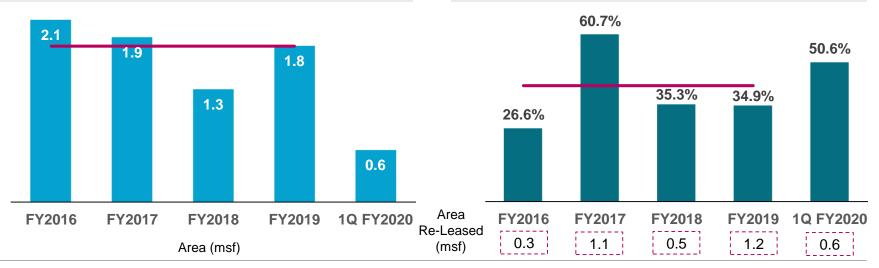
### **Continued Leasing Momentum**

Leased 595k sf in 1Q FY2020 demonstrating continued leasing momentum, of this 572k sf re-leased at 50.6% spreads

Particulars		1Q FY2020	Average	FY2019	FY2018	FY2017	FY2016
Completed Area	msf	24.8	(2016-19)	24.8	24.2	23.1	22.5
Occupancy	%	94.3%	94.0%	94.3%	93.5%	94.7%	93.4%
New Leases Signed	msf	0.6	1.8	1.8	1.3	1.9	2.1
Re-Leasing	msf	0.6	0.8	1.2	0.5	1.1	0.3
Re-Leasing Spreads	%	50.6%	42.2%	34.9%	35.3%	60.7%	26.6%
New Leasing to Existing Tenant	%	56.7%	61.8%	59.0%	69.0%	50.0%	71.0%
Renewals	msf	0.2	1.9	0.9	2.9	1.6	2.3

#### 1.8 msf average new leases signed between FY2016-19

#### 42.2% Average re-leasing spread between FY2016-19





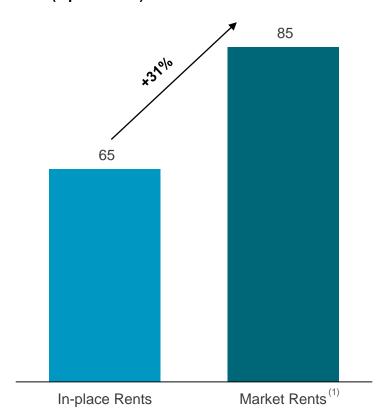
### **Embedded Mark-to-Market Growth**

Re-leased 572k sf at higher than in-place rents & c.690k sf of brought forward expiries. Opportunity to re-lease additional c.6 msf at market rents over next 3-4 years

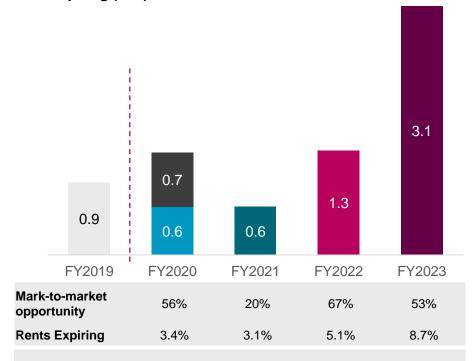
**Current market rents are 31% above in-place rents** 

#### 20% of leases expire between FY2020-23

#### Rent (₹ psf/month)



#### **Area Expiring (msf)**



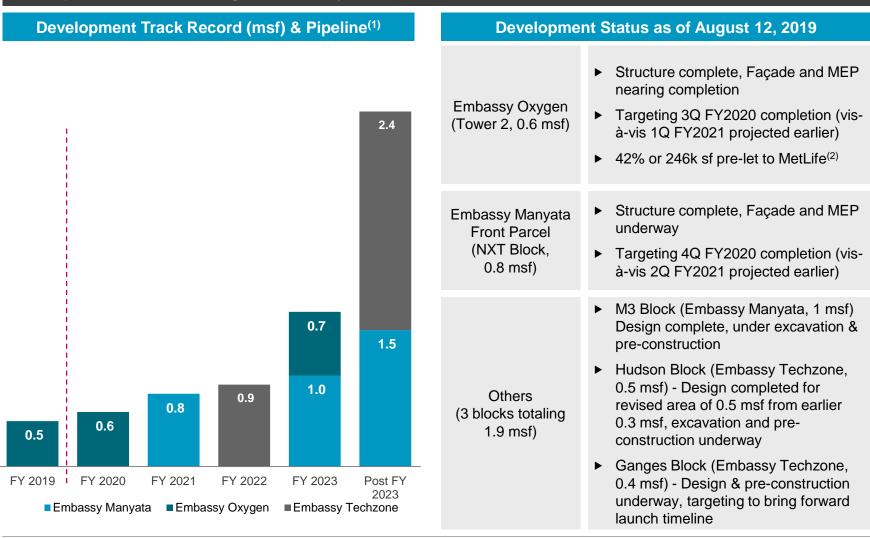
- Preponed 0.7 msf lease expiries between FY2020-23
- Proactive lease up 0.5 msf of expiries in 1Q FY2020 resulting in earlier realization of MTM potential





