

September 28, 2023

To,

The Corporate Relations Department, The National Stock Exchange of India Limited,

Department of Corporate Services,

Exchange Plaza, 5th Floor, BSE Limited,

Plot No. C/1, G-Block, Bandra-Kurla Complex, 25th Floor, Phiroze Jeejeebhoy Towers,

Bandra (East), Mumbai - 400051. Dalal Street, Mumbai - 400001.

Re: Script Symbol "EMBASSY", Scrip Code 542602 and Scrip Code 960421, 973434, 973545, 973546, 973910, 974885, 975051 and 975056 (NCDs).

Dear Sir/Madam,

Subject: Hosted a meeting with retail investors in Ludhiana, Ambala and Rajkot on September 27 and 28, 2023

We hereby inform you that members from the management team of Embassy Office Parks Management Services Private Limited, Manager to Embassy Office Parks REIT, hosted meetings with domestic retail investors on 'India REIT Primer' Ludhiana, Ambala and Rajkot on September 27 and 28, 2023. The details of the events are set out below:

Date	Agenda	Format	Attendees / Presenter	
September 27, 2023		Meeting with Domestic Retail Investors in Ludhiana		
September 28, 2023	India REIT Primer	Meeting with Domestic Retail Investors in Ambala Meeting with Domestic Retail Investors in Reiket	Senior Management Personnel	
		Retail Investors in Rajkot		

Thanking you,

For and on behalf of Embassy Office Parks REIT acting through its Manager, Embassy Office Parks Management Services Private Limited

Vinitha Menon Company Secretary and Compliance Officer A25036

Embassy Office Parks Management Services Private Limited,

Royal Oaks Embassy, GolfLinks Business Park, Off Intermediate Ring Road, Bangalore – 560071, Karnataka, India.

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EMBASSY REIT | RETAIL INVESTOR MEET | SEPTEMBER 2023

What is a REIT?

- REIT stands for Real Estate Investment Trust, a product globally accepted for 60+ years
- REITs allows investors to buy ownership in commercial real estate (offices, hotels, retail, industrial, healthcare) through a publicly traded unit
- REITs are tax efficient vehicles that distribute majority of their cash flows as distributions
- REITs provide stable distribution yields with a capital appreciation opportunity inbuilt

Why were Indian REITs created?

- Historically, Indian real estate has been illiquid and primarily residential-focused
- REITs have been able to fill this gap by providing retail investors a perfect investment vehicle to invest in commercial real estate without actually having to buy, own and manage a physical real estate asset

Why Invest in Indian REITs?

- Accessibility Ownership in professionally managed Grade A commercial assets
- Transparency Strong governance framework and disclosure requirements from SEBI
- Liquidity REIT units are freely traded in stock markets like equity shares
- Distributions Income stability due to requirement to distribute at least 90% of net distributable cash flows semiannually
- Growth Upside Participation in capital appreciation from organic / inorganic growth
- Diversification Investment in a high-quality diversified portfolio across sectors / cities

Who can invest in Indian REITs?

- · Any investor (domestic/ foreign/ retail/ institutional) can buy REIT units in India, through a demat account
- No minimum trading lot size; can invest as low as ₹100 ₹400 per unit

Indian REIT landscape:

- 4 listed REITs Embassy REIT, Mindspace REIT, Brookfield India Trust, Nexus Select Trust (in the order of listing)
- Combined market cap of ₹77,000 crores
- Combined distributions of over ₹12,900 crores since April 2019, higher than the entire Nifty Realty index distributions
- Combined portfolio of over 112 million square feet

Embassy REIT overview:

- Ticker: Embassy Office Parks REIT (NSE: EMBASSY / BSE: 542602
- India's first listed REIT and the largest office REIT in Asia by area
- Market cap: ~₹29,000 crores
- Portfolio: 45 msf across 13 commercial offices in 4 gateway cities (Bangalore, Mumbai, Pune, Noida)
- Tenant base: 234 corporates, 81% are multinationals and 47% are Fortune 500 companies
- Investor base: 85,000+; Distributed ~ ₹8,350 crores since IPO in April 2019
- Business performance (FY2023):
 - o Total leasing: 5.1 msf
 - o Revenues: ₹3,419 crores
 - o Net operating income: ₹2,766 crores
 - o Distributions: ₹2,058 crores
- Current pre-tax distribution yield: ~7%



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Embassy Office Parks REIT India REIT Primer

September 2023





What is a REIT?

