# Embassy Office Parks REIT 4Q FY2021 Earnings Materials

April 29, 2021



## **Press Release**



# Embassy REIT Announces Full Year FY 2021 Results, Delivers a Resilient Performance

- Distributes ₹18,364 million and grows Net Operating Income YoY by 12%
- Leases 1.2 msf across 40+ deals, achieves 15% leasing spreads
- Pursues growth through 5.7 msf new development, 19% pre-committed to global banking major

### Bangalore, India, April 29, 2021

Embassy Office Parks REIT (NSE: EMBASSY / BSE: 542602) ('Embassy REIT'), India's first listed REIT and the largest in Asia by area, reported results today for the fourth quarter and full year ended March 31, 2021.

### Michael Holland, Chief Executive Officer of Embassy REIT said,

"Despite the significant challenges caused by the Covid-19 pandemic, Embassy REIT has again performed strongly and delivered on its financial guidance. We continue to provide safe work environments for our occupiers and we are working with local authorities to support the response to the second wave of the pandemic, including initiating vaccination programmes at our parks. Despite second wave headwinds, our global occupiers continue to report strong earnings and hiring growth which we believe will translate into demand for quality offices in due course. With our leading presence in India's highest absorption markets, our low leverage levels and our access to capital markets, we are well positioned to capitalize on the fundamental global demand for Indian office space that will long outlast this pandemic."

The Board of Directors of Embassy Office Parks Management Services Private Limited ('EOPMSPL'), Manager to Embassy REIT, at its Board Meeting held earlier today, declared a distribution of ₹5,308 million or ₹5.6 per unit for 4Q FY2021. The cumulative distribution for FY2021 totals ₹18,364 million or ₹21.48 per unit, which is on target with the guidance issued earlier by management. The record date for the 4Q FY2021 distribution is May 7, 2021 and the distribution will be paid on or before May 14, 2021.

# Press Release (Cont'd)

# IBASSY REIT

### Financial Highlights – Full Year FY2021

- Net Operating Income ('NOI') grew year-on-year by 12%, with operating margins of 86%
- Simplified the holding structure of Embassy Manyata, thereby increasing the tax-free component of distributions to 78% for 4Q FY2021
- Raised ₹52 billion debt at attractive 6.9% coupon, refinanced ₹32.8 billion leading to 336 bps interest savings
- Fortress balance sheet with liquidity of ₹15.5 billion and low leverage of 22%; ample headroom to finance on-campus development and new acquisitions

## Business Highlights – Full Year FY2021

- Stable occupancy of 88.9% with strong rent collections at 99.8% on 32.3 msf operating portfolio
- Achieved rent increases of 13% on 8.4 msf across 90+ leases
- Leased 1.2 msf across 40+ deals, achieved 15% re-leasing / renewal spread
- Achieved top-out of 1.1 msf JP Morgan campus in Mar'21, on track for Sep'21 delivery
- Continued construction on additional 4.6 msf new build, targeted completion in 2 to 3 years

### **Other Initiatives**

- Our parks remain open with focus on ensuring safe workspaces and business continuity for our occupiers
- Set up vaccine centers at Embassy Manyata and Embassy TechVillage with vaccination roll out for 4,900 frontline staff underway
- Subscribed to WELL Portfolio<sup>™</sup> program to create healthier office buildings and thriving business ecosystems
- Built a second government school in February 2021 in partnership with ANZ, school to benefit 1,200 students

### Investor Materials and Quarterly Investor Call Details

Embassy REIT has released a package of information on the quarterly and full year results and performance, that includes (i) audited standalone and audited consolidated financial statements for the year ended March 31, 2021, (ii) audited condensed standalone and audited condensed consolidated financial statements for the quarter and year ended March 31, 2021, (iii) an earnings presentation covering 4Q FY2021 and FY2021 results, and (iv) supplemental operating and financial data book that is in line with leading reporting practices across global REITs. All these materials are available on our website at <a href="https://www.embassyofficeparks.com">www.embassyofficeparks.com</a> under the "Investors" section.

Embassy REIT will host a conference call on April 29, 2021 at 18:30 hours Indian Standard Time to discuss the 4Q FY2021 and full year FY2021 results. A replay of the call will be available till May 14, 2021 on our website at <u>www.embassyofficeparks.com</u> under the "Investors" section.

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# I. Key Highlights

Embassy TechVillage, Bangalore

# **Business Highlights – FY2021**



## LEASING

Leased 1.2 msf across 43 deals, achieved 15% re-leasing / renewal spreads



## JPM CAMPUS

Achieved top-out of 1.1 msf BTS in Mar'21, on track for Sep'21 delivery



## DEVELOPMENT

Continued construction on 4.6 msf new build, targeted completion in 2-3 years



## ACQUISITIONS

Acquired 9.2 msf ETV for ₹97.8 bn, raised ₹36.8 bn equity and ₹41 bn<sup>(1)</sup> debt



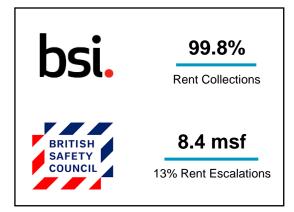
Reinforced our properties by investing in park infrastructure and upgrades

**INFRASTRUCTURE UPGRADES** 



## **ESG AND OPERATIONS**

Prioritized business continuity of our occupiers and health & wellness of employees



# Financial Highlights – FY2021



NOI and EBITDA for FY2021 up 12% year-on-year with NOI and EBITDA margins at 86% and 83% respectively

	FY2021 (mn)	FY2020 (mn)	Variance %	Remarks
Revenue from Operations	₹23,603	₹21,449	+10%	<ul> <li>Revenue from ETV's 6.1 msf completed area in 4Q FY2021<sup>(2)</sup></li> <li>Contracted rent escalations of 13% on 8.7 msf</li> <li>Revenue from 1.4 msf of new deliveries in 4Q FY2020</li> <li>Partially offset by:         <ul> <li>Decrease in commercial office revenues due to exits</li> <li>Decrease in hotel revenues due to drop in occupancy</li> </ul> </li> </ul>
NOI <i>Margin (%)</i>	₹20,323 86%	₹18,170 <i>85%</i>	+12%	<ul> <li>Increase in Revenue from Operations</li> <li>Savings due to cost saving initiatives</li> <li>Lower hotel, power &amp; fuel expenses</li> </ul>
EBITDA <i>Margin (%)</i>	₹19,693 83%	₹17,647 82%	+12%	<ul> <li>Increase in NOI</li> </ul>

▶ NOI in-line with our FY2021 annual guidance (achieved NOI of Rs.20,323 mn vs. guidance of Rs.20,314 mn)

▶ 99.8% rent collections and 13% rent escalations on 8.4 msf demonstrates our best-in-class portfolio

Notes:

(1) Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in FY2021 was up 3% year-on-year

(2) ETV was acquired on December 24, 2020 by Embassy REIT. The relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, a date close to the acquisition date, as there are no significant transactions or events that have occurred between December 24, 2020 and December 31, 2020 and the effect thereof is considered from 4Q FY2021 onwards

# **Distribution Highlights – FY2021**



Post successful restructuring of Embassy Manyata's legacy two-tier holding structure, tax-free component of distributions has significantly increased to 78% for Q4 FY2021 **Particulars** 4Q FY2021 **FY2021 FY2020** Distribution period Jan'21 - Mar'21 Apr'20 - Mar'21 Apr'19 - Mar'20 Distribution amount (mn) ₹5,308 ₹18,364 ₹18.821 Q1 & Q2: 772 Outstanding units (mn) 948 772 Q3 & Q4: 948 **₹**21.48<sup>(1)</sup> Distribution per unit (DPU) ₹5.60 ₹24.39 ₹1.24 - Interest ₹7.31 ₹9.99 78% of Q4 ₹2.21 ₹3.01 ₹0.37 - Dividend **Distributions are** tax-free for ₹2.15 - Amortization of SPV debt ₹11.16 ₹14.03 Unitholders April 29, 2021 Announcement date Record date May 7, 2021 Payment date On or before May 14, 2021

