# Embassy Office Parks REIT Capital Research Global Investors (CRGI) Yield Conference 2021

June 22, 2021







# **Embassy REIT Governance**

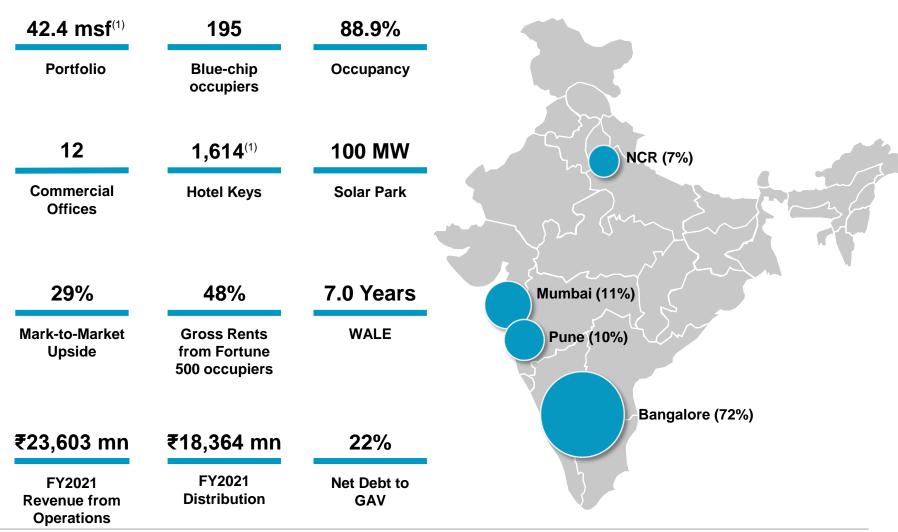
# Embassy REIT has adopted strong corporate governance standards

Asset	<ul> <li>Minimum 80% of value in completed and income generating</li> <li>Minimum 90% of distributable cash flows to be distributed</li> <li>Restrictions on vacant land acquisition</li> </ul>
Debt	<ul> <li>Majority unitholder approval required if debt exceeds 25% of asset value</li> <li>Debt cannot exceed 49% of asset value</li> </ul>
Manager	<ul> <li>50% independent directors on the Board, with 50% representation on key committees</li> <li>Manager can be removed with 60% approval of unrelated Unitholders</li> <li>Alignment with Unitholder interests due to a distribution-linked management fees structure</li> </ul>
Strong Related Party Safeguards	<ul> <li>Sponsors, sponsor group and associates are prohibited from voting on related party transactions (RPTs)</li> <li>Majority Unitholder approval required for total value of RPTs in a financial year pertaining to acquisition or sale of property which exceeds 10% of REIT value</li> <li>Acquisition or sale price of property cannot be at a price greater than 110% of average valuation of two independent valuers or at a price lower than 90% of the average of two independent valuer's valuation respectively</li> <li>Fairness opinion from independent valuer required if leases to related parties exceed 20% of the underlying assets based on certain parameters</li> </ul>





We run a commercial office portfolio that serves as essential corporate infrastructure to global occupiers, including many Fortune 500 corporations



# Eight Infrastructure-like Office Parks (40.1 msf)<sup>(1)</sup>



#### **Embassy Manyata** Bangalore (14.8 msf)





**Embassy Golflinks** Bangalore (2.7 msf)



**Embassy Quadron** Pune (1.9 msf)



Embassy TechZone



**Embassy Oxygen** Noida (3.3 msf)



**Embassy Galaxy** Noida (1.4 msf)



**Embassy Qubix** Pune (1.5 msf)





# Four Prime City-center Offices (2.3 msf)





Embassy 247 Mumbai (1.2 msf)



Embassy One Bangalore (0.3 msf)

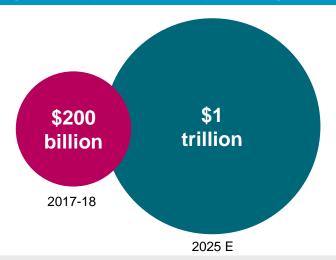




# Our Opportunity: India's 'Tech'vantage

COVID response has significantly accelerated digital transformation and technology spends globally. With its large talent pool at reasonable costs, India continues to attract significant tech investments

#### Digital Tech spends set for exponential growth<sup>(2)</sup>



- ► Strong tech performance through the pandemic
  - Acceleration of digital transformation globally
  - 3Cs at the heart of recovery Cloud, Collaboration and Cybersecurity
- Surge in India's tech and digital investments by leading global enterprises
  - Digital Talent nation advantage to accelerate India's tech opportunities
- ► Highest ever headcount addition of 350k+ for IT industry expected in FY2022<sup>(4)</sup>

#### **India Advantage**

#### Large Talent Pool

- ► India leads in STEM<sup>(1)</sup> talent
- Over 2 million<sup>(2)</sup> students graduating each year
- Digital talent to grow by 30% CAGR<sup>(2)</sup> over next 3 years

#### Cost Advantage

Employee cost in India is around 20-25% of comparable costs in occupier's country of origin<sup>(3)</sup>

# Affordable Rents

- India is one of the most affordable office markets globally
  - Average rent of \$1 psf / month<sup>(3)</sup>
- Rent costs merely 2-6% of occupier revenues<sup>(3)</sup>

#### Notes:

<sup>1)</sup> STEM refers to Science, Technology, Engineering, Mathematics

<sup>(2)</sup> Source: NASSCOM - The Technology Sector in India 2021

Source: CBRE Research, ICICI Securities Research, Embassy REIT

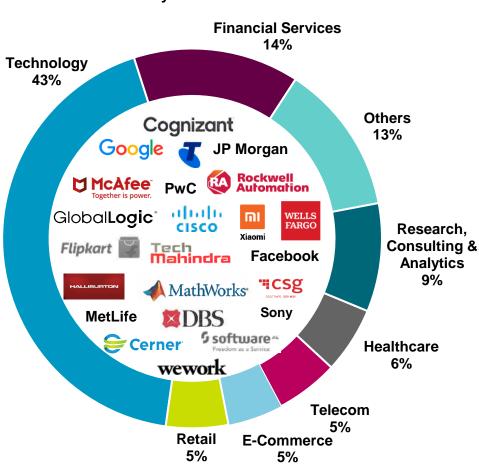
<sup>(4)</sup> NASSCOM, Kotak research





#### Global business with a diversified, resilient and high credit-quality occupier base

#### Industry Diversification<sup>(1)</sup>



#### 39% of Gross Rent From Top 10 Occupiers

Top 10 Occupiers	Sector	% of Rentals
Global Technology & Consulting Major	Technology	10%
Cognizant	Technology	7%
NTT Data	Technology	3%
Flipkart	E-commerce	3%
JP Morgan	Financial Services	3%
Wells Fargo	Financial Services	3%
ANSR	Research & Analytics	3%
Cerner	Healthcare	2%
PwC	Research & Analytics	2%
WeWork	Co-working	2%
Total		39%