### **Development Pipeline**

4.0 msf on-campus new build pipeline in next 4 years. Of this, 1.4 msf near-term development projects are 2 quarters ahead of targeted delivery



#### Notes:

<sup>(1)</sup> Excludes 619 hotel keys across Hilton & Hilton Garden Inn at Embassy Manyata



### **Embassy Manyata (Front Parcel)**

Front Parcel at Embassy Manyata (0.8 msf commercial blocks, 58k sf retail and 619 keys hotel) currently U/C, targeting completion of commercial block in 4Q FY2020 and hotels in 3Q FY2022

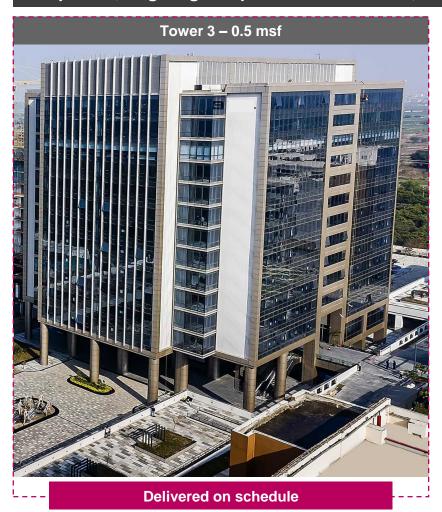


Note: Aug'2019 picture



### **Embassy Oxygen**

0.5 msf Tower 3 delivered in November 2018 as per schedule. 0.6 msf Tower 2 is currently nearing completion, targeting completion in 3Q FY2020; 2 quarters ahead of targeted delivery

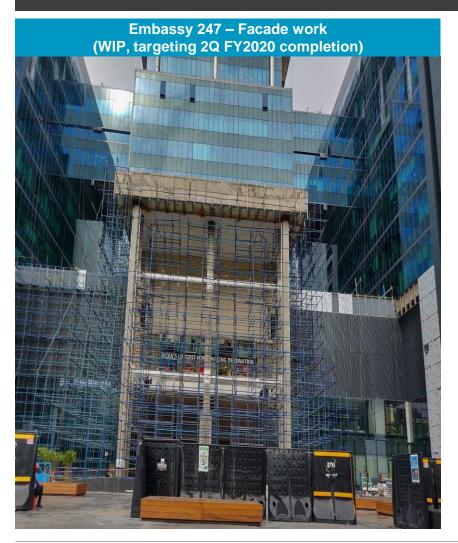




## EMBASSY EMBASSY OFFICE PARKS

### **Existing Asset Upgrades**

Select infrastructure, upgrade and ancillary projects underway to further enhance competitiveness







Notes: Aug'2019 pictures



## EMBASSY EMBASSY OFFICE PARKS

### **Hilton and Four Seasons**

With recent launch of Four Seasons hotel, 477 hotel keys are now operational and additional 619 keys under development at Embassy Manyata

### Hilton at Embassy Golflinks



Status: Fully Operational

Keys: 247

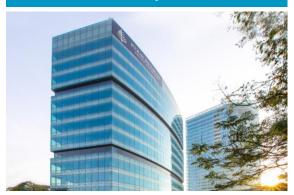
► Format: 5-Star

Occupancy<sup>(1)</sup>: 70.2%

ADR<sup>(1)</sup>: ₹8,880

RevPAR<sup>(1)</sup>: ₹6,230

#### Four Seasons at Embassy One



Status: Launched in May'2019

▶ Keys: 230

Format: 5-Star deluxe

➤ Occupancy<sup>(2)</sup>: 3.8%

► ADR<sup>(2)</sup>: ₹12,539

60+ corporate accounts signed

### Hilton & Hilton Garden Inn at Embassy Manyata (Front parcel)



Status: Under Construction.
 Structure nearing completion,
 Façade & MEP underway