### ▶ DPU in-line with our FY2021 annual guidance (achieved DPU of Rs.21.48 vs. guidance of Rs.21.45)

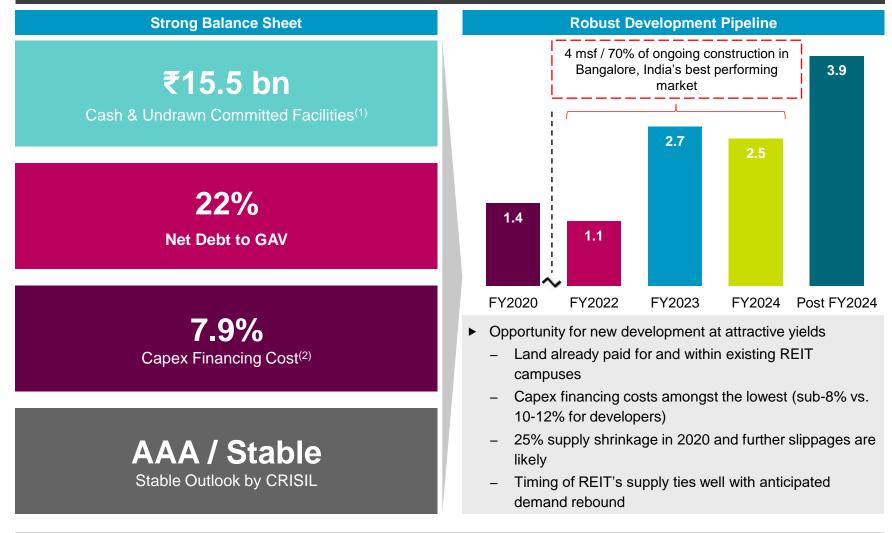
- ▶ 100% distribution payout ratio for FY2021 demonstrates our commitment to regular quarterly distributions
- Note:

(1) DPU for FY2021 factors 176.23 mn new units issued pursuant to the preferential allotment and the institutional placement in connection with the ETV acquisition. However, given ETV acquisition was completed on December 24, 2020, and given relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, there has not been any corresponding increase in 3Q FY2021 distribution due to ETV acquisition. For comparability purposes, the Proforma DPU excluding 176.23 mn new units issued in Dec'20 for 3Q FY2021 distributions is ₹22.52 for FY2021

# **Organic Growth through On-Campus Development**



Our 5.7 msf development pipeline helps us expand our existing campuses to meet occupier growth needs and helps us enhance NOI and Unitholder value



(1) Includes treasury balances, fixed deposits etc., net of 4Q FY2021 distribution of ₹5,308 mn

(2) ₹11 bn construction debt raised in FY2021 at average 7.9% interest rate

## **On-track Near term Delivery**



On target to deliver 1.1msf JP Morgan campus in Sep'21. Integrated on-ground teams post ETV acquisition and achieved top-out milestone in Mar'21

JP Morgan built-to-suit Campus



# **Inorganic Growth Opportunities**



Our strong balance sheet and network provides us with a steady acquisitions pipeline. We remain focused and disciplined to pursue opportunities which enhance Unitholder value

#### **Acquisitions Criteria**

- Large-scale, high-quality trophy assets with global occupiers
- Located in top 6 cities and dominant in respective micromarket
- Stable cash flows with strong embedded growth

9.2 msf

Select

ROFO Pipeline<sup>(3)</sup>

- Both MTMs on leases and new development potential
- Accretive acquisition for Unitholders, with optimum financing mix of debt and equity

Potential Pipeline<sup>(2)(3)</sup>

ETV Backland ROFO<sup>(1)(2)</sup> (Bangalore, upto c.4.2 msf)



Embassy Splendid TechZone ROFO<sup>(2)</sup> (Chennai, c.5 msf)



### Our strategy is to create value by having a long-term perspective and pursuing accretive acquisitions, thereby enhancing value for our Unitholders

- (1) Acquisition of ETV by the Embassy REIT excluded approximately 19.39 acres being developed by Embassy Commercial Projects (Whitefield) Private Limited ("Embassy Whitefield"), an entity which is owned by certain Blackstone entities and certain third-party shareholders, which area has been leased by VTPL to Embassy Whitefield on a long-term basis. The Embassy REIT has been granted a right of first offer in respect of the controlling interest in Embassy Whitefield by the shareholders of Embassy Whitefield
- (2) The pipeline is indicative only. There can be no assurance that above opportunities or other pipeline opportunities will materialize in current form or at all or result in transactions.

23.2 msf

Assets within

Partner(s) Network And Third Party Opportunity

(3) Embassy REIT has c.31.2 msf of ROFO opportunity from Embassy Sponsor and upto c.4.2 msf of ROFO opportunity from others

Notes:

# **II.** Overview

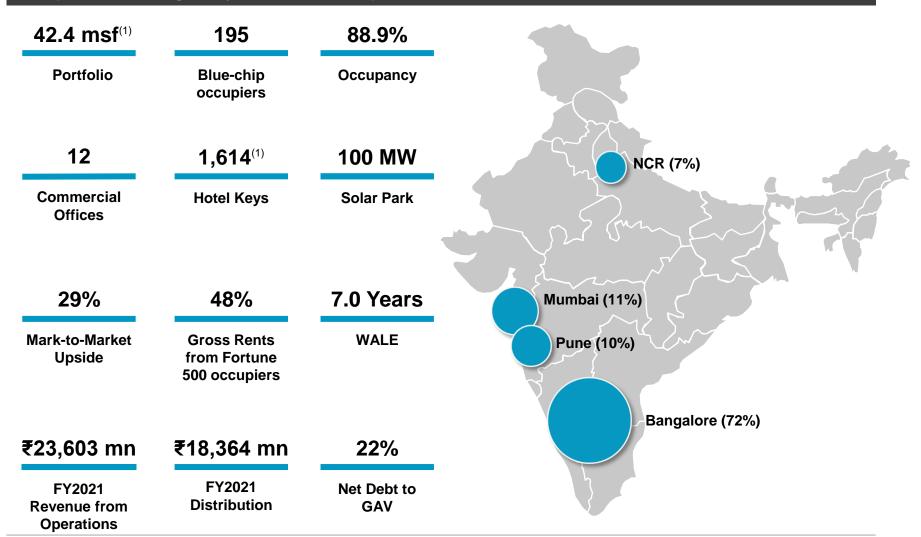
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Express Towers, Mumbai

# Who We Are: Quick Facts



We run a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many Fortune 500 corporations



Notes: City wise split by % of Gross Asset Value (GAV) considered per Mar'21 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 52