# **Business Highlights – FY2021**



#### **LEASING**

Leased 1.2 msf across 43 deals, achieved 15% re-leasing / renewal spreads













#### JPM CAMPUS

Achieved top-out of 1.1 msf BTS in Mar'21, on track for Sep'21 delivery



#### **DEVELOPMENT**

Continued construction on 4.6 msf new build, targeted completion in 2-3 years



#### **ACQUISITIONS**

Acquired 9.2 msf ETV for ₹97.8 bn, raised ₹36.8 bn equity and ₹41 bn<sup>(1)</sup> debt



#### **INFRASTRUCTURE UPGRADES**

Reinforced our properties by investing in park infrastructure and upgrades



#### **ESG AND OPERATIONS**

Prioritized business continuity of our occupiers and health & wellness of employees



99.8%

**Rent Collections** 



8.4 msf

13% Rent Escalations



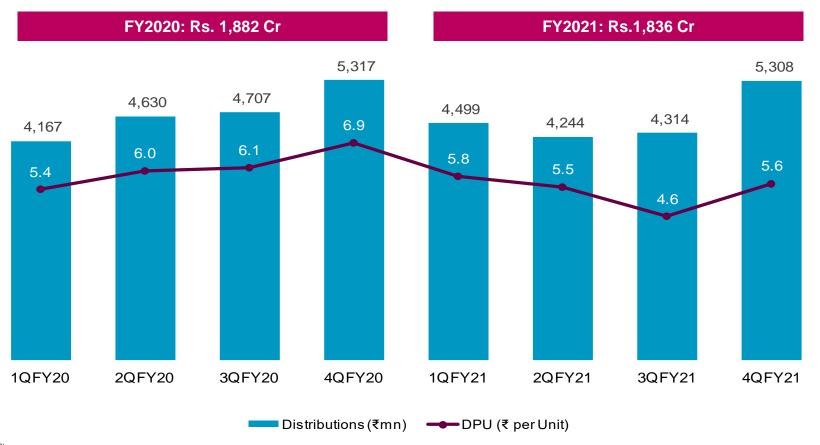
# **Consistent Distributions since listing**

Since listing, Embassy REIT distributed over ₹ 37bn and delivered total returns of 24%

Total Distributions: ₹ 37bn

Total returns(1): 24%

Distribution Yield<sup>(2)</sup>: 7.6% p.a.



Total returns computed basis closing price on National Stock Exchange as at March 31, 2021

Average of two years Distributions on Issue Price of ₹300 per Unit

DPU for 3Q FY21 factors 176.23 mn new units issued pursuant to the preferential allotment and the institutional placement in connection with the ETV acquisition. However, given ETV acquisition was completed on December 24, 2020, and given relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, there has not been any corresponding increase in 3Q FY2021 distribution due to ETV acquisition. For comparability purposes, the Proforma DPU excluding 176.23 mn new units issued in Dec'20 is ₹5.59 per unit for 3Q FY2021 and ₹22.52 per unit for FY2021



# **Walkdown of Key Financial Metrics**

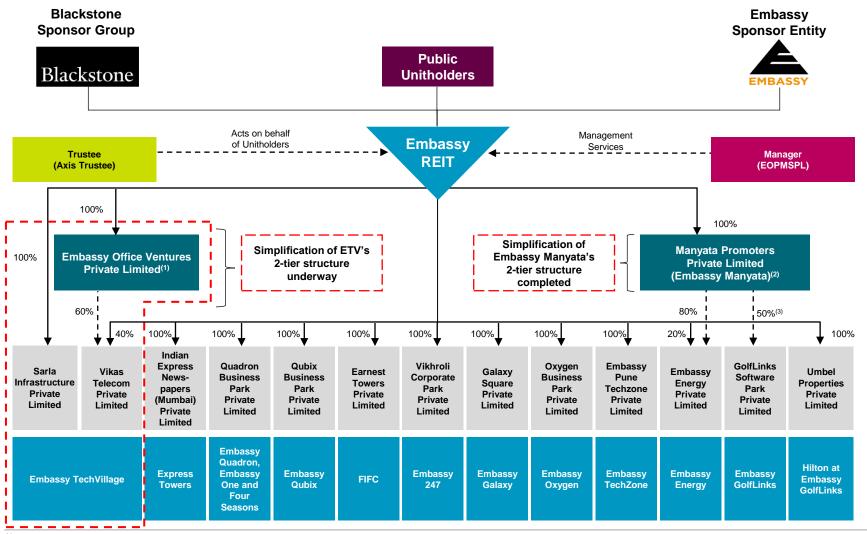
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Particulars (₹mn)	4Q FY2021	4Q FY2020	Variance (%)	FY2021	FY2020	Variance (%)			
Revenue from Operations	7,387	5,434	36%	23,603	21,449	10%			
Property Taxes and Insurance	(268)	(210)	28%	(849)	(771)	10%	<u>NO</u>		
Direct Operating Expenses	(958)	(605)	58%	(2,431)	(2,509)	(3%)			
Net Operating Income	6,161	4,618	33%	20,323	18,170	12%			
Other Income	290	332	(13%)	1,084	734	48%			
Dividends from Embassy GolfLinks	350	365	(4%)	915	559	64%		NDCF at	
Property Management Fees (1)	(175)	(127)	37%	(536)	(486)	10%		Fat	
Indirect Operating Expenses	(348)	(168)	107%	(708)	(661)	7%		SPV	
EBITDA	6,279	5,021	25%	21,078	18,316	15%		SPV level	
Working Capital Adjustments	289	541	(47%)	418	2,429	(83%)		<u> </u>	Dis
Cash Taxes (net of refunds)	54	(343)	(116%)	(522)	(1,381)	(62%)			Distribution
Principal Repayment on External Debt	(27)	(91)	(70%)	(133)	(416)	(68%)			tion
Interest on External Debt	(521)	(364)	43%	(1,422)	(1,150)	24%			
Non-Cash Adjustments	(11)	99	(111%)	(679)	(855)	(21%)			
NDCF at SPV level	6,062	4,863	25%	18,740	16,943	11%			
Distribution from SPVs to REIT	6,062	4,885	24%	18,862	17,206	10%			
Distribution from Embassy Golflinks	  -	480	(100%)	738	1,920	(62%)			
Interest on External Debt	(638)	-	NA	(914)	-	NA			
REIT Management Fees (1)	(54)	(56)	(3%)	(212)	(215)	(1%)			
Other Inflows at REIT level (net of expenses)	(45)	5	(1,006%)	(117)	(45)	161%			
NDCF at REIT level	5,324	5,314	0%	18,356	18,866	(3%)			
Distribution	5,308	5,317	(0%)	18,364	18,821	(2%)			
					1				