► Keys: 619

Hilton: 266 keys

Hilton Garden Inn: 353 keys

► Format:

Hilton: 5-Star

- Hilton Garden Inn: 3-Star

► Expected Completion: 3Q FY2022



### **Four Seasons Hotel Launch Update**

Known for its world class hospitality, Four Seasons at Embassy One commenced operations in May 2019









Notes: Aug'2019 pictures

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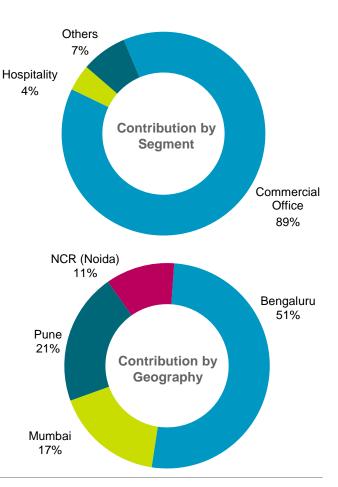
### **Revenue Contribution by Segment & Geography**

### Commercial Office segment contributed 89% of Revenue from Operations for 1Q FY2020

### **Revenue from Operations (₹ mn)**

•	,		
Property	City	1Q FY2020	% of Total
Embassy Manyata	Bengaluru	2,132	40%
Embassy Techzone	Pune	507	9%
Embassy Energy	Bellary, Karnataka	388	7%
Express Towers	Mumbai	388	7%
Embassy Quadron	Pune	375	7%
Embassy 247	Mumbai	355	7%
Embassy Oxygen	NCR	355	7%
Embassy Qubix	Pune	229	4%
Embassy Galaxy	NCR	226	4%
Hilton at Embassy Golflinks	Bengaluru	206	4%
FIFC	Mumbai	171	3%
Four Seasons at Embassy One <sup>(2)</sup>	Bengaluru	19	0%
Revenue from Operations		5,351	100%
Portfolio Investment <sup>(3)</sup>			
Embassy Golflinks	Bengaluru	957	

₹5,351 mn
Revenue from Operations (1Q FY2020)<sup>(1)</sup>



Revenue from Operations does not include contribution from GLSP

<sup>2)</sup> Four Seasons at Embassy One was launched in May'2019 and is currently under stabilization

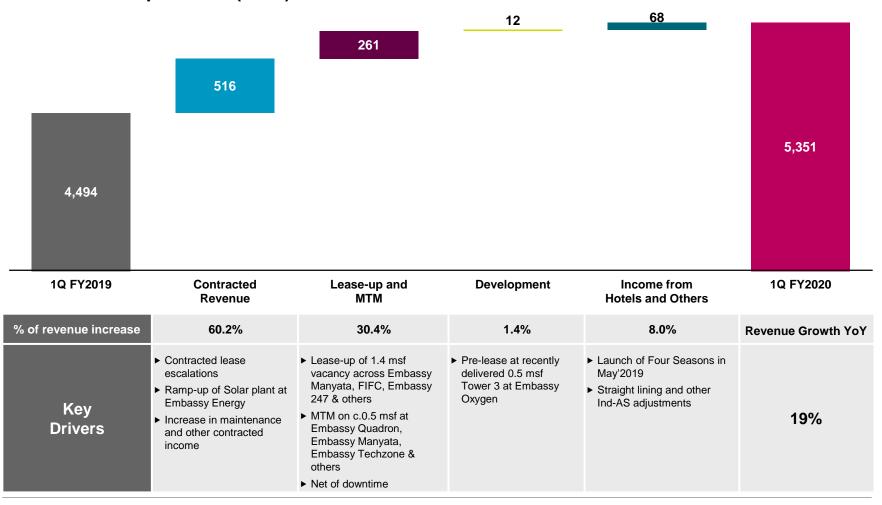
Figure for 100% of GLSP. Embassy REIT owns a 50% stake in GLSP



### **Revenue Drivers**

Revenue in 1Q FY2020 was higher by 19% YoY, mainly on account of contracted escalations, new lease-ups and MTM

