## Embassy Office Parks REIT 6<sup>th</sup> Annual Unitholders' Meeting

June 27, 2024

Bangalore





# **5 Year Highlights**

Central Garden, Embassy TechVillage, Bangalore



### **Embassy REIT – 5 Year Highlights**

Since listing, Embassy REIT has demonstrated strong operational performance and delivered annualized total returns of over 11%

47%	12.0 msf	5.5 msf	19.5 msf
Increase in Completed Area from 24.8 msf to 36.5 msf	Acquisitions <sup>(1)</sup>	New Buildings Delivered <sup>(2)</sup>	Gross Leasing <sup>(3)</sup>

₹107 bn	₹306 bn	~23x	92%
Unit Capital Raised	Debt Raised / Refinanced	Increase in unitholders from 4k to 91k	Current Free Float (vs 30% at listing)
38%	55%	~₹99 bn	11.3%
Increase in In-place Rent from ₹63 to ₹87	Increase in Occupiers from 165 to 255	Cumulative Distributions	Annualized Total Returns <sup>(4)</sup>
Notes: All data calculated from April 1, 2019 to Mar 31, 2024, unless specified otherwise. Excludes Embassy Splendid       (3)         TechZone, Chennai which was acquired after March 31, 2024       (3)         (1)       Includes Embassy TechVillage (9.6 msf), Embassy Business Hub (1.4 msf), GLSP add-on acquisition (0.4 msf) and M3       (4)         Block B at Embassy Manyata (0.6 msf)       Includes SXT Embassy Manyata (0.8 msf), T1 & T2 Embassy Oxygen (1.3 msf), H&G Embassy TechZone (0.9 msf),		M3A Embassy Manyata (1.0 msf), Ph1 Embassy Business Hub (0.4 msf) and JPM BTS Embassy TechVillage (1.1 msf) Includes new leases, pre-leases and renewals Includes annualized capital appreciation of 4.3% (on the basis of NSE closing price as of March 28, 2024 of ₹369.6) and 7.1% distribution yield (on the basis of IPO price of ₹300 and total distributions paid out since listing)	

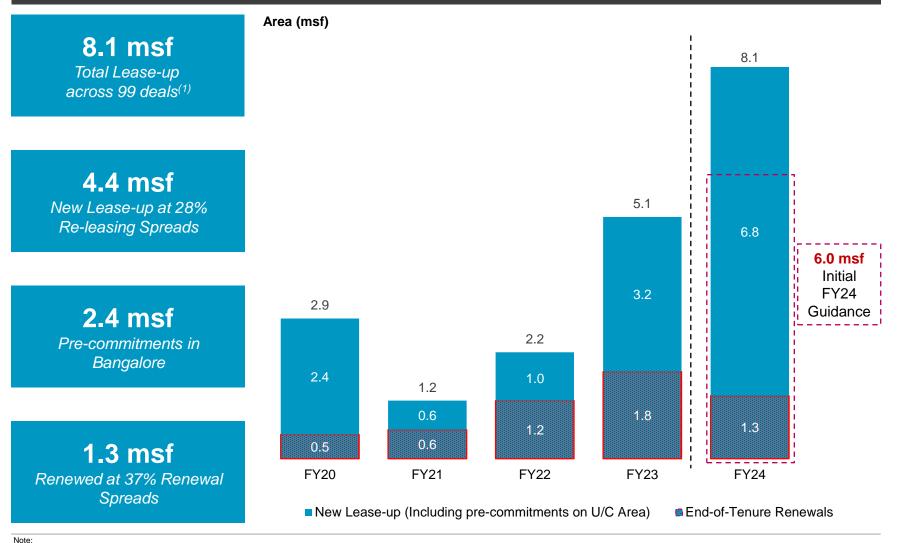
# FY2024 Highlights

Hilton Hotel Complex, Embassy Manyata, Bangalore

### **Highest Ever Annual Leasing**



Leased a record 8.1 msf across 99 deals at 31% leasing spreads, surpassing initial leasing guidance of 6 msf by 35%. Mar'24 Occupancy of 85% on a portfolio level and 87% on a same-store basis



### **Marquee Pre-Commitment Deals**

Signed four large pre-commitment deals, totaling 2.4 msf in our under-development projects in Bangalore

### Embassy Manyata – Blocks D1 & D2 (1.4 msf)



78% Pre-leased<sup>(1,2)</sup> to an Australian Banking Major

Embassy Manyata – L4 Block (0.8 msf)



100% Pre-leased<sup>(2)</sup> to an American Retail Major

#### Embassy TechVillage – Block 8 (1.9 msf)



76% Pre-leased<sup>(1)</sup> to JP Morgan and a US-based tech co.<sup>(2)</sup>

Embassy Manyata – M3 Block B (0.6 msf)