Notes: Walkdown of Financial Metrics upto 'NDCF at SPV Level' represents financial numbers of all SPV's consolidated excluding Trust standalone numbers

<sup>(1)</sup> Property management fees includes 3% of facility rentals from only Commercial Office segment and does not include fees on Hospitality and Other segments and REIT Management fees is 1% of REIT distribution

# **Embassy REIT Structure**





#### Notes:

- (1) Does not reflect the restructuring pursuant to scheme of arrangement between VTPL and EOVPL, filed before NCLT in Feb'21. Upon the scheme becoming effective, EOVPL will merge into VTPL and the existing 60% investment in the share capital of VTPL held by EOVPL will stand cancelled and VTPL will become a 100% directly-held SPV of Embassy REIT
- (2) Pursuant to a composite scheme of arrangement (the "Scheme") involving MPPL, EOPPL and EPTPL which was approved by National Company Law Tribunal (NCLT), Mumbai bench via order dated 10 March 2021, MPPL has become a 100% Holdco of the Embassy Office Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone
- 3) Balance 50% owned by JV partner
- The 100% owned entities are held jointly with nominee shareholders for the Embassy REIT

# What We Do: Our Strategy



Maximize distribution and NAV per unit through leasing, on-campus developments and acquisitions

3

Leasing & Lease Management

- Grow NOI by leasing vacant spaces
- Manage lease expiries & capture mark-tomarket upside
- Experienced on-ground teams & hands-on approach to leasing
- Best-in-class occupier engagement

On-campus

Development

- ► Deliver 10.1<sup>(1)</sup> msf oncampus development
- Proactive pre-leasing to de-risk new development
- Select infrastructure ancillary projects (hotels, flyovers etc.) to increase entry barriers
- Provide 'total business ecosystem'

Acquisitions

- Capitalize on fragmented office market and undertake value accretive acquisitions
- ► Pan-India acquisition potential from 3<sup>rd</sup> parties
- 31.2 msf of ROFO opportunity from Embassy Sponsor and upto 4.2 msf of ROFO opportunity from others

Capital Management

- Build leverage selectively
- Use strong balance sheet to drive accretive growth through disciplined acquisitions
- Quarterly distribution with minimum 90% of NDCF to be distributed
- Low expenses and fees enhancing Unitholders' value

Proactive asset management to drive value with strong corporate governance





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# **Leasing Highlights for FY2021**

1.2 msf total lease-up across 43 deals in FY2021, comprising of 581k sf new lease-up at 18% re-leasing spread and 589k sf renewals at 13% renewal spread

FY2021 Hiç	ghlights	
New Leases signed ('000 sf)	(A)	581
– Releasing ('000 sf)		499
– Re-leasing Spread		18%
Renewals ('000 sf)	(B)	589
– Renewal Spread		13%
Total Leases Signed ('000 sf)	(A + B)	1,170
Pipeline discussions ('000 sf)		c.150

New Leases Signed					
Occupier	Property	Sector	Area ('000 sf)		
Quarter 4			50		
Great West Global	ETV	Financial Services	14		
Morae Global	Embassy Manyata	Technology	16		
WeWork <sup>(3)</sup>	Express Towers	Co-working	16		
Quarter 3			206		
Quarter 2			124		
Quarter 1			201		
Total			581		

#### **New Leases in FY2021**





















<sup>(1)</sup> New leases signed includes re-leases, excludes renewals

<sup>(2)</sup> Actual legal entity names of occupiers may differ

<sup>(3)</sup> Arm's length benchmarking undertaken by Grant Thornton



# Organic Growth through On-Campus Development

Our 5.7 msf development pipeline helps us expand our existing campuses to meet occupier growth needs and helps us enhance NOI and Unitholder value



₹15.5 bn

Cash & Undrawn Committed Facilities(1)

22%

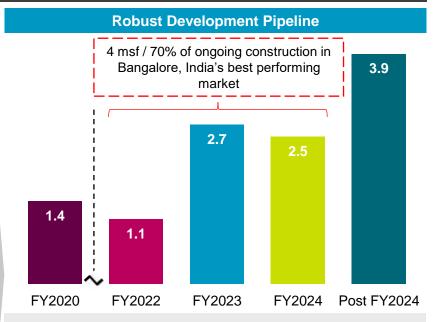
**Net Debt to GAV** 

7.9%

Capex Financing Cost(2)

# AAA / Stable

Stable Outlook by CRISIL

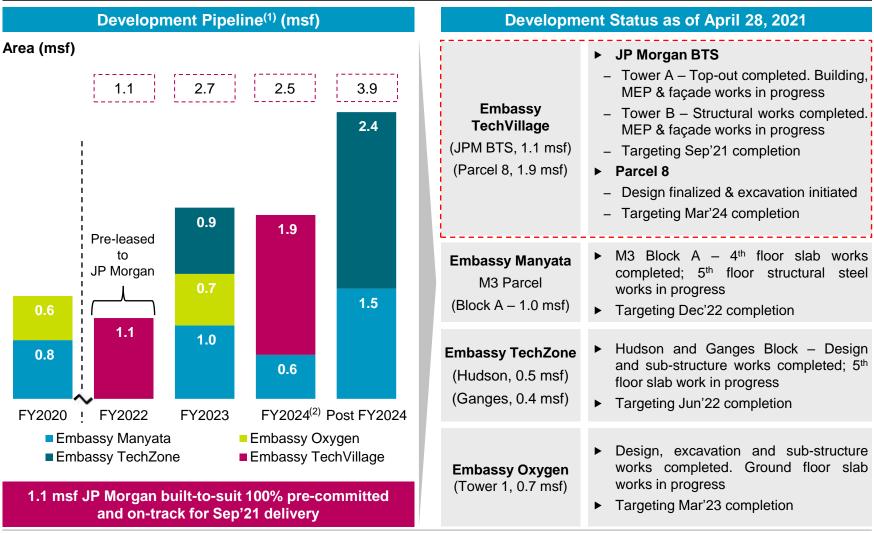


- Opportunity for new development at attractive yields
  - Land already paid for and within existing REIT campuses
  - Capex financing costs amongst the lowest (sub-8% vs. 10-12% for developers)
  - 25% supply shrinkage in 2020 and further slippages are likely
  - Timing of REIT's supply ties well with anticipated demand rebound