(1) Includes completed, under construction and proposed future development

# Eight Infrastructure-like Office Parks (40.1 msf)<sup>(1)</sup>

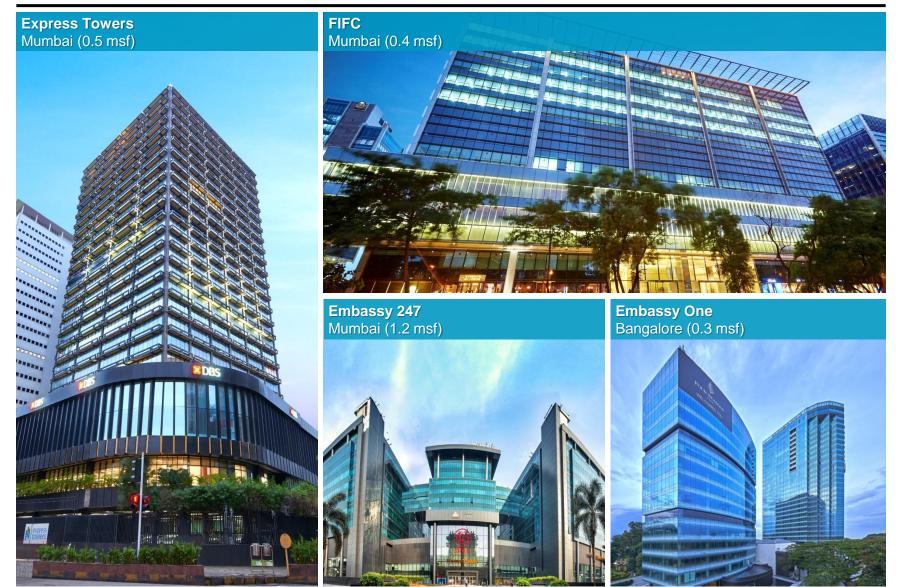




(1) Includes completed, under construction and proposed future development

# Four Prime City-center Offices (2.3 msf)

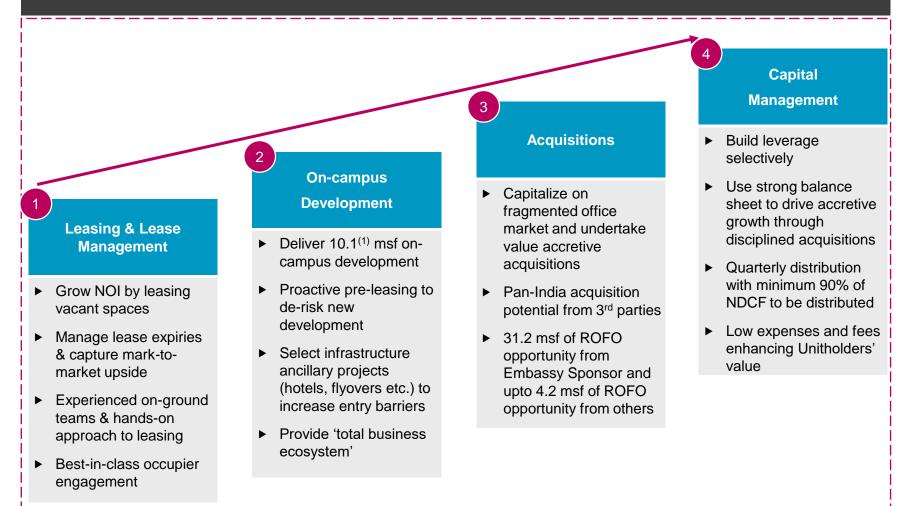




# What We Do: Our Strategy



## Maximize distribution and NAV per unit through leasing, on-campus developments and acquisitions



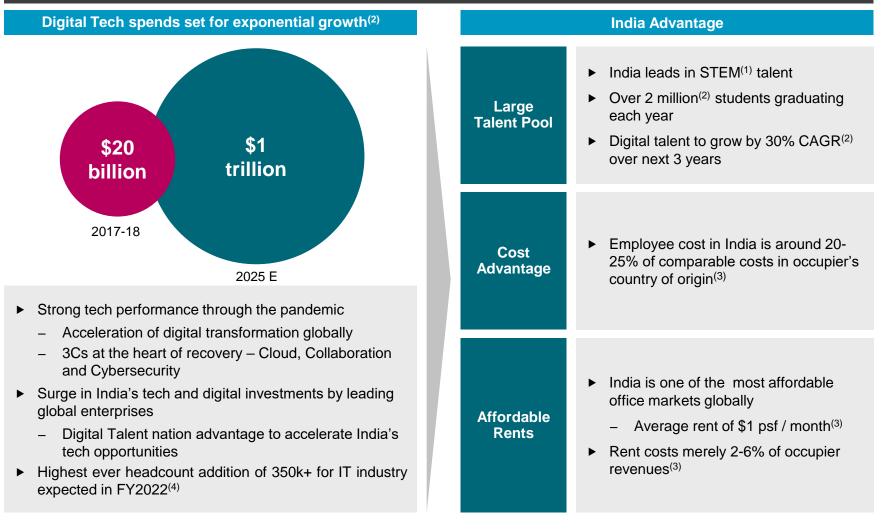
Proactive asset management to drive value with strong corporate governance

Note

# **Our Opportunity: India's 'Tech'vantage**



COVID response has significantly accelerated digital transformation and technology spends globally. With its large talent pool at reasonable costs, India continues to attract significant tech investments



Notes: (1) STEM refers to Science, Technology, Engineering, Mathematics

(4) NASSCOM, Kotak research

<sup>(2)</sup> Source: NASSCOM - The Technology Sector in India 2021

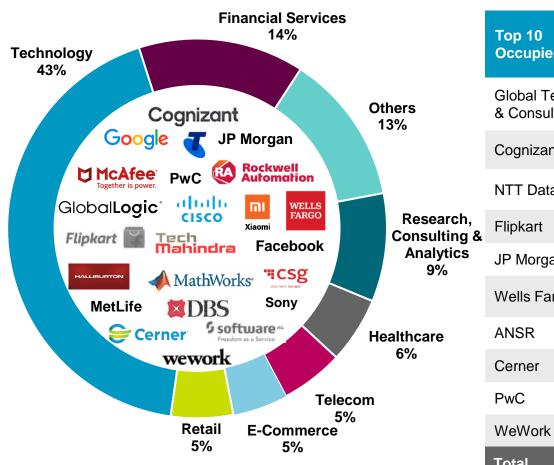
<sup>(3)</sup> Source: CBRE Research, ICICI Securities Research, Embassy REIT

## **Our Occupier Base**

Industry Diversification<sup>(1)</sup>



Global business with a diversified, resilient and high credit-quality occupier base



### 39% of Gross Rent From Top 10 Occupiers

	Top 10 Occupiers	Sector	% of Rentals
h, g & s	Global Technology & Consulting Major	Technology	10%
	Cognizant	Technology	7%
	NTT Data	Technology	3%
	Flipkart	E-commerce	3%
	JP Morgan	Financial Services	3%
	Wells Fargo	Financial Services	3%
	ANSR	Research & Analytics	3%
	Cerner	Healthcare	2%
	PwC	Research & Analytics	2%
	WeWork	Co-working	2%
	Total		39%

Notes: Actual legal entity names of occupiers may differ

(1) Represents industry diversification percentages based on Embassy REIT's share of gross rentals

# III. Market Outlook

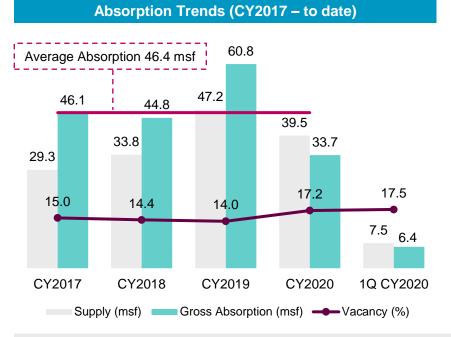
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# Market Fundamentals – Update



Concerns of spike in COVID-19 cases in Q1 CY2021 led the occupiers to press 'pause' again and postpone their real estate decisions



City-wise Performance (Apr'20 – Mar'21)

	Absorption <sup>(1)</sup>	Supply	Vacancy	
City	(msf)	(msf)	(%)	
Bangalore	10.9	10.4	8%	
Pune	1.9	1.8	12%	
Mumbai	1.7	2.6	24%	
NCR	4.1	5.2	26%	
Embassy REIT Markets	18.6	20.1	17%	
Hyderabad	6.7	9.8	15%	
Chennai	3.6	3.3	12%	
Kolkata	0.4	0.1	36%	
Other Markets	10.7	13.2	17%	
Grand Total	29.2	33.2	17%	

### 1Q CY2021 Highlights

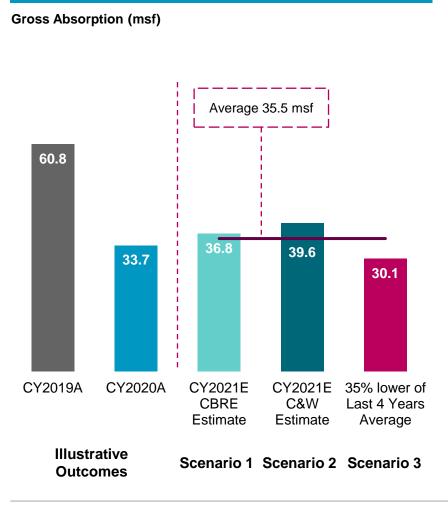
- ► Leasing momentum slowed down to 6.4 msf in Q1 CY2021, 30% lower than previous quarter
  - Occupier sentiment hit with resurgence in COVID-19 cases across all major cities
  - Occupiers continued to pause new deals unless driven by immediate business needs
- Bangalore and Tech sector were major demand drivers, contributed to 45% and 35% respectively of pan-India absorption
- Despite the resilience, timing of real estate plans to be impacted by the second wave related uncertainty

## **Market Fundamentals – Demand Trends**

**Proforma Demand Analysis** 



Office leasing expected to gain traction by end CY2021 based on broad-based vaccine rollout. Institutionally owned high quality properties with focus on wellness to benefit



#### **Demand Trends**

#### Short-term Outlook

- Spike in active COVID-19 cases has pushed occupiers to pause and postpone their real-estate decisions
- Demand likely to remain subdued in the short term
- Broad-based vaccine roll-out to help revive business sentiments and drive demand

#### Medium-term Outlook

- Resurgence in demand to depend on time taken to contain second wave and to roll-out vaccines
- Several ongoing deals likely to see traction / conclusion towards end of 2021, a full rebound expected in CY2022
- Demand likely from large occupiers to plan for their growth, large scale consolidations/ expansions to come back gradually