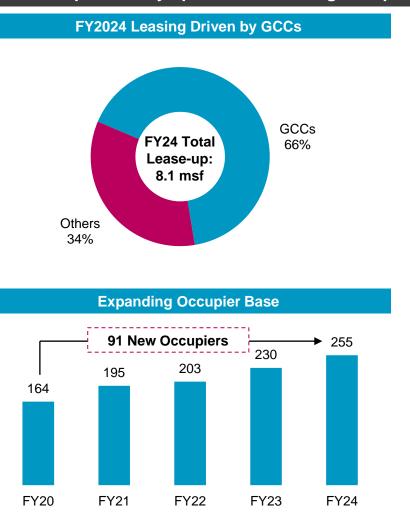
100% Pre-leased to ANZ





## **GCCs Continue to Drive Demand**

GCCs contributed to 66% of the FY2024 leasing. Added 31 new corporates in our occupier roster and leased expansionary space to 68 existing occupiers





(2) Represents occupiers for the office portfolio as of end of the reporting period (March 31, 2024)



### **New Office Deliveries**



### In FY2024, delivered 2.2 msf of new office buildings across Bangalore and Noida

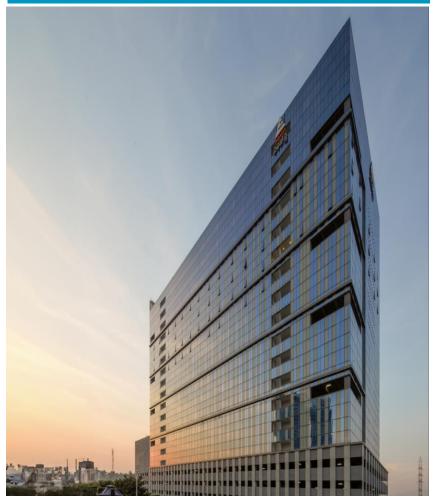
Embassy Oxygen T1, Noida (0.7 msf)



Embassy Business Hub Phase1, Bangalore (0.4 msf)

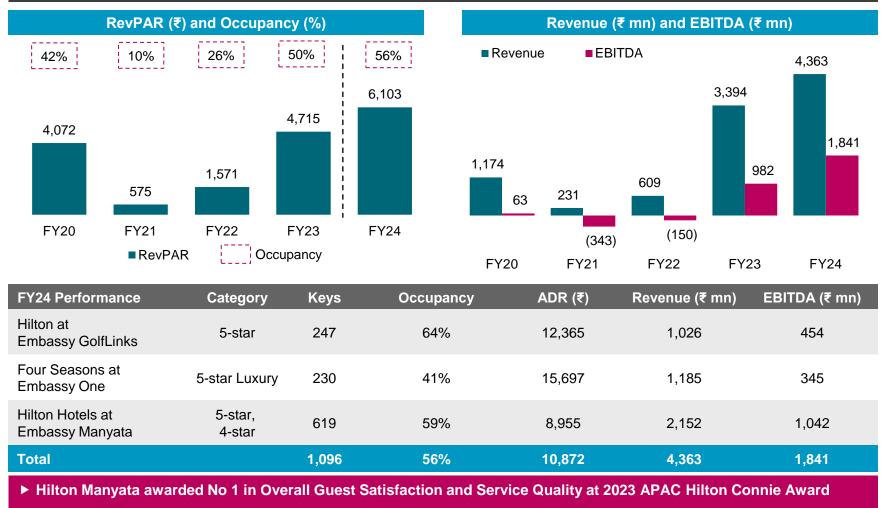


Embassy Manyata M3 Block A, Bangalore (1.0 msf)



## **Hospitality Business Continued its Growth Trajectory**

Operating hotel portfolio continued to grow strongly with 56% occupancy, 14% YoY ADR growth and FY2024 EBITDA of ₹1,841 mn

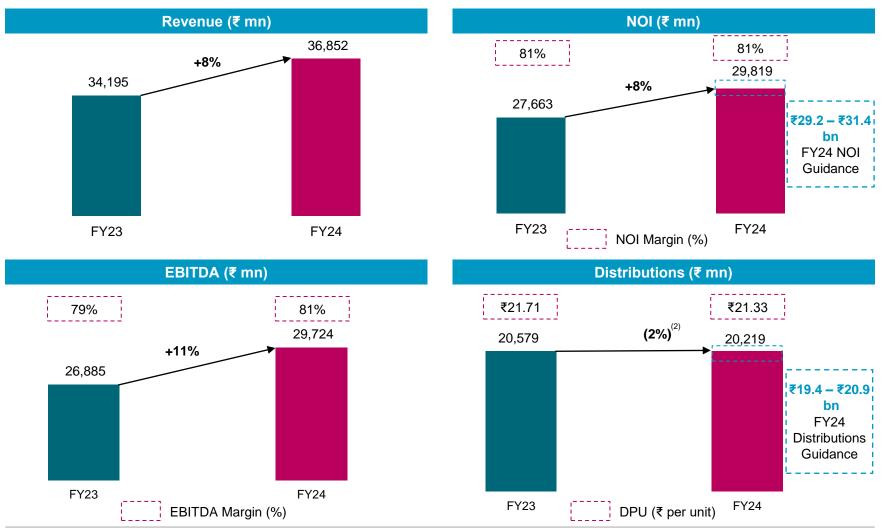


▶ Four Seasons ranked among Top 10 hotels in India by DestinAsian Magazine



### **Robust Financial Performance**

Met FY2024 guidance for NOI and distributions. Revenue and NOI up 8% each year-on-year. Commercial office margins of 85% and hotel margins of over 45% continue to be best-in-class