With the launch of an additional 1.9 msf of new office development at ETV in Q4, construction currently underway on 5.7 msf across portfolio



Notes

<sup>(1)</sup> Excludes 1,137 hotel keys across Hilton & Hilton Garden Inn at Embassy Manyata and Embassy TechVillage





On target to deliver 1.1msf JP Morgan campus in Sep'21. Integrated on-ground teams post ETV acquisition and achieved top-out milestone in Mar'21

#### JP Morgan built-to-suit Campus



# **Under Development Projects**

# **Design Perspective**

#### **Embassy TechVillage - JP Morgan BTS (1.1 msf)**



#### Embassy Manyata – M3 Block A (1.0 msf)



# Actual Progress at Site(1)





# **Under Development Projects (Cont'd)**



**Design Perspective** 

Embassy Oxygen – Tower 1 (0.7 msf)



**Embassy TechZone – Hudson and Ganges (0.9 msf)** 



Actual Progress at Site(1)



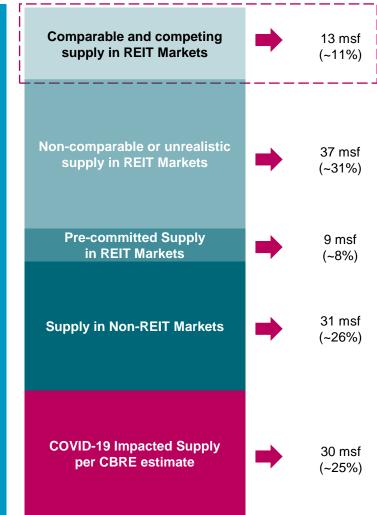




**Market Fundamentals – Supply Trends** 



Supply shrinkage of over 25% since the start of the pandemic. Supply expected to recover modestly post demand picks up momentum towards end of CY2021



#### **Supply Trends**

#### Short-term Outlook

- Supply slippages likely to continue due to resurgence of COVID-19 infections
- Localized restrictions to delay projects nearing completion with no pre-commitments
- Planned projects on hold, conservative approach to start new construction

#### **Medium-term Outlook**

- CBRE's 2-year forward supply estimate has decreased by 25% from 119 msf in Jan'20 to 89 msf in Apr'21
- Supply likely to recover modestly when demand picks up pace towards the end of 2021
- Increased emphasis on infrastructure, quality to result in a shift in preference from old to new office buildings

#### **Portfolio Implications**

- Competing supply for REIT is significantly lower at 11% of announced supply for next 2 years
- 1.1 msf due for delivery in Sep'21 already 100% preleased. No other near-term new supply until FY2023
- REIT has sufficient financing in place to pursue organic growth through on-campus development

Proforma Supply Analysis



# **Inorganic Growth Opportunities**

Our strong balance sheet and network provides us with a steady acquisitions pipeline. We remain focused and disciplined to pursue opportunities which enhance Unitholder value

#### **Acquisitions Criteria**

- Large-scale, high-quality trophy assets with global occupiers
- Located in top 6 cities and dominant in respective micromarket
- Stable cash flows with strong embedded growth
  - Both MTMs on leases and new development potential
- Accretive acquisition for Unitholders, with optimum financing mix of debt and equity

Potential Pipeline<sup>(2)(3)</sup>

9.2 msf

Select ROFO Pipeline<sup>(3)</sup> 23.2 msf

Assets within
Partner(s) Network
And Third Party
Opportunity

#### ETV Backland ROFO<sup>(1)(2)</sup> (Bangalore, upto c.4.2 msf)



Embassy Splendid TechZone ROFO<sup>(2)</sup> (Chennai, c.5 msf)



Our strategy is to create value by having a long-term perspective and pursuing accretive acquisitions, thereby enhancing value for our Unitholders

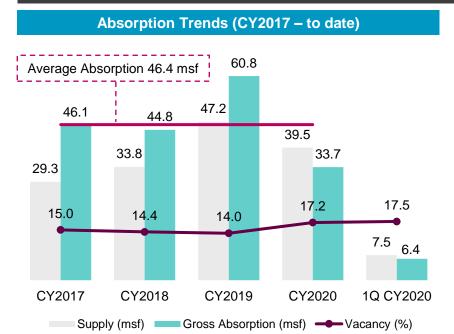
#### Notes:

- (1) Acquisition of ETV by the Embassy REIT excluded approximately 19.39 acres being developed by Embassy Commercial Projects (Whitefield) Private Limited ("Embassy Whitefield"), an entity which is owned by certain Blackstone entities and certain third-party shareholders, which area has been leased by VTPL to Embassy Whitefield on a long-term basis. The Embassy REIT has been granted a right of first offer in respect of the controlling interest in Embassy Whitefield by the shareholders of Embassy Whitefield
- (2) The pipeline is indicative only. There can be no assurance that above opportunities or other pipeline opportunities will materialize in current form or at all or result in transactions.
- 3) Embassy REIT has c.31.2 msf of ROFO opportunity from Embassy Sponsor and upto c.4.2 msf of ROFO opportunity from others



## **Market Fundamentals – Update**

Concerns of spike in COVID-19 cases in Q1 CY2021 led the occupiers to press 'pause' again and postpone their real estate decisions



City-wise Performance (	(Apr'20 – Mar'21)

	Absorption <sup>(1)</sup>	Supply	Vacancy
City	(msf)	(msf)	(%)
Bangalore	10.9	10.4	8%
Pune	1.9	1.8	12%
Mumbai	1.7	2.6	24%
NCR	4.1	5.2	26%
Embassy REIT Markets	18.6	20.1	17%
Hyderabad	6.7	9.8	15%
Chennai	3.6	3.3	12%
Kolkata	0.4	0.1	36%
Other Markets	10.7	13.2	17%
Grand Total	29.2	33.2	17%