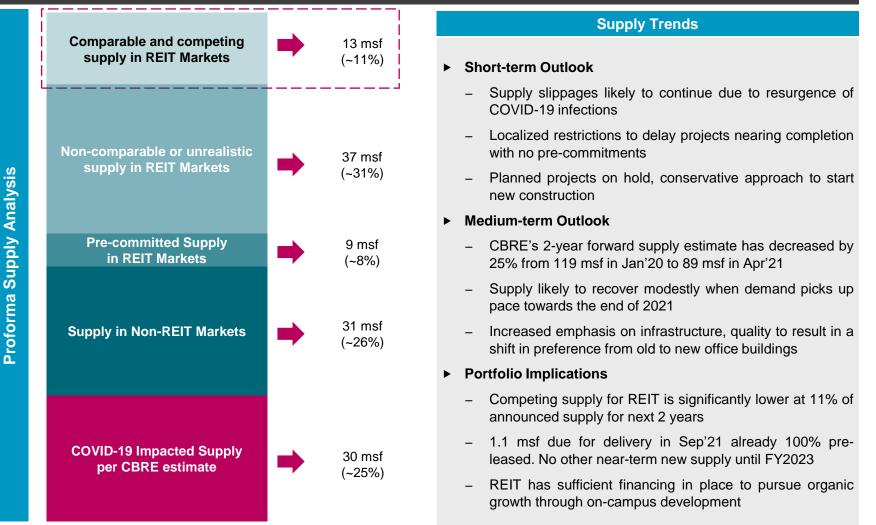
#### Portfolio Implications

- Existing REIT portfolio to remain resilient given asset and occupier quality, long WALE and below market rents
- Limited risk on 14% contracted escalations on 7.7 msf leases in FY22
- ESG & Wellness priorities to drive demand large campuses and institutionally owned properties such as Embassy REIT are to benefit

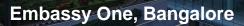
# Market Fundamentals – Supply Trends



Supply shrinkage of over 25% since the start of the pandemic. Supply expected to recover modestly post demand picks up momentum towards end of CY2021



# IV. Navigating COVID-19



# **COVID-19 Operations Update**



Our response to the second wave is focussed on supporting business continuity of our occupiers and ensuring safety and well-being of their employees and all stakeholders

#### COVID-19 in India

- Second wave surge, localized restrictions implemented by state governments
- 142 mn<sup>(1)</sup> vaccine shots administered, fastest country to achieve this milestone
- Liberalized and accelerated Phase 3 vaccination strategy w.e.f May'21

#### Our Response

- All properties continue to remain open to support business continuity
- Vaccination drive in our properties, in partnership with civic authorities and leading hospitals
- Wellness-focused initiatives thermal cameras, PHI for AHUs, safety certifications, etc.

#### Impact on Our Operations

- Pause in back-to-office ramp-up since Apr'21, post an 18% uptick in Q4
- No rent rebates for office occupiers, rent reliefs to F&B and retail tenants (<1% of NOI)</li>
- Construction continues per schedule, enhanced safety and wellness protocols

# 100%

Business parks and buildings operational<sup>(2)</sup>

1,200+

CRE touchpoints for daily property-specific updates

# ~19k

Employees working from our properties across India<sup>(3)</sup>

# 90%+

Occupiers operating from our properties across India

### Vaccination Drive at Embassy Manyata



Our business continues to be resilient given the underlying covenants of our global occupiers and our best-inclass properties. A broad-based vaccine roll-out will accelerate return-to-workplace efforts

(3) Data basis to date average for Apr'21

Notes

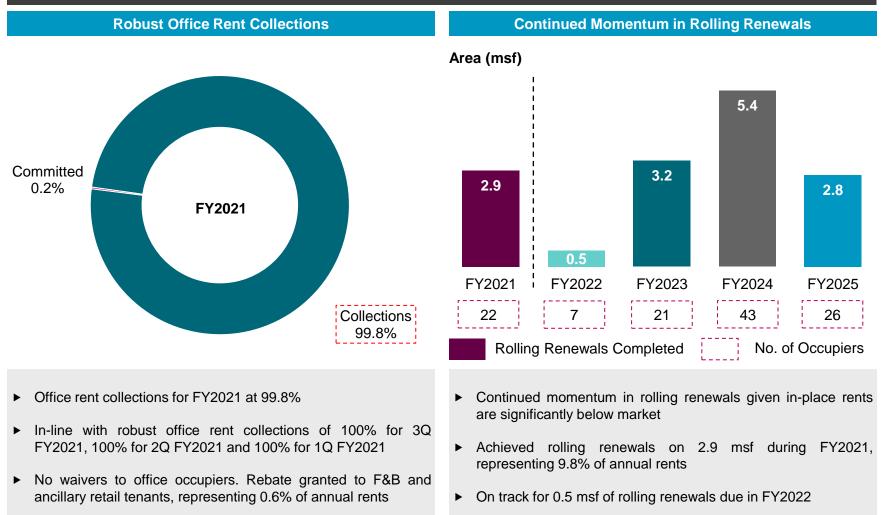
<sup>(1)</sup> As of April 27, 2021

<sup>(2)</sup> Our properties remained open throughout since the initial lockdown period and complied with all government regulations to support business continuity of our occupiers

# **Rent Collections and Rolling Renewals Update**



Rent collections for FY2021 from office occupiers remained robust at 99.8%; achieved rolling renewals of 2.9 msf FY2021 across 22 leases



# **V. Commercial Office** Update

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**Embassy Quadron, Pune** 

# Leasing Highlights for FY2021



1.2 msf total lease-up across 43 deals in FY2021, comprising of 581k sf new lease-up at 18% re-leasing spread and 589k sf renewals at 13% renewal spread

FY2021 Highlights				New Leases Signed			
New Leases signed ('000 sf)	(A)	581	Occupier	Property	Sector	Area ('000 sf)	
– Releasing ('000 sf)		499	Quarter 4			50	
			Great West Glob	al ETV	Financial Services	14	
– Re-leasing Spread		18%	Morae Global	Embassy Manyata	Technology	16	
Renewals ('000 sf)	(B)	589	WeWork <sup>(3)</sup>	Express Towers	Co-working	16	
– Renewal Spread		13%	Quarter 3			206	
			Quarter 2			124	
Total Leases Signed ('000 sf)	(A + B)	1,170	Quarter 1			201	
Pipeline discussions ('000 sf)		c.150	Total			581	
New Leases in FY2021							
Global <b>Logic</b> ®	HALLIB	URTON	morae		<b>ind</b>	egene	
MAXLINEAR	EMPO	WER	PHILIPS	Rockwe Autome	ell we ation	work	

Notes:

(1) New leases signed includes re-leases, excludes renewals

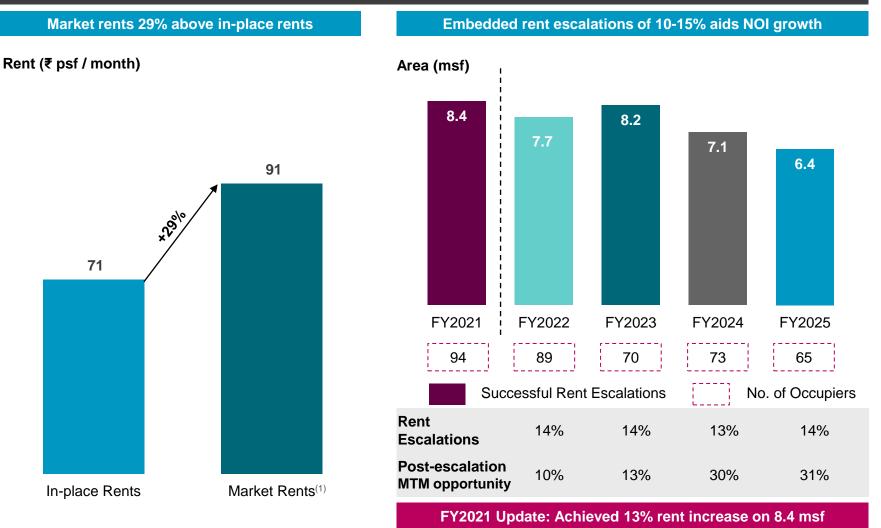
(2) Actual legal entity names of occupiers may differ

(3) Arm's length benchmarking undertaken by Grant Thornton

## **Embedded Rent Escalations**



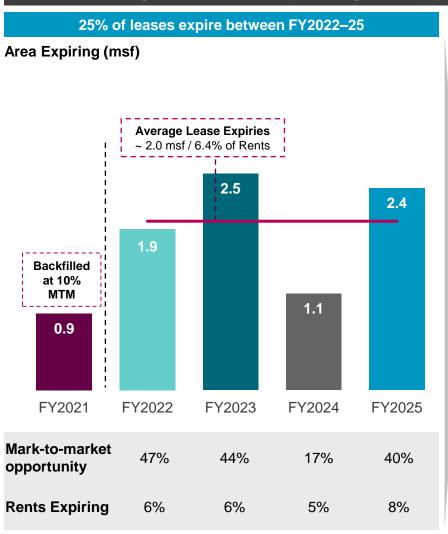
Achieved rent escalations of 13% on 8.4 msf across 94 leases in FY2021. On track for additional 14% rent escalations due on 7.7 msf across 89 leases in FY2022