REITs, a globally accepted asset class, provide regular yield with steady capital appreciation via increasing property valuation

▶ REIT stands for Real Estate Investment Trust

► REITs own high-quality income generating assets

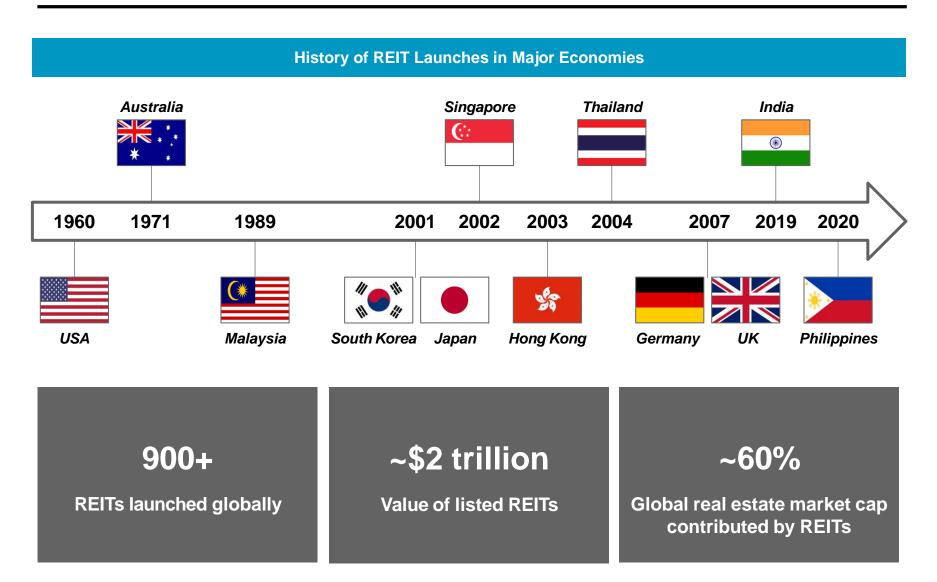
▶ REITs allow investors to buy ownership in commercial real estate through a publicly traded unit

► REITs are tax efficient vehicles that are required to distribute majority of their cash flows⁽¹⁾

▶ REITs provide distribution yields with in-built capital appreciation



REITs: Globally Accepted For 60+ Years



Listed REIT Landscape in India

	Embassy REIT	Mindspace REIT	Brookfield India REIT	Nexus Select Trust REIT
Ticker (NSE)	EMBASSY	MINDSPACE	BIRET	NXST
Ticker (BSE)	542602	543217	543261	543913
Listing Date	April 01, 2019	August 07, 2020	February 16, 2021	May 19, 2023
Market Capitalization ¹	₹28,811 crs	₹18,564 crs	₹10,697 crs	₹18,680 crs
Geographic Focus	Bengaluru, Mumbai, Pune, Noida	Mumbai, Hyderabad, Pune, Chennai	Mumbai, Gurgaon, Noida, Kolkata	Across key cities in India
Completed Area ²	34.3 msf	26.1 msf	20.6 msf	9.9 msf
Leased Area ²	29.2 msf	23.2 msf	18.3 msf	9.6 msf
Sponsor Ownership ²	31% (Blackstone, Embassy Group)	63% (K Raheja Corp)	44% (Brookfield)	43% (Blackstone)

Notes:

⁽¹⁾ NSE, FactSet, data refers to closing price on Sept.22, 2023

⁽²⁾ Based on latest available results on company websites

What Assets Can an Indian REIT Own?