#### Notes:

(1) Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP

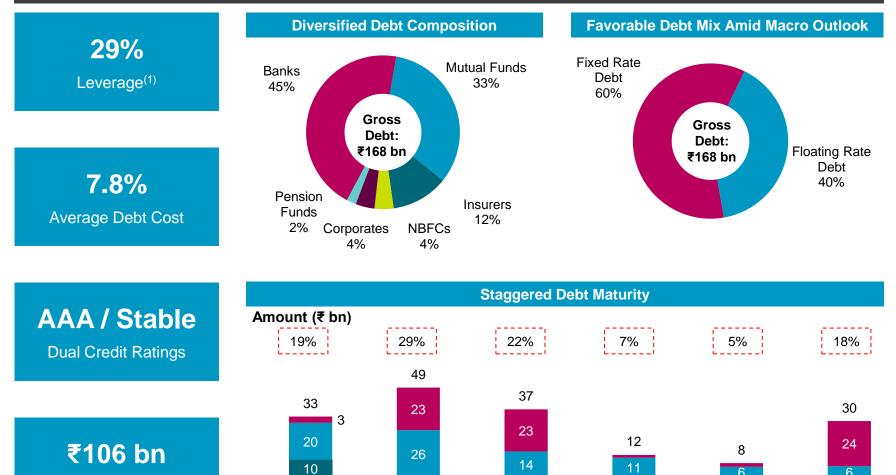
(2) FY24 distributions down 2% YoY, primarily due to an increase in our interest costs and other working capital changes mainly due to refund of security deposits, etc.



### **Well-Diversified Debt Book**



Total gross debt book of ₹168 bn well-balanced across diverse investor pools, debt instruments and tenures



Proforma Debt Headroom

Note:

(1)

Based on Net Debt to GAV. GAV computed based on Mar'24 valuation undertaken by Ms. L Anuradha, in conjunction with Independent property consultant review services undertaken by C&W

FY2026

FY2027

REIT Level Debt SPV Level Debt REIT Level CP

FY2028

FY2025

FY2030 & Beyond

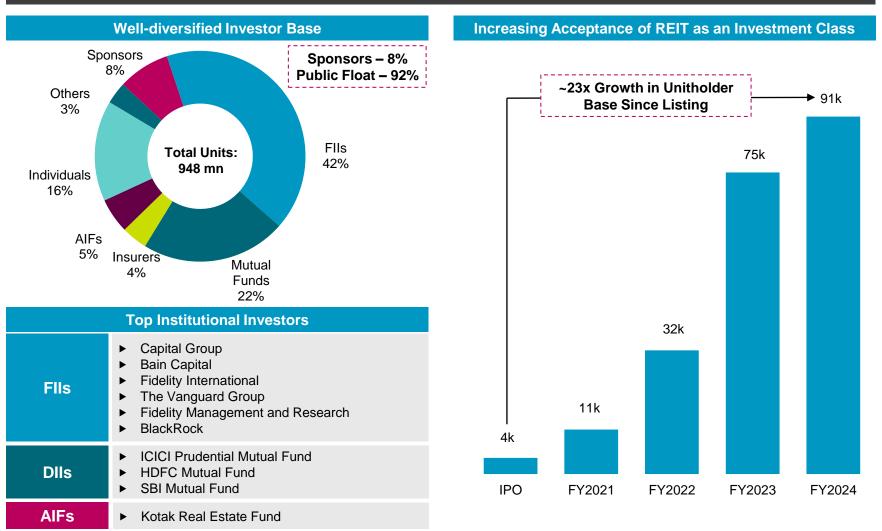
FY2029

% Total Debt Maturity

### **Expanding Unitholder Base**



Unitholder base continues to expand and diversify since listing; public float of 92% well distributed among foreign and domestic institutions and retail unitholders



Notes:

(1) Refers to unitholding base as of Mar 31, 2024. Actual fund names may differ

(2) FIIs - Foreign institutional investors, MFs – Mutual Funds, Insurers – Insurance Companies, AIFs - Alternative Investment Funds, Others – Trusts, Non Resident Indians, Clearing Members and Body Corporates

## Latest Acquisition

Embassy Splendid TechZone, Chennai

### **Completed Acquisition of Embassy Splendid TechZone, Chennai**



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Successfully acquired ESTZ for an Enterprise Value of ₹11,853 mn, a best-in-class office park that marks Embassy REIT's entry into a new growth market of Chennai