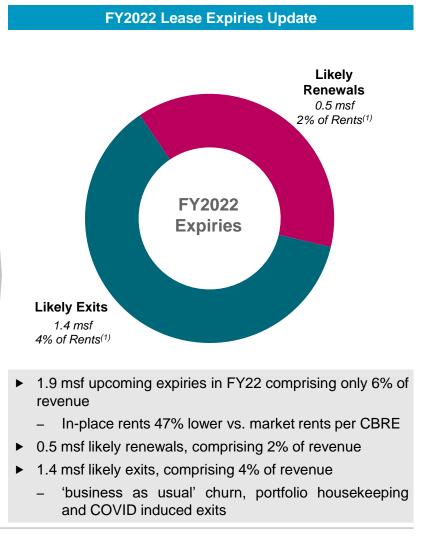


## **Embedded Mark-to-Market Potential**



Successfully backfilled 0.9 msf of expiries in FY2021 at 10% MTM spread despite overall pause in decision making. Of the 1.9 msf upcoming lease expiries in FY2022, 0.5 msf are likely renewals





# VI. Development Update



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 Embassy TechVillage ఎంబిస్పి టితా విలింజా

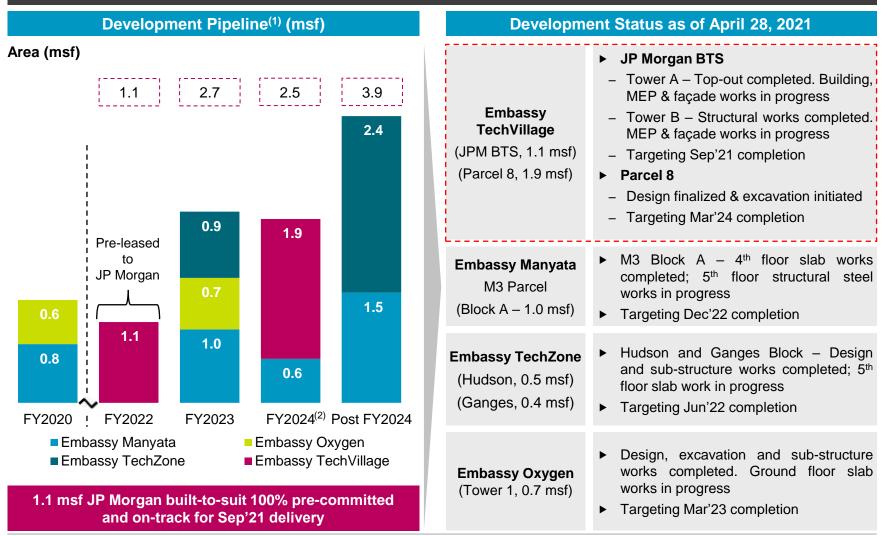
Embassy TechVillage – JP Morgan BTS, Bangalore

EXIT

## **Development Pipeline**



With the launch of an additional 1.9 msf of new office development at ETV in Q4, construction currently underway on 5.7 msf across portfolio



Notes

(1) Excludes 1,137 hotel keys across Hilton & Hilton Garden Inn at Embassy Manyata and Embassy TechVillage

(2) Includes acquisition of 0.6 msf M3 Block B located within overall Embassy Manyata campus upon estimated building completion in Sep'23

# EMBASS

# **Under Development Projects**

## Embassy TechVillage - JP Morgan BTS (1.1 msf)





### Embassy Manyata – M3 Block A (1.0 msf)









# **Under Development Projects (Cont'd)**



## Embassy Oxygen – Tower 1 (0.7 msf)



### Embassy TechZone – Hudson and Ganges (0.9 msf)







Actual Progress at Site<sup>(1)</sup>

# VII. Asset Management Update

Embassy Qubix, Pune

## **Investing in our Asset Infrastructure**

EMBASSY

Fortifying our properties for the next phase of growth through continued investments in infrastructure and amenities

#### Flyover at Embassy Manyata (WIP, Jun'21)



South Side Skywalk at Embassy Manyata (WIP, Dec'21)



North Side Skywalk at Embassy Manyata (WIP, Jun'21)



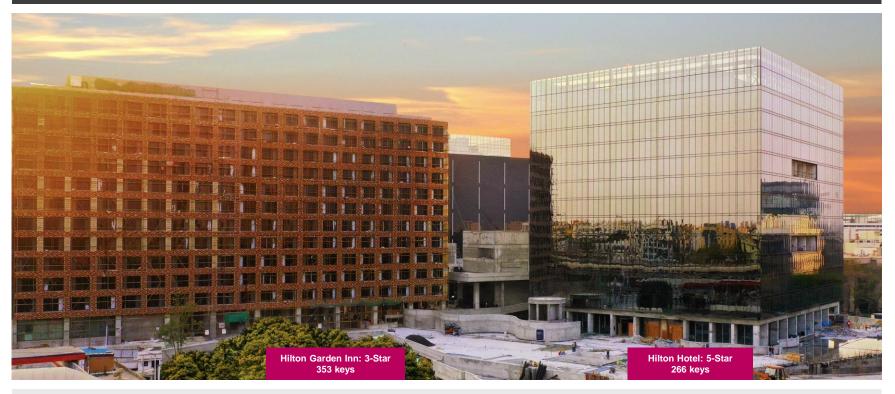
Skywalk at Embassy TechVillage (WIP, Jun'21)



## Infrastructure and Upgrade Projects

EMBASSY

Construction underway for 619 key dual branded Hilton hotels at Embassy Manyata and preoperational activities initiated



- ► Hilton 5 Star (266 keys) at Embassy Manyata
  - Structure and façade work completed. MEP works majorly done and Guest Room works currently in progress
- ▶ Hilton Garden Inn 3 Star (353 keys) at Embassy Manyata
  - Structure work completed. MEP works majorly done and Guest Room works currently in progress
- ▶ Pre-operational activities initiated and key management personnel on board

# **Embassy Quadron Asset Re-positioning**

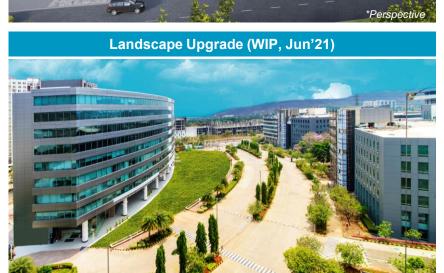


Comprehensive asset re-positioning at Embassy Quadron on track for Sep'21 completion. Leased 51k sf to Australian telecom major at 32% re-leasing spread, with further 51k sf growth option



**Outdoor Food-court (Completed, Mar'21)** 





Entry Portal (WIP, Sep'21)

#### **Hospitality Update**



While 477 key operating hotels witnessed an uptick in occupancy in Q4, recent second wave likely to adversely impact recovery timelines

Four Seasons at Embassy One



247 Keys 5-Star Hotel Operational Q4 Occupancy : 22.4% (vs 14% in Q3) Q4 EBITDA: ₹(20) mn *'Ranked #8 - TripAdvisor'* - out of 1,628 hotels in Bangalore 230 Keys 5-Star Luxury Hotel Operational Q4 Occupancy : 12.6% (vs 11% in Q3) Q4 EBITDA: ₹(45) mn 'Far and East: Best Chinese Premium Dining' – by Times Food & Nightlife Awards 2021

Hilton Hotels at Embassy Manyata

619 Keys 5-Star & 3-Star Hotel Under Construction Expected completion in June 2022 100k+ sf Retail & Convention Centre *'Best Hotel Architecture'* – by Asia Pacific Property Awards

• Outlook – Current second wave is likely to delay recovery, demand expected to remain muted in FY2022

Action Plan – Implemented significant cost saving measures and initiatives to improve occupancy. Also, implemented global safety protocols for guests to aid in occupancy ramp-up

Limited impact of COVID-19 induced hospitality slowdown on our portfolio given – Hotels contribute < 5% of GAV and < 1% of pre-COVID NOI (FY2020)