PERMITTED

Commercial Sectors

Offices, hotels, retail, industrial, healthcare

Min. 80%

completed & rent/ income generating assets

NOT PERMITTED

NOT PERMITTED

Residential (houses, apartments)

Speculative landbank

Conservative Debt Limit

Unitholder approval for consolidated debt to go above 25%

Regulatory limit at 49%

Why Invest in Indian REITs?



Accessibility

Ownership in professionally-managed Grade A commercial assets

Transparency

Strong governance framework and disclosure requirements from SEBI

Liquidity

REIT units are freely traded in stock markets like equity shares

Distributions

Requirement to distribute at least 90% of net distributable cash flows semi-annually

Growth

Participation in capital appreciation from organic / inorganic growth

Diversification

Investment in a high-quality diversified portfolio across sectors / cities



REITs vs Fractional Ownership

	REITs	Fractional Ownership	
Liquidity	High► Can buy/sell single unit at any time like any equity share	Low Large ticket prices Lock-in periods	
Governance	High▶ Board of Directors▶ Unitholders approvals▶ Debt covenants	Low Low governance No mechanism for recourse	
Disclosure	High▶ Quarterly reporting▶ Annual / Semi-annual reports	Low ► Limited reporting ► Lacks transparency	
Risks	Low ► 100% rents collected, even in pandemic ► AAA/Stable rated balance sheet ► Low leverage	High► Fully vacant building► Dependent on equity investors	
Expertise of Management	High	Low	
Regulations	Highly regulated	Unorganized; lacks regulations	



Indian REITs: Highly Regulated and Strong Corporate Governance

India REITs have to adhere to a strong SEBI regulatory framework aimed at protecting unitholder value

Low Risk Structure

- ► At least 80% of rent/income generating assets
- Minimum 90% of NDCF to be distributed semiannually

Low Debt

- ▶ Debt cannot exceed 49% of asset value
- Unitholder approval for consolidated debt to go above 25%

Related Party Transaction Safeguards

- Sponsors prohibited from voting
- Acquisition / sale price to be within 10% range of average independent valuations

Corporate Governance

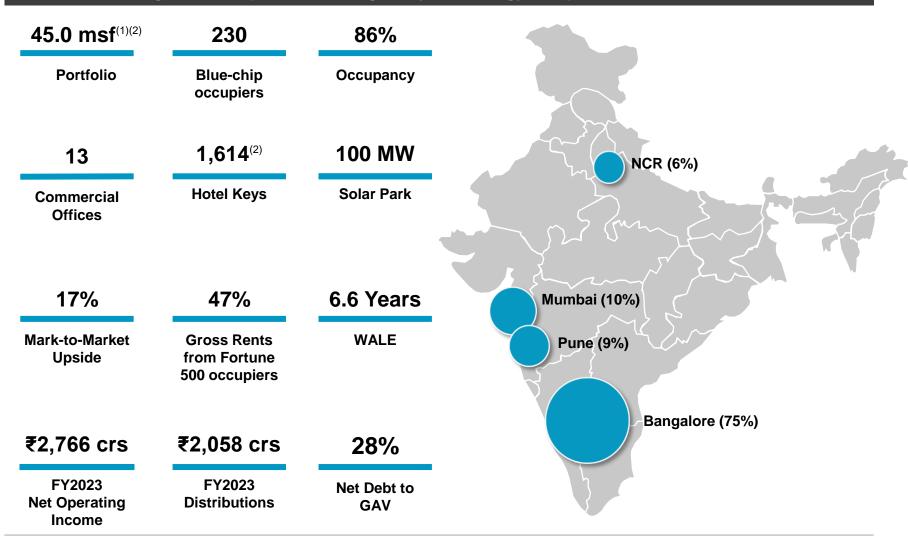
- 50% independent directors on the Board
- Unitholder's approval required on critical matters





Who We Are: Quick Facts

Embassy REIT owns and operates a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many technology companies



Notes: City wise split by % of Gross Asset Value (GAV) considered per Mar'23 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE Valuation exercise undertaken semi-annually

¹⁾ Comprises 34.3 msf completed, 7.9 msf under construction and 2.8 msf future development