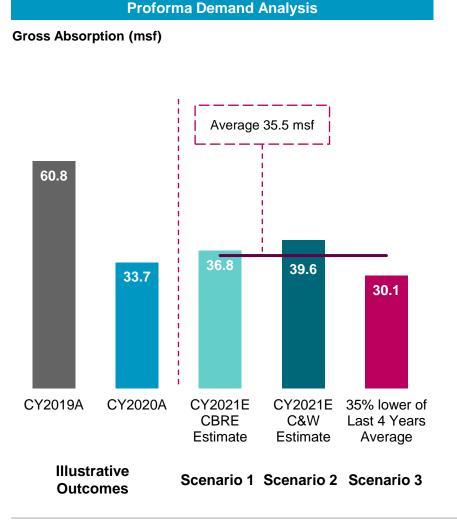
#### 1Q CY2021 Highlights

- ▶ Leasing momentum slowed down to 6.4 msf in Q1 CY2021, 30% lower than previous quarter
  - Occupier sentiment hit with resurgence in COVID-19 cases across all major cities
  - Occupiers continued to pause new deals unless driven by immediate business needs
- ▶ Bangalore and Tech sector were major demand drivers, contributed to 45% and 35% respectively of pan-India absorption
- Despite the resilience, timing of real estate plans to be impacted by the second wave related uncertainty





Office leasing expected to gain traction by end CY2021 based on broad-based vaccine rollout. Institutionally owned high quality properties with focus on wellness to benefit



#### **Demand Trends**

#### Short-term Outlook

- Spike in active COVID-19 cases has pushed occupiers to pause and postpone their real-estate decisions
- Demand likely to remain subdued in the short term
- Broad-based vaccine roll-out to help revive business sentiments and drive demand

#### Medium-term Outlook

- Resurgence in demand to depend on time taken to contain second wave and to roll-out vaccines
- Several ongoing deals likely to see traction / conclusion towards end of 2021, a full rebound expected in CY2022
- Demand likely from large occupiers to plan for their growth, large scale consolidations/ expansions to come back gradually

#### Portfolio Implications

- Existing REIT portfolio to remain resilient given asset and occupier quality, long WALE and below market rents
- Limited risk on 14% contracted escalations on 7.7 msf leases in FY22
- ESG & Wellness priorities to drive demand large campuses and institutionally owned properties such as Embassy REIT are to benefit

Source: CBRE Research, C&W Research, Embassy REIT





Our response to the second wave is focussed on supporting business continuity of our occupiers and ensuring safety and well-being of their employees and all stakeholders

#### COVID-19 in India

- Second wave surge, localized restrictions implemented by state governments
- 142 mn<sup>(1)</sup> vaccine shots administered, fastest country to achieve this milestone
- Liberalized and accelerated Phase 3 vaccination strategy w.e.f May'21

#### Our Response

- All properties continue to remain open to support business continuity
- Vaccination drive in our properties, in partnership with civic authorities and leading hospitals
- Wellness-focused initiatives thermal cameras, PHI for AHUs, safety certifications, etc.

#### Impact on Our Operations

- Pause in back-to-office ramp-up since Apr'21, post an 18% uptick in Q4
- No rent rebates for office occupiers, rent reliefs to F&B and retail tenants (<1% of NOI)
- Construction continues per schedule, enhanced safety and wellness protocols

100%

Business parks and buildings operational(2)

1,200+

CRE touchpoints for daily property-specific updates

~19k

Employees working from our properties across India<sup>(3)</sup>

90%+

Occupiers operating from our properties across India

#### **Vaccination Drive at Embassy Manyata**



Our business continues to be resilient given the underlying covenants of our global occupiers and our best-inclass properties. A broad-based vaccine roll-out will accelerate return-to-workplace efforts

Our properties remained open throughout since the initial lockdown period and complied with all government regulations to support business continuity of our occupiers

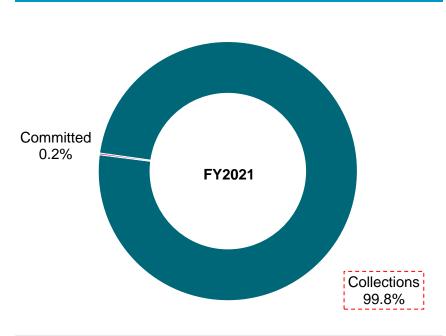


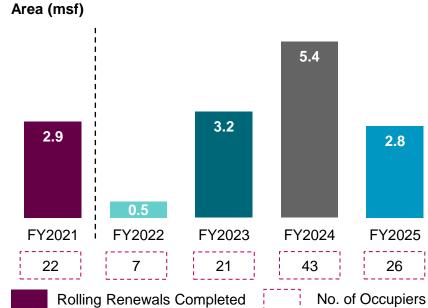
# **Rent Collections and Rolling Renewals Update**

Rent collections for FY2021 from office occupiers remained robust at 99.8%; achieved rolling renewals of 2.9 msf FY2021 across 22 leases



#### **Continued Momentum in Rolling Renewals**





- Office rent collections for FY2021 at 99.8%
- ► In-line with robust office rent collections of 100% for 3Q FY2021, 100% for 2Q FY2021 and 100% for 1Q FY2021
- ▶ No waivers to office occupiers. Rebate granted to F&B and ancillary retail tenants, representing 0.6% of annual rents
- Continued momentum in rolling renewals given in-place rents are significantly below market
- Achieved rolling renewals on 2.9 msf during FY2021, representing 9.8% of annual rents
- On track for 0.5 msf of rolling renewals due in FY2022

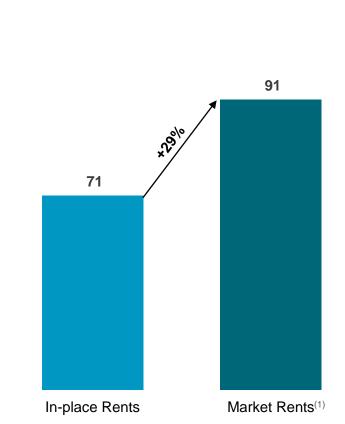


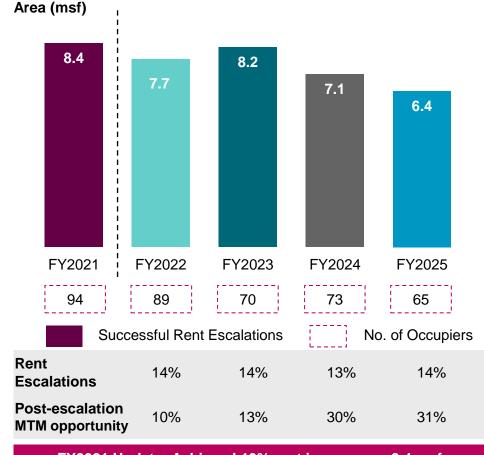


Achieved rent escalations of 13% on 8.4 msf across 94 leases in FY2021. On track for additional 14% rent escalations due on 7.7 msf across 89 leases in FY2022