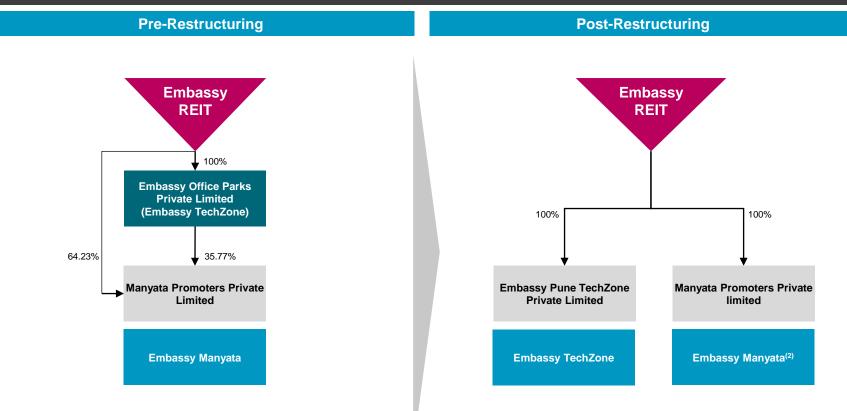
# **VIII. Financial Update**

Embassy TechZone, Pune

#### **Simplified Embassy Manyata Holding Structure**



Successfully simplified ownership structure of our largest asset i.e., Embassy Manyata, thereby enhancing dividend component of distributions to Unitholders



# Given REIT dividends are tax-free, simplification of holding structure of Embassy Manyata has positively impacted distribution to the benefit of our Unitholders

Notes:

(1) Above structure represents simplified extract(s) of Embassy REIT's structure in relation to its ownership of Embassy Manyata asset. Refer slide 51 for Embassy REIT's detailed structure

(2) Post restructuring, MPPL has become a 100% Holdco of the Embassy Office Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone

# Financial Highlights – 4Q FY2021



NOI and EBITDA for Q4 up 33% and 22% year-on-year respectively with NOI and EBITDA margins at 83% and 76%. Distributions for Q4 stood at ₹5,308 mn

	4Q FY2021 (mn)	4Q FY2020 (mn)	Variance %	Remarks
Revenue from Operations	₹7,387	₹5,434	+36%	<ul> <li>Revenue from ETV's 6.1 msf completed area</li> <li>Contracted rent escalations on 4.6 msf</li> <li>Revenue from 1.4 msf of new deliveries in 4Q FY2020</li> <li>Partially offset by: <ul> <li>Decrease in commercial office revenues due to exits</li> <li>Decrease in hotel revenues due to drop in occupancy</li> </ul> </li> </ul>
NOI <i>Margin (%)</i>	₹6,161 83%	₹4,618 <i>85%</i>	+33%	<ul> <li>Increase in Revenue from Operations</li> </ul>
EBITDA <i>Margin (%)</i>	₹5,627 76%	₹4,622 85%	+22%	<ul> <li>Increase in NOI</li> <li>Partially offset by         <ul> <li>One-off stamp duty expense<sup>(2)</sup> in relation to restructuring of Embassy Manyata</li> <li>Lower treasury income</li> </ul> </li> </ul>

(2) ₹229 mn has been provisioned in 4Q FY2021 consolidated financials statements towards stamp duty liability for Embassy Manyata restructuring

<sup>(1)</sup> Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in 4Q FY2021 was down 10% year-on-year

#### **Strong Balance Sheet with Ample Liquidity**



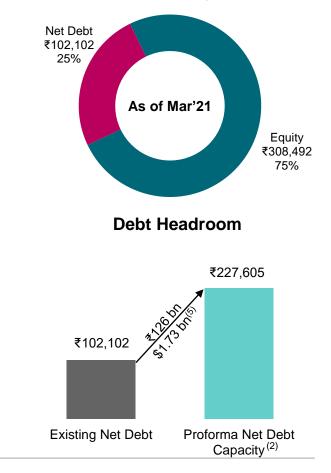
At 22% Net Debt to GAV, our conservative Balance Sheet provides flexibility to pursue growth through on-campus development and accretive acquisitions

#### Total Enterprise Value ('TEV')

Particulars (₹ mn)	March 31, 2021
Gross Asset Value (GAV) <sup>(2,3)</sup>	466,051
Add: Other Assets	81,820
Less: Other Liabilities	(74,298)
Less: Gross Debt	(106,223)
Net Asset Value (NAV)	367,350
Number of Units	947,893,743
NAV per Unit (₹)	387.54

Particulars	March 31, 2021
Net Debt to GAV	22%
Net Debt to EBITDA <sup>(4)</sup>	4.2x
Interest Coverage Ratio	
<ul> <li>excluding capitalized interest</li> </ul>	3.3x
<ul> <li>including capitalized interest</li> </ul>	3.0x
Available Debt Headroom	₹126 bn

#### Net Debt to Market Capitalization<sup>(1)</sup>



#### Notes:

(1) Closing price on National Stock Exchange as at March 31, 2021

(2) Gross Asset Value (GAV) considered per Mar'21 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 52

(4) ETV was acquired by Embassy REIT on December 24, 2020. The relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, a date close to the acquisition date. Hence, Net Debt to EBITDA ratio has been computed and presented by including annualized figures for ETV based on 4Q FY2021

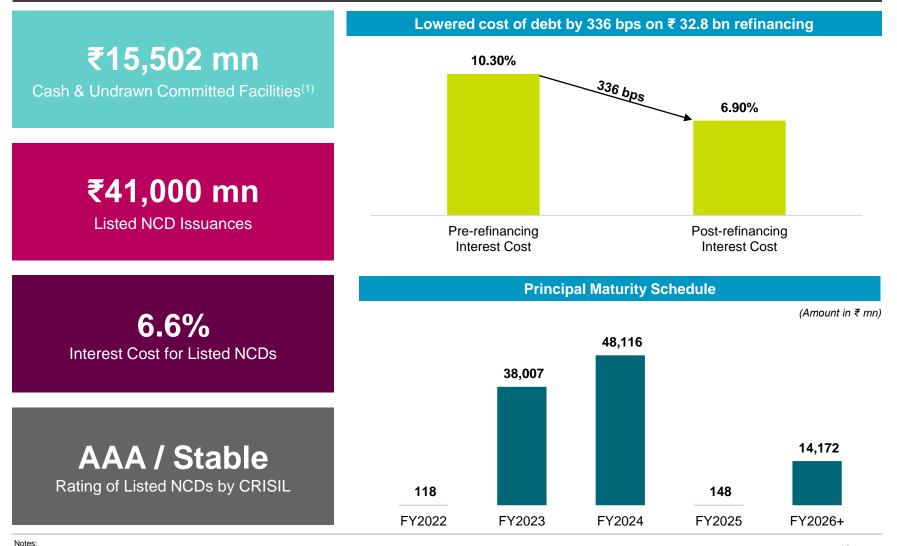
<sup>(3)</sup> Given Embassy REIT owns 50% economic interest in GLSP, GAV includes fair value of equity investment in GLSP basis equity valuation method

<sup>(5) \$1 = ₹73</sup> 

### **Proactive Capital Management**



Successfully raised ₹52 bn in FY2021 at 6.9% and refinanced ₹32.8 bn in-place debt resulting in 336 bps interest savings



IX. Appendix

<u>^</u>

CISC

Embassy Galaxy, Noida

### Walkdown of Key Financial Metrics



Particulars (₹mn)	4Q FY2021	4Q FY2020	Variance (%)	FY2021	FY2020	Variance (%)			
Revenue from Operations	7,387	5,434	36%	23,603	21,449	10%			
Property Taxes and Insurance	(268)	(210)	28%	(849)	(771)	10%	NOI		
Direct Operating Expenses	(958)	(605)	58%	(2,431)	(2,509)	(3%)			
Net Operating Income	6,161	4,618	33%	20,323	18,170	12%			
Other Income	290	332	(13%)	1,084	734	48%		_	
Dividends from Embassy GolfLinks	350	365	(4%)	915	559	64%		NDC	
Property Management Fees <sup>(1)</sup>	(175)	(127)	37%	(536)	(486)	10%		Fat	
Indirect Operating Expenses	(348)	(168)	107%	(708)	(661)	7%		SPV	
EBITDA	6,279	5,021	25%	21,078	18,316	15%		NDCF at SPV level	
Working Capital Adjustments	289	541	(47%)	418	2,429	(83%)		<u>•</u>	Dist
Cash Taxes (net of refunds)	54	(343)	(116%)	(522)	(1,381)	(62%)			Distribution
Principal Repayment on External Debt	(27)	(91)	(70%)	(133)	(416)	(68%)			tion
Interest on External Debt	(521)	(364)	43%	(1,422)	(1,150)	24%			
Non-Cash Adjustments	(11)	99	(111%)	(679)	(855)	(21%)			
NDCF at SPV level	6,062	4,863	25%	18,740	16,943	11%			
Distribution from SPVs to REIT	6,062	4,885	24%	18,862	17,206	10%			
Distribution from Embassy Golflinks	-	480	(100%)	738	1,920	(62%)			
Interest on External Debt	(638)	-	NA	(914)	-	NA			
REIT Management Fees <sup>(1)</sup>	(54)	(56)	(3%)	(212)	(215)	(1%)			
Other Inflows at REIT level (net of expenses)	(45)	5	(1,006%)	(117)	(45)	161%			
NDCF at REIT level	5,324	5,314	0%	18,356	18,866	(3%)			
Distribution	5,308	5,317	(0%)	18,364	18,821	(2%)			