### **Revenue from Operations (₹ mn)**





#### Leverage Update

Successfully priced and allotted ₹30 bn NCDs, to repay existing debt and for general corporate purposes

#### ₹30 bn

Listed NCD Issuance

#### AAA / Stable

**CRISIL** Rating

9.4%

**YTM** 

11%

Net Debt to TEV

#### **Listed NCD Issuance post IPO**

- ▶ ₹30 bn NCDs allotted on May 3, 2019
- AAA / Stable CRISIL Rating
- ➤ YTM of 9.4% maturing in June 2022; to be paid as premium on redemption
- ▶ Utilized to repay debt and for general corporate purposes

#### **Financing Strategy**

- ► Construction finance to fund ongoing capex needs
- ▶ Ample headroom for acquisitions
- ► Regulatory cap at 49% of asset value
- ► Majority Unitholders approval required if debt exceeds 25% of asset value



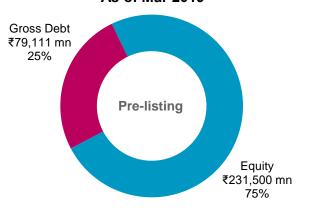
#### **Fortress Balance Sheet**

Post utilization of IPO proceeds, our conservative Balance Sheet provides significant flexibility for growth

#### Total Enterprise Value (₹ mn)

Particulars	June 30, 2019
Market Capitalization	283,101
Add: Net Debt	35,120
Gross Debt	39,287
Less: Cash & Cash Equivalents	(1,930)
Less: Short-term treasury investments (1)	(2,237)
Total Enterprise Value (TEV)	318,221

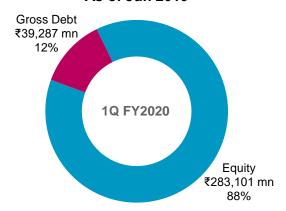
#### Debt to Market Capitalization As of Mar'2019



#### **Leverage Ratios**

Particulars	June 30, 2019
Net Debt to TEV	11%
Net Debt to EBITDA <sup>(2)</sup>	2.0x
Interest Coverage Ratio (excluding capitalized interest)	5.9x
Interest Coverage Ratio (including capitalized interest)	4.0x

#### As of Jun'2019



(2) EBITDA has been annualized for comparability purposes





#### **Embassy Tech Zone Case Study**

Backfilled c.75% of unscheduled vacancy from a significant tenant at Embassy Techzone at 37% re-leasing spreads without any lease void period

# Situation Overview

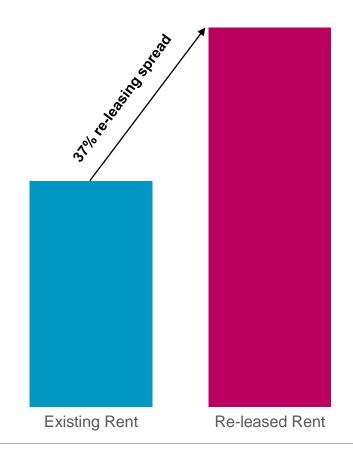
- ▶ 3Q FY2019: Anchor tenant occupying 480k sf commences early exit discussions due to its global merger & relocation
- ▶ 4Q FY2019: Despite lease under lock-in, early exit request considered given:
  - In-place rent on 480k sf existing lease 6% below market
  - Renewed hiring & interest for near term available spaces by IT / ITeS firms
  - Lack of quality supply in Hinjewadi micro-market

# Hands-on Asset Management

- ▶ 1Q FY2020
  - Backfilled 360k sf to 2 tenants at 37% higher than in-place rents
  - Seamless transition to new tenants with no rental void period
- 2Q FY2020
  - Active discussions with 3 tenants for balance 120k sf

# Value Add

- Quick turnaround, successful backfill
- Reduced tenant concentration
- Ahead of schedule MTM realization
- Availability of incubation space for growth tenants





#### **Environment, Social & Governance**

Our focus on energy sustainability and environment conservation differentiates us from our competition

#### Sustainable Energy

- ▶ 100MW green energy initiative (215 mn units estimated annual capacity) supplying power to our Bengaluru & other assets
- Estimated offset of upto 200mn kg of CO<sub>2</sub> annually (1)
- Introduced 100% electric vehicles in Embassy Golflinks for park employees