Grade A Asset with Multinational Tenant Roster	<ul> <li>5.0 msf campus-style office park spread over ~26 acres; complementary to the REIT's existing high-quality portfolio</li> <li>Leased to marquee multinational occupiers such as Wells Fargo and BNY Mellon, among others</li> <li>100% of gross rentals from multinationals and 81% of gross rentals from GCCs</li> <li>Located on Pallavaram-Thoraipakkam Road and close to the Chennai International Airport</li> </ul>
Stable Cash	<ul> <li>Stable cash flows from 95% occupancy in completed portion with WALE of 14 years</li> </ul>
Flows with Embedded Organic Growth	Multiple growth levers: Contractual escalations + 1.6 msf on-campus development + 2.0 msf future development potential
Enterprise Value and	Acquired at Enterprise Value of ₹11,853 mn <sup>(2)</sup> which is at a 9.2% discount to the average of two independent valuation reports
Key Metrics	<ul> <li>Transaction financed primarily through SPV-level debt at average interest rate of c.8.05% and internal accruals</li> </ul>
	<ul> <li>Accretion of 2.0% and 0.2% to FY2025 mid-point NOI and DPU guidance respectively and NAV accretion of 0.2%, on a proforma basis</li> </ul>
	Initiated on-ground teams integration
Next steps	<ul> <li>Vendor mobilization to ramp-up construction of 1.6 msf on-campus development</li> </ul>
	<ul> <li>Pre-leasing of under-construction areas</li> </ul>

Notes: Unless stated otherwise, all figures are as of March 31, 2024

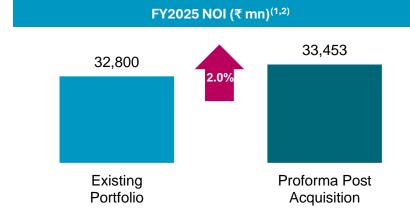
(1) On April 29, 2024, Unitholders approved the acquisition of ESTZ and fund-raise through institutional placement(s) of up to ₹30,000 mn valid for 365 days

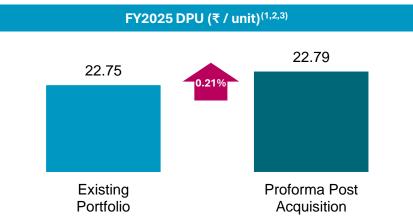
(2) Given binding agreement to lease in relation to certain identified leasable area at ESTZ was not executed prior to the date of completion of the acquisition, Embassy REIT has completed the acquisition at a reduced Enterprise Value of ₹11,853 mn without rental support of ₹429 mn (with binding agreement enterprise value was ₹12,690 mn)

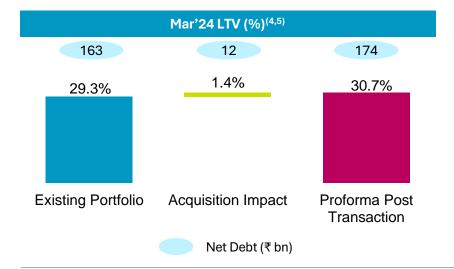
### EMBASSY REIT

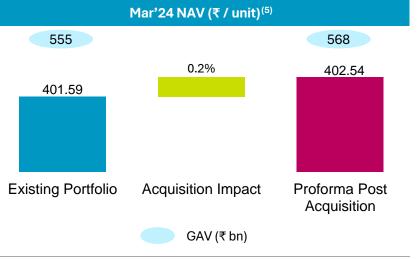
### **Accretive Across Key Metrics**

Overall transaction is 2.0% NOI, 0.2% DPU and NAV accretive, on a proforma basis









Notes:

Calculated considering mid-point of management guidance of FY2025 NOI for Embassy REIT of ₹32,800 mn and Contracted NOI for ESTZ Acquisition (5) of ₹653 mn. Contracted NOI for ESTZ Acquisition calculated as annualized NOI of leases with lease commencement date prior to March 31, 2024, but excluding rental support from Embassy Sponsor on under construction area given binding lease agreement was not executed prior to closing
 Calculated considering mid-point of management guidance of FY2025 DPU for Embassy REIT of ₹22.75, DPU for ESTZ Acquisition impact based on

management calculations

LTV calculated as Net Debt divided by GAV. Considering Net Debt as of March 31, 2024 for Embassy REIT, Debt Raise of ₹11,579 m n for ESTZ Considering GAV and NAV as of March 31, 2024 for Embassy REIT (valuation undertaken by Ms. L Anuradha, in conjunction with Independent property consultant review services undertaken by C&W), GAV of ESTZ Acquisition of ₹11,2752 m as of March 31, 2024 (valuation undertaken by Ms. L Anuradha, in conjunction with Independent property consultant review services undertaken by C&W), Debt Raise of ₹11,579 m n for ESTZ and GAV to NAV adjustments of ₹274 mn