Notes: Walkdown of Financial Metrics upto 'NDCF at SPV Level' represents financial numbers of all SPV's consolidated excluding Trust standalone numbers

(1) Property management fees includes 3% of facility rentals from only Commercial Office segment and does not include fees on Hospitality and Other segments and REIT Management fees is 1% of REIT distribution

#### **Portfolio Summary**



#### 32.3 msf completed Grade A office assets (88.9% occupied, 7 years WALE, 29% MTM opportunity)

Property	Completed	Development	Total	(yrs)	(%)	In-place	Market	MTM (%)	₹ mn	% of total
Embassy Manyata	11.8	3.1	14.8	6.9	93.5%	61	92	50%	173,579	37%
Embassy TechVillage	6.1	3.1	9.2	9.3	97.8%	70	92	31%	106,491	23%
Embassy GolfLinks <sup>(1)</sup>	2.7	-	2.7	8.0	97.2%	119	148	25%	28,053	6%
Embassy One	0.3	-	0.3	7.9	5.5%	159	147	(8%)	4,324	1%
Bangalore Sub-total	20.9	6.2	27.0	7.9	94.2%	72	103	42%	312,447	67%
Express Towers	0.5	-	0.5	3.7	91.0%	262	270	3%	18,403	4%
Embassy 247	1.2	-	1.2	3.7	82.1%	102	110	7%	16,914	4%
FIFC	0.4	-	0.4	3.0	77.5%	297	270	(9%)	13,889	3%
Mumbai Sub-total	2.0		2.0	3.5	83.3%	176	177	1%	49,206	11%
Embassy TechZone	2.2	3.3	5.5	4.8	88.6%	49	48	(1%)	22,827	5%
Embassy Quadron	1.9	-	1.9	4.7	49.7%	47	48	2%	12,938	3%
Embassy Qubix	1.5	-	1.5	5.0	91.1%	40	48	19%	10,414	2%
Pune Sub-total	5.5	3.3	8.8	4.8	75.9%	46	48	5%	46,179	10%
Embassy Oxygen	2.5	0.7	3.3	10.9	73.3%	47	54	14%	23,694	5%
Embassy Galaxy	1.4	-	1.4	1.9	98.5%	35	45	28%	9,028	2%
Noida Sub-total	3.9	0.7	4.6	7.8	82.1%	42	50	19%	32,722	7%
Subtotal (Office)	32.3	10.1	42.4	7.0	88.9%	71	91	29%	440,553	95%
Four Seasons at Embassy One	230 Keys	-	230 Keys	-	6.5%	-	-	-	7,278	2%
Hilton at Embassy GolfLinks	247 Keys	-	247 Keys	-	13.7%	-	-	-	3,995	1%
Hilton Hotels at Embassy Manyata	-	619 Keys	619 Keys	-	-	-	-	-	4,341	1%
Hilton Hotels at Embassy TechVillage	-	518 Keys	518 Keys	-	-	-	-	-	582	0%
Embassy Energy	100MW	-	100MW	-	-	-	-	-	9,302	2%
Subtotal (Infrastructure Assets)	477 Keys / 100MW	1,137 Keys	1,614 Keys <i>\</i> 100MW						25,499	5%
Total	32.3 msf/477 Keys/100MW	10.1 msf / 1,137 Keys	10.1 msf / 1,137 Keys						466,051	100%

Notes:

(1) Details included in the above table are for 100% stake in Embassy GolfLinks, except GAV which reflects Embassy REIT's 50% economic interest in GLSP

(2) Weighted against Gross Rentals assuming occupier exercise their renewal options after the end of the initial commitment period

(3) Gross Asset Value (GAV) considered per Mar'21 valuation undertaken by iVAS Partners represented by Mr. Manish Gupta, partner, with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 52

# Valuation Contribution by Segment and Geography



Gross Asset Value of the best-in-class portfolio stood at ₹466 bn with 95% of value in commercial office segment and 72% of value in Bangalore, underpinning Embassy REIT's asset quality

Property	Segment	March 31, 2021	September 30, 2020	Variance	Gross Asset Value
		(₹ mn)	(₹ mn)	(%)	Others
Embassy Manyata	Commercial Office	173,579	156,439	11%	5%
Embassy TechVillage	Commercial Office	106,491	-	NA	
Embassy GolfLinks <sup>(1)</sup>	Commercial Office	28,053	27,428	2%	
Embassy One	Commercial Office	4,324	4,532	(5%)	
Express Towers	Commercial Office	18,403	17,722	4%	Contribution by
Embassy 247	Commercial Office	16,914	16,404	3%	Segment
FIFC	Commercial Office	13,889	13,908	(0%)	
Embassy TechZone	Commercial Office	22,827	21,607	6%	
Embassy Quadron	Commercial Office	12,938	13,104	(1%)	Commercia
Embassy Qubix	Commercial Office	10,414	10,153	3%	95%
Embassy Oxygen	Commercial Office	23,694	21,242	12%	NCR (Noida)
Embassy Galaxy	Commercial Office	9,028	8,783	3%	Pune 7%
Hilton at Embassy GolfLinks	Hospitality	3,995	4,375	(9%)	10%
Four Seasons at Embassy One	Hospitality	7,278	7,545	(4%)	
Hilton at Embassy Manyata	Hospitality	4,341	4,122	5%	
Hilton at Embassy TechVillage	Hospitality	582	-	NA	Mumbai Contribution by
Embassy Energy	Others	9,302	10,002	(7%)	Mumbai 11% Contribution by Geography
Gross Asset Value		466,051	337,366	38%	ocography
Other Assets		81,820	67,060		
Other Liabilities		(180,521)	(115,038)		
NAV		367,350	289,388		Bangalore 72%
NAV per unit		387.54	375.02	3.3%	

Notes:

(1) Details include 50% GLSP. Embassy REIT owns 50% economic interest in GLSP

#### **Environment, Social & Governance**



Focus on addressing climate change risks along with enhancing Employee Health & Safety

#### 100 MW (AC) Solar Plant (Reduces 200mn kg CO<sub>2</sub> emissions annually)





Received British Safety Council Certification for global benchmark in COVID-19 control measures

**Environment and Safety Certificates** 







Subscribed to WELL's Portfolio program to create healthier office buildings and thriving business ecosystems



Granted assurance certificate on our Environment, Social & Governance processes for FY2020

#### **Environment, Social & Governance (Cont'd)**



#### Partnering with local communities through our Corporate Connect Program

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Reading Room at 19 Government Schools (Library Program)



Community Clean-up Drives (EcoGram Waste Management Project)



Dry Ration Distribution (For 3,500 Families)