⁽²⁾ Includes completed, under construction and proposed future development



Nine Infrastructure-like Office Parks

Embassy Manyata Bangalore (15.2 msf)



Embassy TechVillage Bangalore (9.6 msf)



Embassy Business Hub Bangalore (1.4 msf)



Embassy GolfLinks Bangalore (3.1 msf)



Embassy Quadron Pune (1.9 msf)



Embassy TechZone



Embassy Oxygen Noida (3.3 msf)



Embassy Galaxy Noida (1.4 msf)



Embassy Qubix Pune (1.5 msf)



EMBASSY

Four Prime City-center Offices





Embassy 247 Mumbai (1.2 msf)



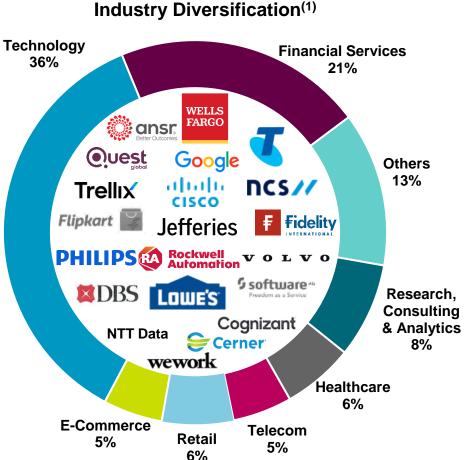
Embassy One Bangalore (0.3 msf)





High Quality, Diversified Occupier Base

Global Captives and Tech occupiers constitute over 70% of our occupier base



Top 10 Occupiers	Sector	% of Rentals
JP Morgan	Financial Services	6.7%
Global Technology and Consulting Major	Technology	6.4%
Cognizant	Technology	5.8%
NTT Data	Technology	3.4%
Wells Fargo	Financial Services	3.2%
ANSR	Consulting	3.1%
Flipkart	E-Commerce	2.8%
WeWork	Co-working	2.1%
American Retail Major	Retail	1.9%
Nokia	Telecom	1.7%
Total		37.2%

- ▶ Added 5 new occupiers in Q1 FY24, expanding our overall occupier base to 234 (vs 165 at the time of listing)
- ► Contribution from Top 10 occupiers at 37% (vs 42% at the time of listing), with no single occupier contributing over 7%



Indian Commercial Office Snapshot

India office sector continues to grow exponentially, led by offshoring demand from global captives attracted to India due to the dual structural drivers of cost efficiency and abundant STEM talent

~750 msf

Total Grade A Stock in India⁽¹⁾

380 msf

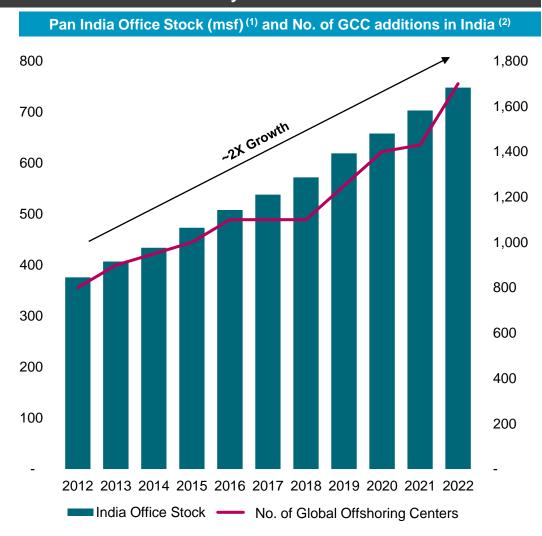
REIT Potential Stock in India⁽³⁾

~30%

Total Office Stock in Bangalore

74 msf

Currently owned by REITs⁽⁴⁾



Notes:

Source: Morgan Stanley: 'The New India: Why This Is India's Decade', October 2022

Source: Colliers, June 2023

Refers to completed office portfolio of Embassy REIT, Mindspace REIT and Brookfield India REIT as of Q4 FY23