Market rents 29% above in-place rents

Embedded rent escalations of 10-15% aids NOI growth





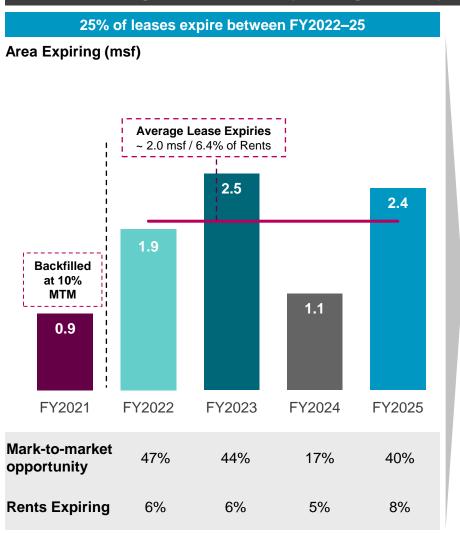
FY2021 Update: Achieved 13% rent increase on 8.4 msf

Rent (₹ psf / month)

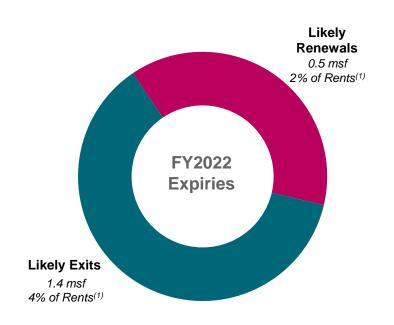




Successfully backfilled 0.9 msf of expiries in FY2021 at 10% MTM spread despite overall pause in decision making. Of the 1.9 msf upcoming lease expiries in FY2022, 0.5 msf are likely renewals



#### **FY2022 Lease Expiries Update**



- ▶ 1.9 msf upcoming expiries in FY22 comprising only 6% of revenue
  - In-place rents 47% lower vs. market rents per CBRE
- 0.5 msf likely renewals, comprising 2% of revenue
- ▶ 1.4 msf likely exits, comprising 4% of revenue
  - 'business as usual' churn, portfolio housekeeping and COVID induced exits

# **Investing in our Asset Infrastructure**



Fortifying our properties for the next phase of growth through continued investments in infrastructure and amenities

Flyover at Embassy Manyata (WIP, Jun'21)



South Side Skywalk at Embassy Manyata (WIP, Dec'21)



North Side Skywalk at Embassy Manyata (WIP, Jun'21)



Skywalk at Embassy TechVillage (WIP, Jun'21)





# **Infrastructure and Upgrade Projects**

Construction underway for 619 key dual branded Hilton hotels at Embassy Manyata and preoperational activities initiated



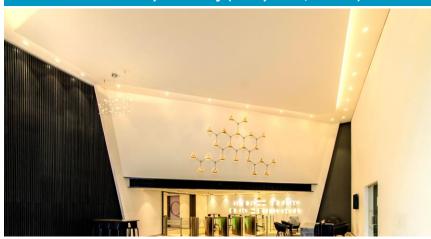
- ► Hilton 5 Star (266 keys) at Embassy Manyata
  - Structure and façade work completed. MEP works majorly done and Guest Room works currently in progress
- ► Hilton Garden Inn 3 Star (353 keys) at Embassy Manyata
  - Structure work completed. MEP works majorly done and Guest Room works currently in progress
- ▶ Pre-operational activities initiated and key management personnel on board





Comprehensive asset re-positioning at Embassy Quadron on track for Sep'21 completion. Leased 51k sf to Australian telecom major at 32% re-leasing spread, with further 51k sf growth option

**New Revamped Lobby (Completed, Dec'20)** 



**Outdoor Food-court (Completed, Mar'21)** 



**Entry Portal (WIP, Sep'21)** 



Landscape Upgrade (WIP, Jun'21)







While 477 key operating hotels witnessed an uptick in occupancy in Q4, recent second wave likely to adversely impact recovery timelines

#### **Hilton at Embassy GolfLinks**



247 Keys 5-Star Hotel Operational

Q4 Occupancy: 22.4% (vs 14% in Q3)

Q4 EBITDA: ₹(20) mn

'Ranked #8 - TripAdvisor'

- out of 1,628 hotels in Bangalore

#### Four Seasons at Embassy One



230 Keys
5-Star Luxury Hotel
Operational

Q4 Occupancy: 12.6% (vs 11% in Q3)

Q4 EBITDA: ₹(45) mn

'Far and East: Best Chinese Premium Dining'

- by Times Food & Nightlife Awards 2021

#### Hilton Hotels at Embassy Manyata



619 Keys
5-Star & 3-Star Hotel
Under Construction
Expected completion in June 2022
100k+ sf Retail & Convention Centre
'Best Hotel Architecture'
– by Asia Pacific Property Awards

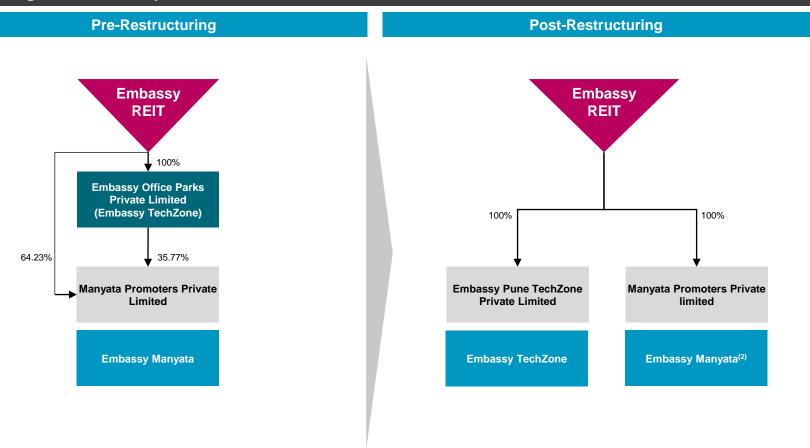
- ▶ Outlook Current second wave is likely to delay recovery, demand expected to remain muted in FY2022
- ▶ Action Plan Implemented significant cost saving measures and initiatives to improve occupancy. Also, implemented global safety protocols for guests to aid in occupancy ramp-up

Limited impact of COVID-19 induced hospitality slowdown on our portfolio given – Hotels contribute < 5% of GAV and < 1% of pre-COVID NOI (FY2020)



# **Simplified Embassy Manyata Holding Structure**

Successfully simplified ownership structure of our largest asset i.e., Embassy Manyata, thereby enhancing dividend component of distributions to Unitholders