<sup>(1)</sup> Basis FY2024 actuals, NOI and DPU accretion is 2.2% and 0.23% respectively

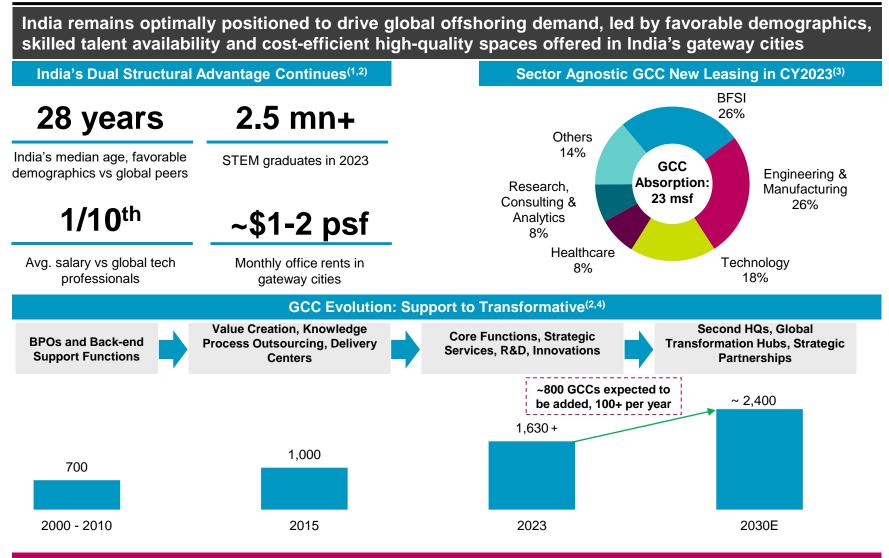
## Looking Ahead

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FIFC, Mumbai

### India: The Office to the World





#### ▶ 72%<sup>(5)</sup> of Global 500 companies do not have a GCC presence in India

Sources: Historical numbers are from the NASSCOM Jun, 2023, Feb 2024 reports and the 2030 estimates are from the EY Jun, 2023 report 1) Morgan Stanley: 'The New India: Why This Is India's Decade', Oct, 2022

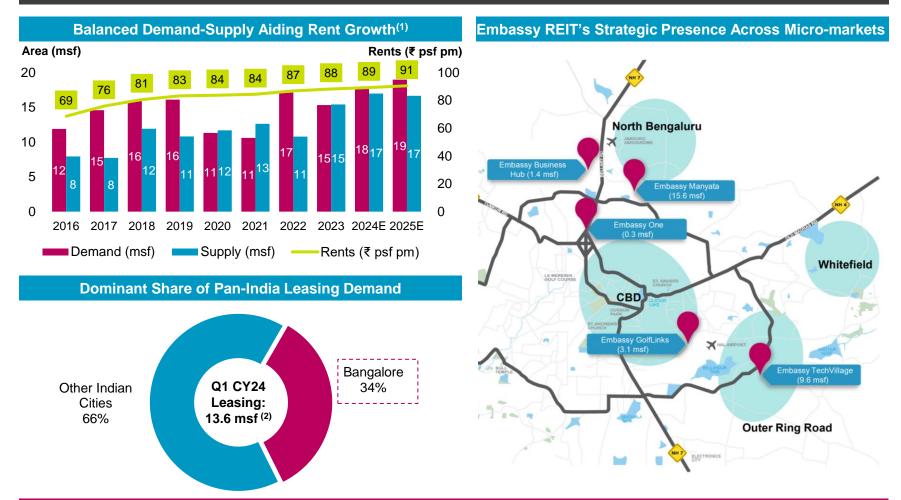
2) NASSCOM: 'Technology Sector in India , A Strategic Review', Feb, 2024; 'GCC 4.0 India Redefining Globalization Blueprint', Jun 2023

- 3) CBRE Estimates
- 4) EY: 'Future of GCCs in India'. Jun. 2023
- 5) JLL Research Commentary, Jan, 2024

## EMBASSY

### Bangalore is Asia's and India's Leading Office Market

Embassy REIT's portfolio concentration in Bangalore remains a key competitive advantage, as the city continues to lead India's office absorption on the back of sustained interest from GCCs



### ▶ 76% of REIT's current portfolio<sup>(3)</sup> and 100%<sup>(4)</sup> of the active developments are focused in Bangalore