Multiple Embedded Growth Levers

Embassy REIT's strategy focuses on enhancing NOI and delivering long term total return value for Unitholders, driven by rental growth as well as leased area expansion

5.1 msf

► Vacant Area lease-up

7.9 msf

► New developments over the next 4 years with ₹900 crores of expected stabilized NOI at attractive yields

~5% p.a

► Contracted escalations (generally 15% every 3 years)

15%

► Mark-to-market potential resulting in portfolio rent growth

10 msf+

Acquisition Opportunity Pipeline



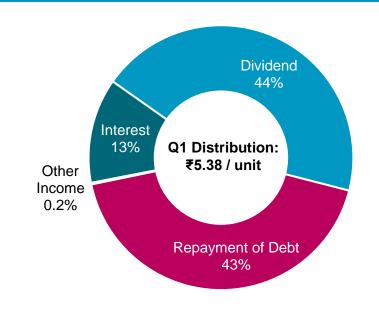
Delivering on Distributions

Consistently distributed 100% payout for 17 quarters, cumulative distributions of around ₹8,350 crores since listing. Tax efficient distributions, with a significant proportion tax free for Unitholders

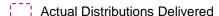


Distribution Mix (Q1 FY24) - ₹510 crs









85,000+

Unitholders

~₹8,350 crores

Distributions since listing

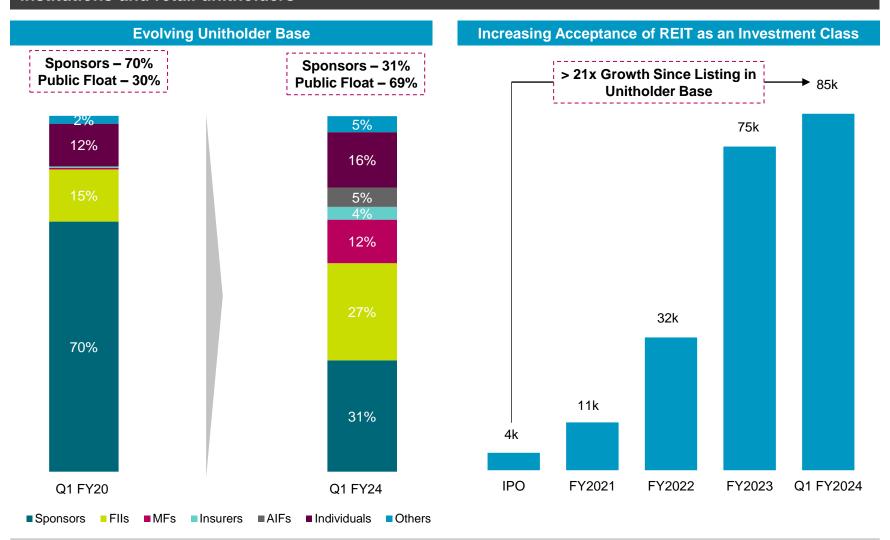
~7%

Distribution Yield(1)