### Environment, Health and Safety

- 2 British Safety Council Sword of Honour winning parks (2017) for select assets
- Environmental, Health and Safety Certifications such as ISO / OHSAS for select assets
- Many LEED Platinum / Gold rated assets

#### Community Engagement

- Creating a sense of community by supporting CSR initiatives, especially around our properties
- ▶ Inauguration of 650 student primary school in Bengaluru in partnership with ANZ & Government of Karnataka









#### **Environment, Social & Governance (cont'd)**

Embassy REIT has world class corporate governance standards					
Asset	<ul> <li>Minimum 80% of value in completed and leased properties</li> <li>Minimum 90% of distributable cash flows to be distributed</li> <li>Restrictions on speculative land acquisition</li> </ul>				
Debt	<ul> <li>Majority unitholder approval required if debt exceeds 25% of asset value</li> <li>Debt cannot exceed 49% of asset value</li> </ul>				
Manager	<ul> <li>50% independent directors on the Board, with 50% representation on all committees</li> <li>Manager can be removed with 60% approval of unrelated Unitholders</li> <li>Alignment with Unitholder interests due to a distribution linked management fees structure</li> </ul>				
Strong Related Party Safeguards	<ul> <li>Sponsors are prohibited from voting on their related party transactions</li> <li>Majority Unitholder approval required for acquisition or disposal of asset which exceeds 10% of REIT value</li> <li>Acquisition or sale price of new asset cannot deviate from average valuation of two independent valuers by +/- 10%</li> <li>Fairness opinion from independent valuer required if related party leases exceed 20% of the total REIT area</li> </ul>				



#### **Tenant Engagement**

Conducted various 'Energize' events at properties across portfolio as part of total business ecosystem offering











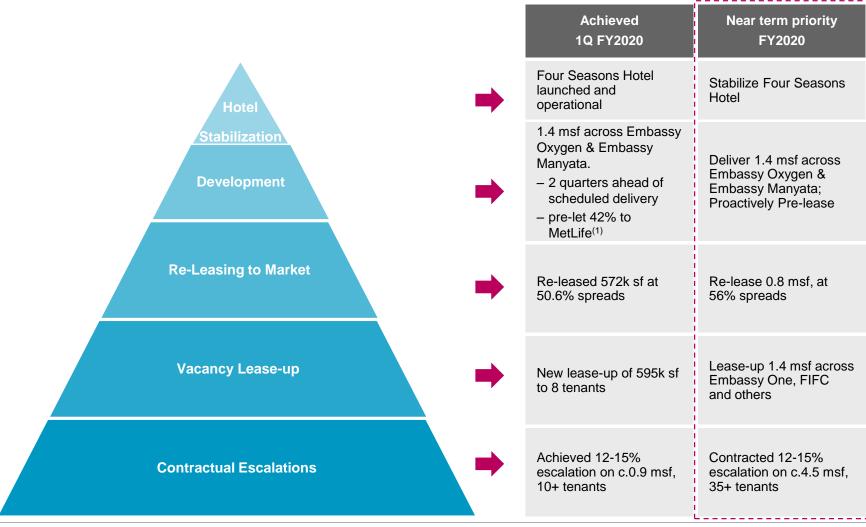






#### **Key Growth Drivers**

#### Growth Levers and near-term priorities for FY2020 in-line with historic delivery







#### **Walkdown of Financial Metrics**

NOI & EBITDA margins for 1Q FY2020 were healthy at 85% & 82% respectively. Distribution payout ratio for 1Q FY2020 is 99.7% of NDCF at REIT level ₹4,180 mn

(Amount in ₹ mn)