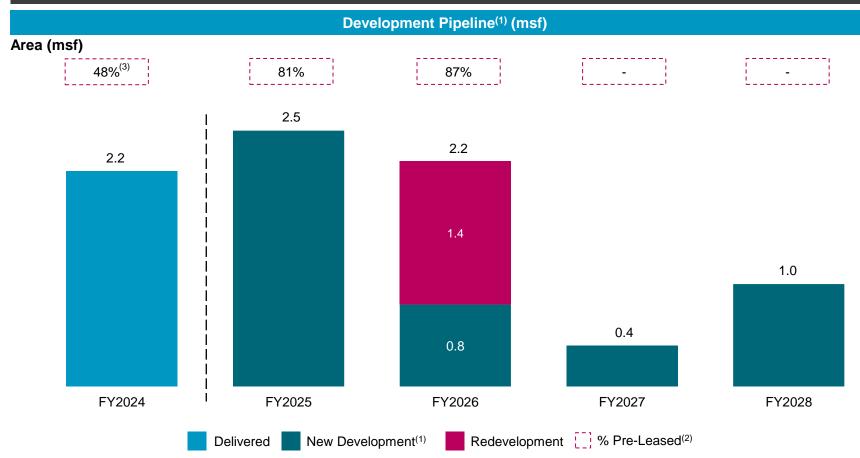
#### Notes:

- (1) Source: CBRE estimates
- (2) Refers to office gross absorption in top 7 cities as per CBRE estimates
- (3) Based on % of Gross Asset Value (GAV) considered per Mar'24 valuation undertaken by Ms. L Anuradha, in conjunction with Independent property consultant review services undertaken by C&W
- (4) Based on under construction area

### **Active Development Pipeline**



6.1 msf active developments at highly attractive yields, with 100% of the projects in Bangalore, India's best office market



₹31 bn capex for commercial office development and ₹7 bn incremental NOI upon stabilization, implying ~20% yields
 Of the 4.7 msf project deliveries scheduled over the next 24 months, 84% already pre-leased<sup>(2)</sup> to marquee tenants

(1) Excludes 518 key Hilton hotels at Embassy TechVillage

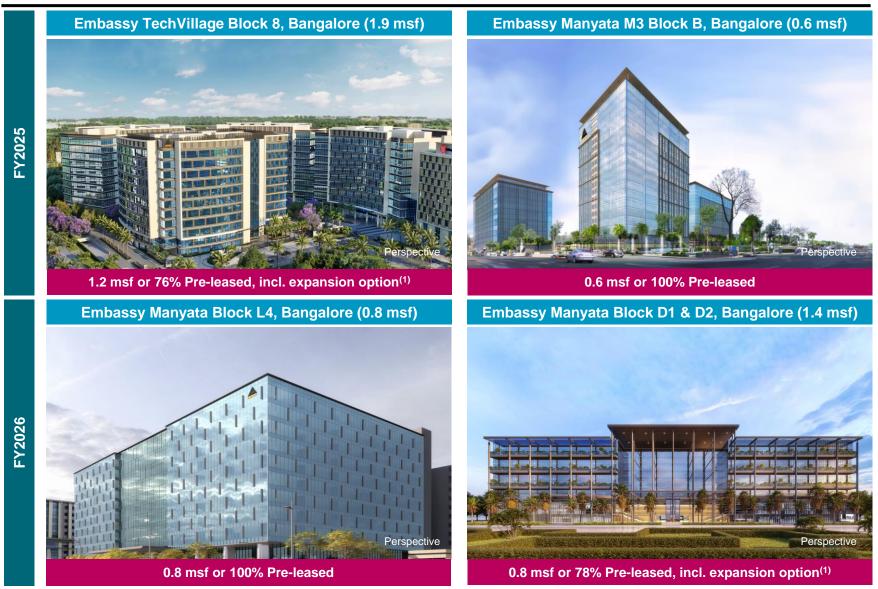
(2) Includes expansion option of 275k sf available with US based tech company in Embassy TechVillage and expansion option of 313k sf available with Australian Banking Major in Embassy Manyata.

(3) Excluding Oxygen Tower 1 which got delivered in Apr'24, pre-leasing in FY2024 is 58%

Notes:



### **Upcoming Office Deliveries**

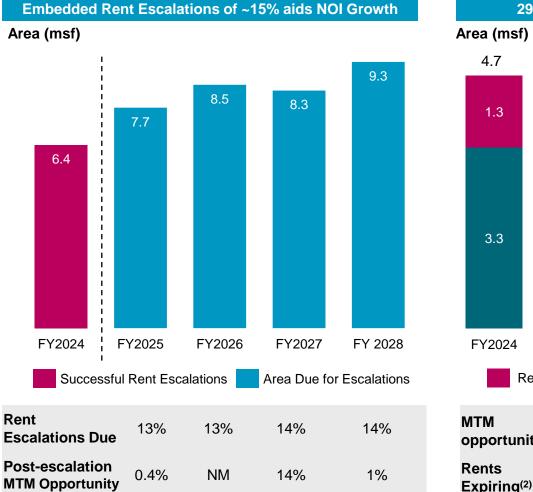


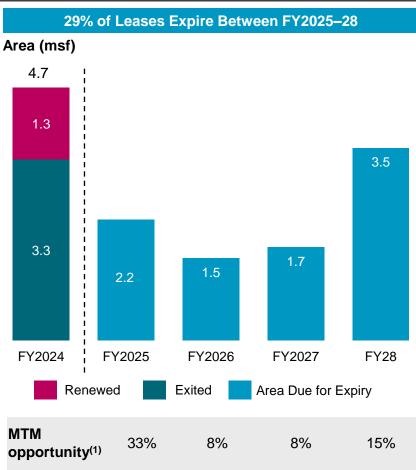
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### **Embedded Rent Growth**