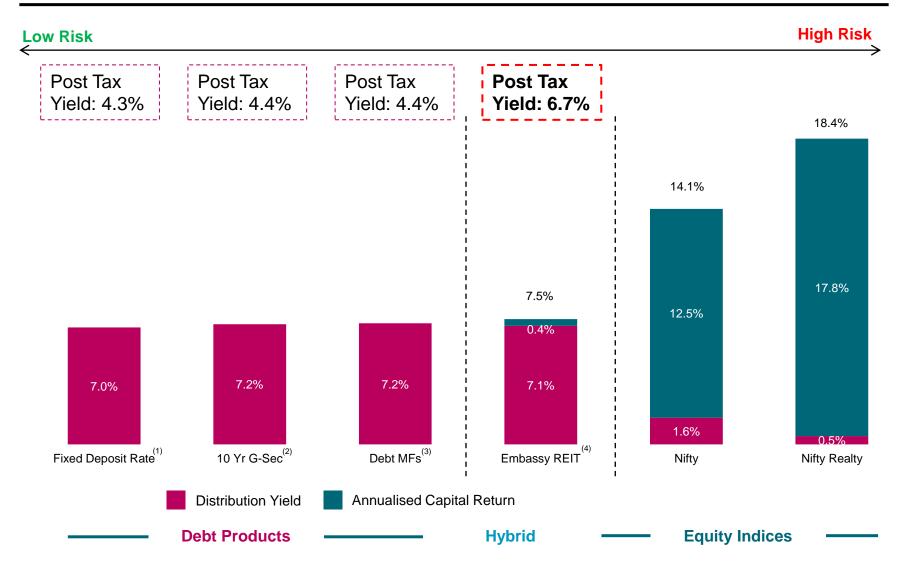
Growing Unitholder Base

Unitholder base continues to expand and diversify since listing; public float well distributed among institutions and retail unitholders





Attractive Post-Tax Yield Coupled with Capital Appreciation



Notes: Source: Bloomberg. For period April 1, 2019 to Sept 22, 2023

Distribution yield of 7.1% is calculated on closing price of Sept 22, 2023 on NSE

⁽¹⁾ Refers to HDFC Bank domestic fixed deposit rate for 3 years 1 day - 5 years for amount less than ₹ 2 crores

²⁾ Refers to 10 year G- Sec on Sept 15, 2023

 ⁽⁴⁾ Picture of the year of year

Tax rate for fixed deposit rate, 10 Yr G-Sec and Debt Mutual Fund is assumed as 39% (Maximum Marginal Tax Rate)



EMBASSY REIT

Who can Invest in Indian REITs?

▶ Any investor (domestic / FPI / retail / institutional) can buy REIT units in India

▶ No minimum trading lot size; can invest in single unit of REITs

▶ Investors can purchase REIT units through a demat account, similar to how they would purchase shares in a listed company

▶ Indian REIT units can be bought / sold freely on either NSE or BSE – either online or through a broker

▶ Investors can also buy REIT units through participation in REIT IPO and through open market



Simple REIT Business Model

	Grade A Office Rents	► Paid by the world's best companies
(+)	Income from Amenities / Maintenance	► Hotel / Renewable Energy
(-)	Property Tax, Maintenance, Insurance	► Cost of running buildings
	Net Operating Income (NOI)	► Over 70% up since listing (for EOP)
(-)	Operating Expenses	► Employee and G&A costs
(-)	Interest Cost, Taxes	► AAA Balance Sheet and minimal tax impact
	Profit After Tax (PAT)	► REIT delivers NDCF and not PAT
(+)	Depreciation / other	► Non-cash Items
	Net Distributable Cash Flows (NDCF)	► Required to pay at least 90% to unitholders



Embassy REIT's Unmatched Resilience During Pandemic

Backed by the underlying covenants of its global marquee occupiers and its best-in-class wellness-oriented portfolio, Embassy REIT's business demonstrated strong resilience during Covid times

Offices	 Collected 100% of contractual rental escalations during Covid Maintained safe offices over the entire portfolio Implemented Best in Class safety procedures for all tenants and frontline workers
Growth	 Delivered 3.4 msf of developments since listing Bought 9.2 msf⁽¹⁾ of growth in India's best performing office micro market
Financials	 Refinanced ₹4,530 crores Zero Coupon Bond. Reduced cost of debt from 9.5% to competitive 6.5% Paid 100% NDCF to our unitholders; distributed ~₹8,350 crores over the past 17 quarters Simplified holding structure of Embassy TechVillage to improve distribution profile
Total Business Ecosystem	 Completed significant infrastructure upgrades and amenities during Covid 1 km key flyover at Embassy Manyata flyover Dual branded Hilton hotels (619 key) and convention center (60,000 sf) at Embassy Manyata Embassy Manyata masterplan upgrade Embassy Quadron upgrade – lobbies, façade and external upgrades

Note:



Leasing Performance – Q1 FY2024

Leased 1.1 msf across 22 deals in Q1 at 39% spreads, including new lease up of 407k sf and precommitments of 448k sf