Given REIT dividends are tax-free, simplification of holding structure of Embassy Manyata has positively impacted distribution to the benefit of our Unitholders



# Financial Highlights – 4Q FY2021

NOI and EBITDA for Q4 up 33% and 22% year-on-year respectively with NOI and EBITDA margins at 83% and 76%. Distributions for Q4 stood at ₹5,308 mn

	4Q FY2021 (mn)	4Q FY2020 (mn)	Variance %	Remarks
Revenue from Operations	₹7,387	₹5,434	+36%	<ul> <li>Revenue from ETV's 6.1 msf completed area</li> <li>Contracted rent escalations on 4.6 msf</li> <li>Revenue from 1.4 msf of new deliveries in 4Q FY2020</li> <li>Partially offset by:         <ul> <li>Decrease in commercial office revenues due to exits</li> <li>Decrease in hotel revenues due to drop in occupancy</li> </ul> </li> </ul>
NOI  Margin (%)	₹6,161 83%	₹4,618 <i>85%</i>	+33%	► Increase in Revenue from Operations
EBITDA  Margin (%)	₹5,627 <i>76%</i>	₹4,622 85%	+22%	<ul> <li>Increase in NOI</li> <li>Partially offset by         <ul> <li>One-off stamp duty expense<sup>(2)</sup> in relation to restructuring of Embassy Manyata</li> <li>Lower treasury income</li> </ul> </li> </ul>

#### Notes:

<sup>(1)</sup> Above financial results exclude Revenue, NOI and EBITDA from Embassy GolfLinks since Embassy REIT owns 50% economic interest in GLSP. GLSP NOI in 4Q FY2021 was down 10% year-on-year



# Financial Highlights – FY2021

NOI and EBITDA for FY2021 up 12% year-on-year with NOI and EBITDA margins at 86% and 83% respectively

	FY2021 (mn)	FY2020 (mn)	Variance %	Remarks
Revenue from Operations	₹23,603	₹21,449	+10%	<ul> <li>Revenue from ETV's 6.1 msf completed area in 4Q FY2021<sup>(2)</sup></li> <li>Contracted rent escalations of 13% on 8.7 msf</li> <li>Revenue from 1.4 msf of new deliveries in 4Q FY2020</li> <li>Partially offset by:         <ul> <li>Decrease in commercial office revenues due to exits</li> <li>Decrease in hotel revenues due to drop in occupancy</li> </ul> </li> </ul>
NOI  Margin (%)	<b>₹20,323</b> <b>86%</b>	₹18,170 <i>85%</i>	+12%	<ul> <li>Increase in Revenue from Operations</li> <li>Savings due to cost saving initiatives</li> <li>Lower hotel, power &amp; fuel expenses</li> </ul>
EBITDA  Margin (%)	₹19,693 83%	₹17,647 82%	+12%	► Increase in NOI

- ▶ NOI in-line with our FY2021 annual guidance (achieved NOI of Rs.20,323 mn vs. guidance of Rs.20,314 mn)
- ▶ 99.8% rent collections and 13% rent escalations on 8.4 msf demonstrates our best-in-class portfolio



# **Distribution Highlights – FY2021**

Post successful restructuring of Embassy Manyata's legacy two-tier holding structure, tax-free component of distributions has significantly increased to 78% for Q4 FY2021

Particulars		4Q FY2021	FY2021	FY2020
Distribution period		Jan'21 – Mar'21	Apr'20 – Mar'21	Apr'19 – Mar'20
Distribution amount (mn)		₹5,308	₹18,364	₹18,821
Outstanding units (mn)		948	Q1 & Q2: 772 Q3 & Q4: 948	772
Distribution per unit (DPU)		₹5.60	₹21.48 <sup>(1)</sup>	₹24.39
- Interest		₹1.24	₹7.31	₹9.99
- Dividend	78% of Q4 Distributions are	₹2.21	₹3.01	₹0.37
- Amortization of SPV debt	tax-free for Unitholders	₹2.15	₹11.16	₹14.03
Announcement date		April 29, 2021	-	-
Record date		May 7, 2021	-	-
Payment date	On o	or before May 14, 2021	-	-

- ▶ DPU in-line with our FY2021 annual guidance (achieved DPU of Rs.21.48 vs. guidance of Rs.21.45)
- ▶ 100% distribution payout ratio for FY2021 demonstrates our commitment to regular quarterly distributions



# **Strong Balance Sheet with Ample Liquidity**

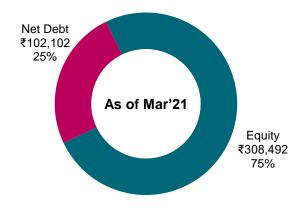
At 22% Net Debt to GAV, our conservative Balance Sheet provides flexibility to pursue growth through on-campus development and accretive acquisitions

#### **Total Enterprise Value ('TEV')**

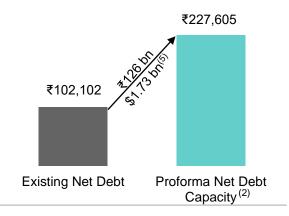
Particulars (₹ mn)	March 31, 2021
Gross Asset Value (GAV)(2,3)	466,051
Add: Other Assets	81,820
Less: Other Liabilities	(74,298)
Less: Gross Debt	(106,223)
Net Asset Value (NAV)	367,350
Number of Units	947,893,743
NAV per Unit (₹)	387.54

Particulars	March 31, 2021
Net Debt to GAV	22%
Net Debt to EBITDA <sup>(4)</sup>	4.2x
Interest Coverage Ratio	
<ul> <li>excluding capitalized interest</li> </ul>	3.3x
<ul> <li>including capitalized interest</li> </ul>	3.0x
Available Debt Headroom	₹126 bn

#### **Net Debt to Market Capitalization**(1)



**Debt Headroom** 



#### Notes:

<sup>(1)</sup> Closing price on National Stock Exchange as at March 31, 2021

<sup>(2)</sup> Gross Asset Value (GAV) considered per Mar'21 valuation undertaken by iVAS Partners, represented by Mr. Manish Gupta, in conjunction with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 52

<sup>(3)</sup> Given Embassy REIT owns 50% economic interest in GLSP, GAV includes fair value of equity investment in GLSP basis equity valuation method

ETV was acquired by Embassy REIT on December 24, 2020. The relevant asset SPVs and Holdco holding ETV have been consolidated from December 31, 2020, a date close to the acquisition date. Hence, Net Debt to EBITDA ratio has been computed and presented by including annualized figures for ETV based on 4Q FY2021





Successfully raised ₹52 bn in FY2021 at 6.9% and refinanced ₹32.8 bn in-place debt resulting in 336 bps interest savings