Contracted rent escalations (generally ~15% every 3 years) and significant mark-to-market opportunity (16% blended MTM till FY2028) are key drivers for NOI growth





6%

5%

6%

(1) MTM potential computed basis market rent per latest C&W estimate and in-place rent for respective leases

(2) Refers to annualized rent obligations

12%

Notes:

### **Multiple Embedded Growth Levers for Embassy REIT**



Embassy REIT's strategy leverages on multiple levers to enhance NOI and delivering long term total return value for Unitholders

5.6 msf	<ul> <li>Vacant area lease-up – occupancy expected to stabilize at pre-Covid levels of mid-90s in the next few years</li> </ul>
6.1 msf	New developments over the next 4 years – ₹7 bn of expected stabilized NOI at around 20% NOI yields
~5% p.a.	<ul> <li>Contracted escalations (generally 15% every 3 years)</li> </ul>
16%	<ul> <li>Mark-to-market potential on upcoming 4 years' expiries, to aid in portfolio rent growth</li> </ul>
5 msf+	<ul> <li>Indicative ROFO opportunities and other growth pipeline<sup>(2,3)</sup></li> </ul>

Notes:

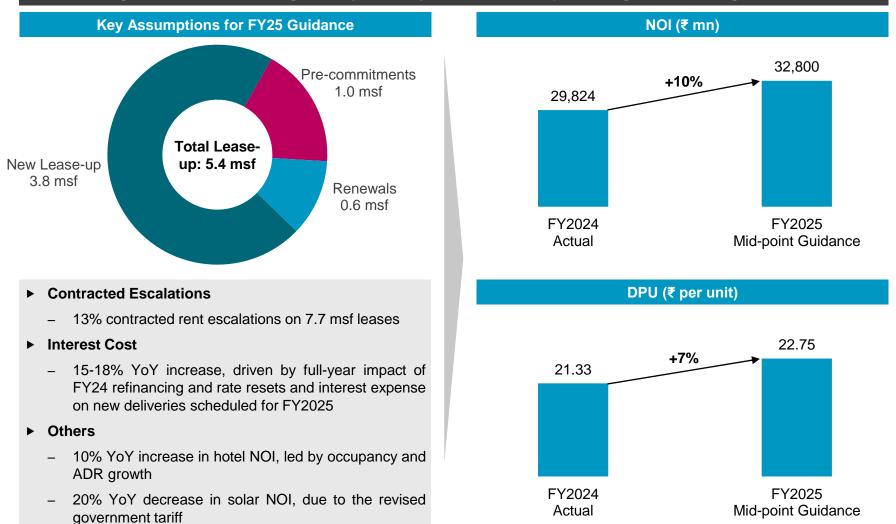
(3) Excludes the completed acquisition of the 5 msf Embassy Splendid TechZone, Chennai announced on June 03, 2024

<sup>(1)</sup> Figures above are indicative only. There can be no assurance that they can be achieved

<sup>(2)</sup> Pipeline and opportunities are indicative only. There can be no assurance that above opportunities or other pipeline opportunities will materialize in current form or at all or result in transactions

## Full Year FY2025 Guidance

FY25 NOI guidance of ₹32.1 to ₹33.5 bn and distributions guidance of ₹22.4 to ₹23.1 per unit, implying a 10% NOI growth and 7% DPU growth year-on-year, at the mid-point of guidance range



duration of the global macro-economic conditions and the direct and indirect economic effects of the same on the Embassy REIT, our assets and on our occupiers

Guidance for FY2025 is based on our current view of existing market conditions and certain key assumptions for the year ending March 31, 2025. This does not include the impact of the recent acquisition of Embassy Splendid TechZone, Chennai or any proposed fresh issue of units by the Embassy REIT. Guidance is not reviewed or audited or based on GAAP, Ind AS or any other internationally accepted accounting principles and should not be considered as an alternative to the historical financial results or other indicators of the Embassy REIT's financial performance based on Ind AS or any cAAP. There can be no assurance that actual amounts will not be materially higher or lower than these expectations. In particular, there are significant risks and uncertainties related to the scope, severity and

Note: (1)

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Embassy TechVillage, Bangalore

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### **Key Terms & Definitions**