	1Q FY	1Q FY2020 <sup>(1)</sup>		1Q FY2019 <sup>(2)</sup>			
	Total	Per Unit	Total	Per Unit	Variance (%)		
Revenue from Operations	5,351		4,494		19%	NO NO	
Property Taxes and Insurance	(179)		(191)		(6%)	$\subseteq$	
Direct Operating Expenses	(643)		(486)		33%		
NOI	4,528		3,818		19%		
Other Income	142		466		(69%)	2	
Property Management Fees	(119)		(68)		74%	NDCF at of viewer	
Indirect Operating Expenses	(174)		(277)		(37%)	<u>u</u>	2
EBITDA	4,378		3,938		11%	a de la companya de l	
Working Capital Adjustments	857		(313)		(374%)	<u> </u>	Distribution
Cash Taxes	(326)		(618)		(47%)		ribut
Other Adjustments	(209)		(288)		(28%)		ion
Cash Flow from Operating Activities	4,701		2,718		73%		
External Debt (Interest & Principal)	(667)		NR		NA		
Other Adjustments	117		NR		NA		
NDCF at SPV level	4,151		NA		NA		
Distribution from SPVs to REIT	3,749		NA		NA		
Distribution from Embassy Golflinks	480		NA		NA		
REIT Management Fees	(42)		NA		NA		
Other Inflows at REIT (Net of Expenses)	(7)		NA		NA		
NDCF at REIT level	4,180		NA		NA		
Distribution	4,167	5.40	NA	NA	NA		

Notes:

1) Figures for 1Q FY2020 are basis unaudited consolidated financials

(2) Figures for 1Q FY2019 are basis unaudited combined financials and may not be comparable. For further details refer slide 50

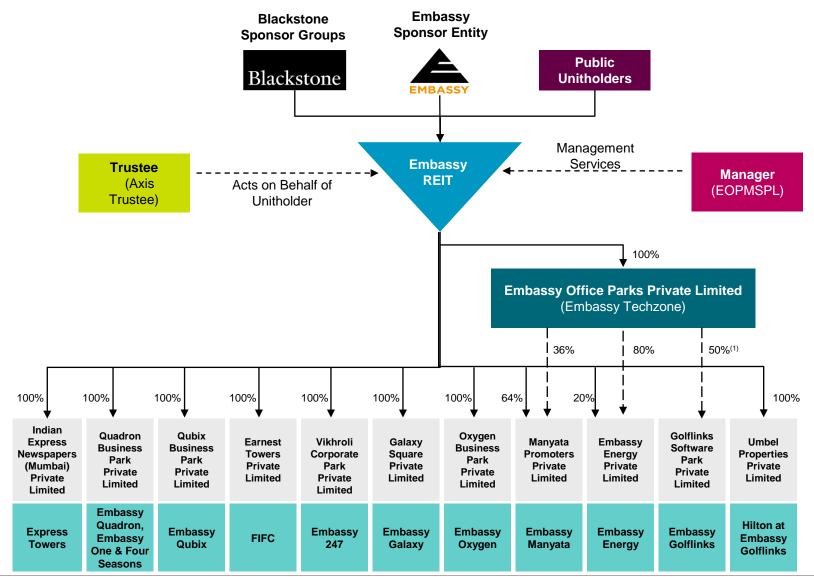
## EMBASSY OFFICE PARKS

#### **REIT Fundamentals**

- REIT stands for Real Estate Investment Trust
- A REIT is a trust that owns, operates or finances income-producing real estate
  - REITs give all investors access to the benefits of real estate investment with the advantage of investing in publicly traded units
- A REIT is a tax-efficient vehicle that
  - enables owners of real estate to pool income generating assets together in a portfolio; and
  - allows investors to buy ownership in real estate assets in the form of equity
- REITs globally are a US\$2 trillion asset class; first REIT started in the US in the 1960s
  - REITs are universally accepted by global institutions and individual investors as a product that provides:
    - Liquidity
    - Transparency
    - Diversification
    - Dividends
    - Performance
- REITs must pay out majority of earnings as distributions to Unitholders
  - Indian regulations require REITs to pay out 90% of distributable cash flows
- REITs must have at least 80% of their assets be completed and income-producing
  - A low level of development (20% or less) means less risk to the cash flows
- ▶ REITs are typically listed on stock exchanges through an Initial Public Offering (IPO)
  - Once listed, they serve as permanent capital vehicles to raise debt and equity in the capital markets to acquire new assets to grow

# EMBASSY EMBASSY OFFICE PARKS

#### **Embassy REIT structure**



Notes:

(1) Balance 50% owned by JV partner

# EMBASSY EMBASSY OFFICE PARKS

#### **Key Terms & Definitions**

#### Notes

- ▶ All figures in this presentation are as of June 30, 2019 unless specified otherwise
- All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) 31st March of the respective year. Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) 31st December of the respective year
- ▶ Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation
- All details included in the presentation considers 100% stake in GLSP. However, we own 50% economic interest in GLSP
  which owns Embassy Golflinks. Accordingly, its revenues are not consolidated into our revenue from operations. Also, Market
  Value or GAV reflects only our 50% economic interest in GLSP.
- Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by tenants at their
  option
- Given Embassy REIT was listed on April 1, 2019 and Embassy REIT assets were acquired between March 22, 2019 & March 25, 2019, the comparative quarterly financial information included herein are the combined unaudited financial statements for 1Q FY2019 (assuming that the Embassy REIT held the Embassy REIT assets in its present form during 1Q FY2019) as against consolidated unaudited financial information for 1Q FY2020 and hence may not be comparable.