# **Environment, Social & Governance (Cont'd)**

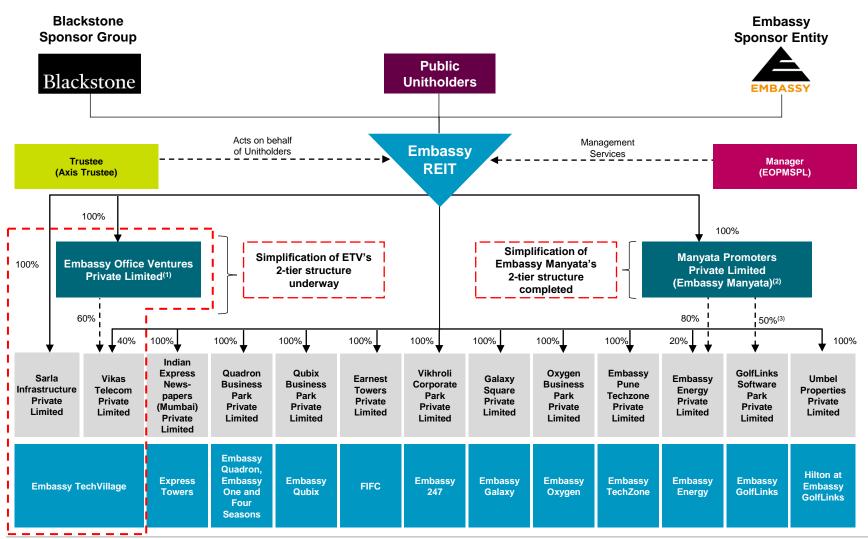


Embassy REIT has adopted strong corporate governance standards

Asset	<ul> <li>Minimum 80% of value in completed and income generating</li> <li>Minimum 90% of distributable cash flows to be distributed</li> <li>Restrictions on vacant land acquisition</li> </ul>
Debt	<ul> <li>Majority unitholder approval required if debt exceeds 25% of asset value</li> <li>Debt cannot exceed 49% of asset value</li> </ul>
Manager	<ul> <li>50% independent directors on the Board, with 50% representation on key committees</li> <li>Manager can be removed with 60% approval of unrelated Unitholders</li> <li>Alignment with Unitholder interests due to a distribution-linked management fees structure</li> </ul>
Strong Related Party Safeguards	<ul> <li>Sponsors, sponsor group and associates are prohibited from voting on related party transactions (RPTs)</li> <li>Majority Unitholder approval required for total value of RPTs in a financial year pertaining to acquisition or sale of property which exceeds 10% of REIT value</li> <li>Acquisition or sale price of property cannot be at a price greater than 110% of average valuation of two independent valuers or at a price lower than 90% of the average of two independent valuer's valuation respectively</li> <li>Fairness opinion from independent valuer required if leases to related parties exceed 20% of the underlying assets based on certain parameters</li> </ul>

#### **Embassy REIT Structure**





Notes:

(1) Does not reflect the restructuring pursuant to scheme of arrangement between VTPL and EOVPL, filed before NCLT in Feb'21. Upon the scheme becoming effective, EOVPL will merge into VTPL and the existing 60% investment in the share capital of VTPL held by EOVPL will stand cancelled and VTPL will become a 100% directly-held SPV of Embassy REIT

(2) Pursuant to a composite scheme of arrangement (the "Scheme") involving MPPL, EOPPL and EPTPL which was approved by National Company Law Tribunal (NCLT), Mumbai bench via order dated 10 March 2021, MPPL has become a 100% Holdco of the Embassy Office Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone

(3) Balance 50% owned by JV partner

(4) The 100% owned entities are held jointly with nominee shareholders for the Embassy REIT

#### **Key Terms & Definitions**

- All figures in this presentation are as of March 31, 2021
- All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31<sup>st</sup> of the respective year. Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) December 31 of the respective year
- Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation
- All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only Embassy REIT's 50% economic interest in GLSP
- Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option
- Valuation as of March 31, 2021 undertaken by iVAS Partners represented by Mr. Manish Gupta, partner, with value assessment services undertaken by CBRE
- Key Terms and Definitions:
- 4Q/Q4/Three Months ended Quarter ending March 31
- ADR Average Daily Rate (ADR) is a measure of the average rate charged for rooms sold and is calculated by dividing total rooms revenue for 2 a period by the number of rooms sold during that period
- Annualized Rental Obligations Defined as Gross Rentals multiplied by twelve (12)
- Average Occupancy Commercial Offices Occupied Area / Completed Area. Hotels Occupied Rooms / Completed Rooms or Keys 4
- Base Rentals Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income
- bn Billions 6
- bps Basis points
- BSE BSE Limited
- CAM Common Area Maintenance
- 10. C&W - Cushman & Wakefield
- 11. CAGR - Compounded Annual Growth Rate
- 12. CBRE - CBRE South Asia Private Limited
- 13. Completed Area - the Leasable Area of a property for which occupancy certificate has been received
- 14. CRE - Corporate real estate
- DPU Distribution per unit 15.
- 64. 16. EBITDA - Earnings/ (loss) before finance costs, depreciation, amortisation, impairment loss and income tax excluding share of profit of equity accounted investee
- 17. Embassy TechVillage / ETV - Comprises of the legal entities Vikas Telecom Private Limited (VTPL), Embassy Office Ventures Private Limited (EOVPL) and Sarla Infrastructure Private Limited (SIPL)
- 18. Embassy Group - refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships
- Embassy REIT refers to Embassy Office Parks REIT 19
- 20. EOPMSPL - Embassy Office Parks Management Services Private Limited
- EOPPL Embassy Office Parks Private Limited, a former holding company of Embassy REIT which has been dissolved pursuant to restructuring 21. involving MPPL, EOPPL and EPTPL through NCLT scheme FY - Period of 12 months ended March 31 of that particular year, unless otherwise stated 22. 23. GAV - Gross Asset Value 24. GCC - Global Capability Centre GLSP - GolfLinks Software Park Private Limited 25. Grant Thornton - Grant Thornton Bharat LLP 26.
- 27. Holdco - Refers to EOVPL and MPPL
- Investment Entity Refers to GolfLinks Software Park Private Limited 28
- 29. IPO - Initial Public Offering of units of Embassy Office Parks REIT
- Leasable Area Total square footage that can be occupied by a occupier for the purpose of determining a occupier's rental obligations. Leasable 30. Area is the sum of Completed Area, Under Construction Area and Proposed Development Area 31. LTM - Last twelve months Manager - Embassy Office Parks Management Services Private Limited
- 32.
- 33. MEP - Mechanical, Electrical & Plumbing
- mn Millions 34
- MNC Multinational Corporation 36.
- 37. msf - Million square feet
- 38. MTM - Mark to Market
- Mumbai Mumbai Metropolitan Region (MMR) 39.
- MW Mega-Watt 40.

- NDCE refers to Net Distributable Cash Flows Net Debt - Gross Debt minus short term treasury investment and cash and cash equivalents NM - Not materia NOI - Net Operating Income NR - Not Relevant
- NSE The National Stock Exchange of India Limited
- NTM Next twelve months

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- NXT Manyata front parcel office towers
- OC Occupancy certificate

NAV - Net Asset Value

NCD - Non-Convertible Debentures

- Occupancy / % Occupied / % Leased Occupancy is defined as the ratio of the Occupied Area and the Completed Area
- Occupied Area Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose
- Proforma DPU DPU for FY2021 computed excluding impact of 176.23 million new units issued in 3Q FY2021 pursuant to the preferential 54 allotment and the institutional placement of units in connection with ETV acquisition
  - Proforma Debt Headroom Proforma Debt Capacity (Maximum debt as per REIT Regulations) Current Net Debt
- 56. Portfolio - Together, the Portfolio Assets and the Portfolio Investment
- 57 Proposed Development Area - The Leasable Area of a property for which the master plan for development has been obtained, internal development plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received
- 58. QoQ - Quarter on guarter
- 59. REIT Regulations - Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014
- 60. Rents - Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out and car parking income from Occupied Area for the month of March 2021
- 61. RevPAR - Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy
- 62 Re-leasing spread - Refers to the change in rent psf between new & expiring leases, expressed as a percentage
- Restructuring Pursuant to a composite scheme of arrangement (the "Scheme") involving MPPL, EOPPL and EPTPL which was approved by 63. National Company Law Tribunal (NCLT), Mumbai bench via order dated 10 March 2021, MPPL has become a 100% Holdco of the Embassy Office Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone
  - ROFO Right of First Offer
  - Same-Store KPIs Same-Store KPIs represents KPIs (Occupancy/ Revenue/ NOI) from properties which are in service in both the current and prior year reporting periods adjusted to exclude straight-line & other non-cash IndAS income, as applicable, to make comparisons be periods more meaningful. For example, for 4QFY2021 and FY2021, Same-Store occupancy is computed for the portfolio excluding ETV's 6.1 msf completed area
- 66 sf / psf - Square feet / per square feet
- 67. Sponsor(s) - Embassy Property Developments Private Limited and BRE / Mauritius Investments
- SPV Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being UPPL, EEPL, IENMPL, VCPPL ETPL, QBPL, OBPPL, OBPPL, VTPL, SIPL, EPTPL, and GSPL 68
- 69. Target - Includes SIPL, EOVPL & VTPL
- TEV Total Enterprise Value 70.
- 71. TI / TIs - Tenant Improvement / (s)
- 72. tn - Trillions
- 73 Under Construction / U/C Area - Leasable Area for which internal development plans have been finalized and requisite approvals as required under law for the commencement of construction have been applied for, construction has commenced and the occupancy certificate is yet to be received
- Units An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy 74. REIT
- 75. WALE - Weighted Average Lease Expiry (weighted according to facility rentals excluding impact of Ind-AS adjustments) assuming that each occupier exercises the right to renew for future terms after expiry of initial commitment period
- 76. WFH - Work from home
- 77. WIP-Work-in-progress
- 78. Years - Refers to fiscal years unless specified otherwise
- YoY Year on year 79
- 80 YTD - Year to date
- 81 YTM - Yield to Maturity

#### Disclaimer



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