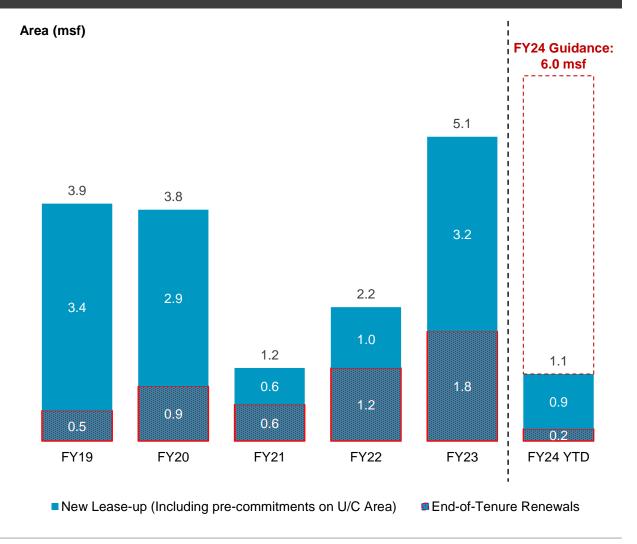


407k sfNew Leases at 68% Releasing Spreads

448k sf Pre-commitments in Bangalore

209k sfRenewed at 15% Renewal
Spreads

operational metrics of Embassy REIT



Notes:

⁽¹⁾ Total leases comprises of new lease-up, pre-commitment in under development properties, end-of-tenure renewals and early renewals. End-of-tenure renewals exclude rolling renewals



Financial Performance - Q1 FY2024

NOI and EBITDA for Q1 up 9% and 12% YoY respectively, with overall NOI and EBITDA margins at 81% and 80% respectively

	Q1 FY2024 (crs)	Q1 FY2023 (crs)	Variance %	Remarks
Revenue from Operations	₹914	₹829	+10%	 Revenue from new lease-up at attractive re-leasing spreads and contractual rent escalations, partially offset by exits Ramp-up of existing hotel business including newly launched hotels at Embassy Manyata
NOI Margin (%)	₹738 81%	₹6,77 82%	+9%	 Increase in Revenue from Operations Partially offset by costs corresponding to ramp-up of hotel business including newly launched hotels at Embassy Manyata Blended NOI margin reflects change in segment mix given ramp-up of hotel business
EBITDA Margin (%)	₹734 80%	₹654 79%	+12%	 Increase in NOI Additionally, one-time other miscellaneous income
Distribution Payout Rate		₹505 100%	+1%	 Increase in EBITDA Offset by an increase in interest costs as well as other one-off working capital changes during the last year

- ► Commercial office segment continues to be a core driver of REIT NOI and contributed ₹650 crs or 88% to Q1 NOI
- ▶ Office NOI margins consistently around 85%, demonstrating the scale and efficiency of business operations



Conservative Balance Sheet with Active Debt Management

Raised ₹21 bn at an average rate of 7.8%, achieved our lowest-ever 120 bps rate spread over G-Sec and secured 146 bps proforma savings vs the expected repriced rate on these loans

29%

Leverage⁽¹⁾

7.3%

Debt Cost

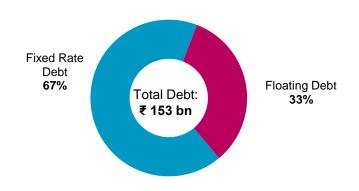
AAA / Stable

Dual Credit Ratings

₹100 bn

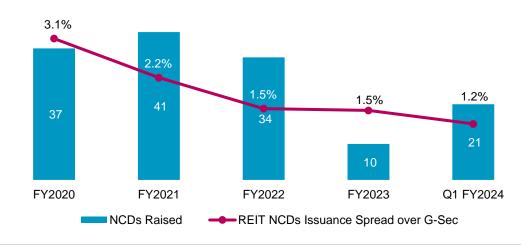
Proforma Debt Headroom

Significant Portion of Debt at Fixed Interest Rates



REIT NCDs Issuance Spread over G-Sec

NCDs Raised (₹ billion)



EMBASS

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