#### ▶ Key Terms and Definitions:

- Base Rentals Rental income contracted from the leasing of Completed Area; does not include fit-out and car
  parking income
- bn Billions
- BPS Basis points
- BSE Bombay Stock Exchange
- 5. CAGR Compounded Annual Growth Rate
- 6. CBRE CBRE South Asia Private Limited
- 7. Completed Area the Leasable Area of a property for which occupancy certificate has been received
- 8. EBITDA Earnings before interest, tax, depreciation and amortization
- 9. Embassy Group refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships
- 10. Embassy REIT refers to Embassy Office Parks REIT
- 11. EOPMSPL Embassy Office Parks Management Services Private Limited
- 12. FY Period of 12 months ended March 31 of that particular year, unless otherwise stated
- GAV Gross Asset Value
- GLSP Golflinks Software Park Private Limited
- 15. HVAC Heat ventilated air conditioning
- 16. Holdco Refers to Embassy Office Parks Private Limited
- 17. IPO Initial Public Offering of units of Embassy Office Parks REIT
- 18. Investment Entity Refers to Golflinks Software Park Private Limited
- Leasable Area Total square footage that can be occupied by a tenant for the purpose of determining a tenant's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area
- 20. Manager Embassy Office Parks Management Services Private Limited
- 21. MAT Minimum Alternate Tax
- 22. MEP Mechanical, Electrical & Plumbing
- 23. mn Millions
- 24. MNC Multinational Corporations
- 25. msf Million square feet

- MTM Mark to Market
- 28. MW Mega-Watt
- 29. Mumbai Refers to Mumbai Metropolitan Region (MMR)
- 30. NAV Net Asset Value
- NCD Non-Convertible Debentures
- NXT Manyata front parcel office towers
- 33. NDCF refers to Net Distributable Cash Flows
- 34. Net Debt Gross Debt minus short term treasury investment and cash and cash equivalents
- NM Not materia
- 36. NOI Net Operating Income calculated by subtracting Direct Operating expenses from Revenue from operations
- 37. NSE National Stock Exchange
- OC Occupancy certificate
- 39. Occupancy / % Occupied / % Leased Occupancy is defined as the ratio of the Occupied Area and the Completed Area
- Occupied Area Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose
- 41. Portfolio Together, the Portfolio Assets and the Portfolio Investment
- 42. Proposed Development Area The Leasable Area of a property for which the master plan for development has been obtained, internal development plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received
- psf Per square feet
- REIT Real Estate Investment Trust
- 45. REIT Regulations Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014
- Rents Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out
  and car parking income from Occupied Area for the month of Jun'2019
- 47. RevPAR Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy
- 48. ROFO Right of First Offer
- SF Square feet
- 50. Sponsor(s) Embassy Property Developments Private Limited and BRE/ Mauritius Investments
- SPV Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being, MPPL, UPPL, EEPL, IENMPL, VCPPL, ETPL, QBPL, QBPPL, OBPPL and GSPL
- 52. TEV Total Enterprise Value
- 53. tn Trillions
- Units An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT
- 55. U/C Under construction
- 56. Under Construction Area The Leasable Area of a property for which the master plan for development has been obtained, internal development plans have been finalized and applications for requisite approvals required under the law for commencement of construction have been applied, construction has commenced, and occupancy certificate is yet to be received
- 57. WALE Weighted Average Lease Expiry
- 58. WIP Work-in-progress
- 59. Years Refers to fiscal years unless specified otherwise
- 60. YoY Year on year
- YTM Yield to Maturity



#### **EMBASSY OFFICE PARKS**































Office: +91-80-3322 2222

**Thank You** 

**Investor Contact:** 

Website: www.embassyofficeparks.com Email: ir@embassyofficeparks.com