#### Notes:

- All figures in this presentation are as of Mar 31, 2024 unless otherwise specified
- All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31<sup>st</sup> of the respective year. Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) March 31 of the respective year year
- Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation
- All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only Embassy REIT's 50% economic interest in GLSP
- Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option
- Gross Asset Value (GAV) considered per Mar'24, valuation undertaken by Ms. L Anuradha, in conjunction with Independent property consultant review services undertaken by C&W. Valuation exercise undertaken semi-annually
- Key Terms and Definitions:
- ADR Average Daily Rate (ADR) is a measure of the average rate charged for rooms sold and is calculated by dividing total rooms revenue for a
  period by the number of rooms sold during that period
- 2. Annualized Rental Obligations Defined as Gross Rentals multiplied by twelve (12)
- 3. Average Occupancy Commercial Offices Occupied Area / Completed Area. Hotels Occupied Rooms / Completed Rooms or Keys
- 4. Base Rentals Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income
- 5. bn Billions
- 6. bps Basis points
- BSE BSE Limited
- 8. CAM Common Area Maintenance
- CP Commercial Paper
- 10. C&W Cushman & Wakefield
- 11. CAGR Compounded Annual Growth Rate
- 12. CBRE CBRE South Asia Private Limited
- 13. Completed Area the Leasable Area of a property for which occupancy certificate has been received
- 14. DPU Distribution per unit
- EBITDA Earnings/ (loss) before finance costs, depreciation, amortization, impairment loss and income tax excluding share of profit of equity accounted investee
- 16. Embassy TechVillage / ETV Comprises of the legal entities Vikas Telecom Private Limited ('VTPL') and Sarla Infrastructure Private Limited ('SIPL')
- 17. Embassy Group refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships
- 18. Embassy REIT refers to Embassy Office Parks REIT
- 19. EOPMSPL Embassy Office Parks Management Services Private Limited
- 20. ESTZ Embassy Splendid TechZone, Chennai
- 21. FY Period of 12 months ended March 31 of that particular year, unless otherwise stated
- 22. GAV Gross Asset Value
- 23. GCC Global Capability Centres
- 24. GLSP GolfLinks Software Park Private Limited
- 25. Investment Entity Refers to GolfLinks Software Park Private Limited
- 26. Leasable Area Total square footage that can be occupied by an occupier for the purpose of determining an occupier's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area
- 27. LTM Last twelve months
- 28. LTV Net Debt divided by GAV
- 29. Manager Embassy Office Parks Management Services Private Limited
- 30. mn Millions
- 31. MNC Multinational Corporation
- msf Million square feet
- 33. MTM Mark to Market
- 34. Mumbai Mumbai Metropolitan Region (MMR)
- NAV Net Asset Value
- NCD Non-Convertible Debentures
- NDCF refers to Net Distributable Cash Flows
- 38. Net Debt Gross Debt minus short term treasury investment and cash and cash equivalents
- NOI Net Operating Income
- 40. NSE The National Stock Exchange of India Limited
- 41. Occupancy / % Occupied / % Leased Occupancy is defined as the ratio of the Occupied Area and the Completed Area



- 42. Occupied Area The Completed Area of a property which has been leased or rented out in accordance with an agreement entered into for the purpose and also includes Letter of Intents (LoI)
- 43. ORR Outer Ring Road
- 44. Proforma Debt Headroom Proforma Debt Capacity (Maximum debt as per REIT Regulations) Current Net Debt
- 45. Portfolio Together, the Portfolio Assets and the Portfolio Investment
- 46. Proposed Development Area Leasable Area of a property for which (i) either the master plan for development has been obtained and internal development plans are yet to be finalized or the master plan and internal development plans are yet to be finalized; and (ii) applications for requisite approvals required under the law for commencement of construction are yet to be received
- 47. QoQ Quarter on quarter
- 48. REIT Regulations Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014
- Rents Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out and car parking income from Occupied Area for the month of Mar'24
  - RevPAR Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy
- 51. Re-leasing spread Refers to the change in rent psf between new & expiring leases, expressed as a percentage
- 52. ROFO Right of First Offer

50.

- 53. sf / psf Square feet / per square feet
- 54. Sponsor(s) Embassy Property Developments Private Limited and BRE / Mauritius Investments
- SPV Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being UPPL, EEPL, IENMPL, VCPPL, ETPL, QBPL, QBPPL, OBPPL, VTPL, SIPL, EPTPL, GSPL and ECPL
- 56. TEV Total Enterprise Value
- 57. Under Construction / U/C Area –Leasable Area of a property for which the master plan for development has been obtained, internal development plans have been finalised and application for requisite approvals required under the law for commencement of construction have been applied, construction has commenced, and occupancy certificate is yet to be received
- 58. Units An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT
- WALE Weighted Average Lease Expiry (weighted according to facility rentals excluding impact of Ind-AS adjustments) assuming that each occupier exercises the right to renew for future terms after expiry of initial commitment period
- 60. Years Refers to fiscal years unless specified otherwise
- YoY Year on year
- 62. YTD Year to date

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## CELEBRATING 5 YEARS AS INDIA'S FIRST LISTED REIT

50.5 MSF TOTAL PORTFOLIO | 5 GATEWAY CITIES | 14 OFFICE PARKS | 255+ BLUE CHIP OCCUPIERS

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