₹15,502 mn

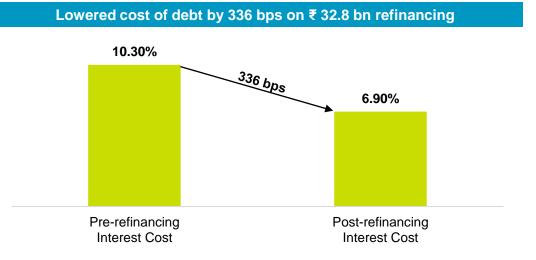
Cash & Undrawn Committed Facilities(1)

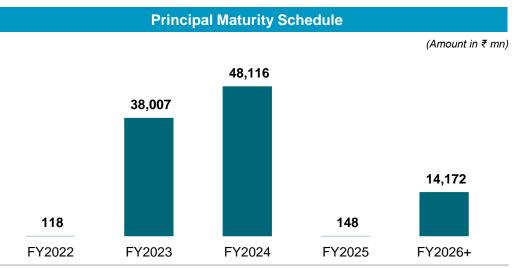
₹41,000 mn

Listed NCD Issuances

6.6% Interest Cost for Listed NCDs

AAA / Stable Rating of Listed NCDs by CRISIL



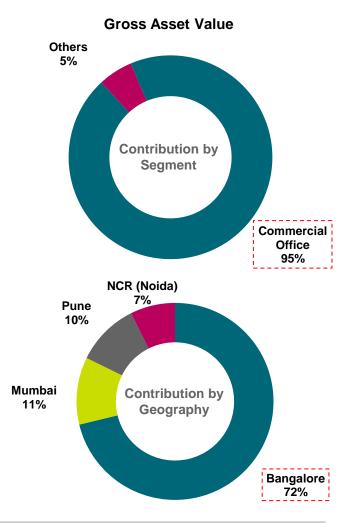




# Valuation Contribution by Segment and Geography

Gross Asset Value of the best-in-class portfolio stood at ₹466 bn with 95% of value in commercial office segment and 72% of value in Bangalore, underpinning Embassy REIT's asset quality

Property Segment		March 31, 2021	September 30, 2020	Variance	
Тюрсту	ocyment	(₹ mn)	(₹ mn)	(%)	
Embassy Manyata	Commercial Office	173,579	156,439	11%	
Embassy TechVillage	Commercial Office	106,491	-	NA	
Embassy GolfLinks <sup>(1)</sup>	Commercial Office	28,053	27,428	2%	
Embassy One	Commercial Office	4,324	4,532	(5%)	
Express Towers	Commercial Office	18,403	17,722	4%	
Embassy 247	Commercial Office	16,914	16,404	3%	
FIFC	Commercial Office	13,889	13,908	(0%)	
Embassy TechZone	Commercial Office	22,827	21,607	6%	
Embassy Quadron	Commercial Office	12,938	13,104	(1%)	
Embassy Qubix	Commercial Office	10,414	10,153	3%	
Embassy Oxygen	Commercial Office	23,694	21,242	12%	
Embassy Galaxy	Commercial Office	9,028	8,783	3%	
Hilton at Embassy GolfLinks	Hospitality	3,995	4,375	(9%)	
Four Seasons at Embassy One	Hospitality	7,278	7,545	(4%)	
Hilton at Embassy Manyata	Hospitality	4,341	4,122	5%	
Hilton at Embassy TechVillage	Hospitality	582	-	NA	
Embassy Energy	Others	9,302	10,002	(7%)	
Gross Asset Value		466,051	337,366	38%	
Other Assets		81,820	67,060		
Other Liabilities		(180,521)	(115,038)		
NAV		367,350	289,388		
NAV per unit		387.54	375.02	3.3%	



#### Notes:





#### 32.3 msf completed Grade A office assets (88.9% occupied, 7 years WALE, 29% MTM opportunity)

Property	Completed	Development	Total	(yrs)	(%)	In-place	Market	MTM (%)	₹mn	% of total
Embassy Manyata	11.8	3.1	14.8	6.9	93.5%	61	92	50%	173,579	37%
Embassy TechVillage	6.1	3.1	9.2	9.3	97.8%	70	92	31%	106,491	23%
Embassy GolfLinks <sup>(1)</sup>	2.7	-	2.7	8.0	97.2%	119	148	25%	28,053	6%
Embassy One	0.3	-	0.3	7.9	5.5%	159	147	(8%)	4,324	1%
Bangalore Sub-total	20.9	6.2	27.0	7.9	94.2%	72	103	42%	312,447	67%
Express Towers	0.5	-	0.5	3.7	91.0%	262	270	3%	18,403	4%
Embassy 247	1.2	-	1.2	3.7	82.1%	102	110	7%	16,914	4%
FIFC	0.4	-	0.4	3.0	77.5%	297	270	(9%)	13,889	3%
Mumbai Sub-total	2.0		2.0	3.5	83.3%	176	177	1%	49,206	11%
Embassy TechZone	2.2	3.3	5.5	4.8	88.6%	49	48	(1%)	22,827	5%
Embassy Quadron	1.9	-	1.9	4.7	49.7%	47	48	2%	12,938	3%
Embassy Qubix	1.5	-	1.5	5.0	91.1%	40	48	19%	10,414	2%
Pune Sub-total	5.5	3.3	8.8	4.8	75.9%	46	48	5%	46,179	10%
Embassy Oxygen	2.5	0.7	3.3	10.9	73.3%	47	54	14%	23,694	5%
Embassy Galaxy	1.4	-	1.4	1.9	98.5%	35	45	28%	9,028	2%
Noida Sub-total	3.9	0.7	4.6	7.8	82.1%	42	50	19%	32,722	7%
Subtotal (Office)	32.3	10.1	42.4	7.0	88.9%	71	91	29%	440,553	95%
Four Seasons at Embassy One	230 Keys	-	230 Keys	-	6.5%	-	-	-	7,278	2%
Hilton at Embassy GolfLinks	247 Keys	-	247 Keys	-	13.7%	-	-	-	3,995	1%
Hilton Hotels at Embassy Manyata	-	619 Keys	619 Keys	-	-	-	-	-	4,341	1%
Hilton Hotels at Embassy TechVillage	-	518 Keys	518 Keys	-	-	-	-	-	582	0%
Embassy Energy	100MW	-	100MW	-	-	-	-	-	9,302	2%
Subtotal (Infrastructure Assets)	477 Keys / 100MW	1,137 Keys	1,614 Keys <i>l</i> 100MW						25,499	5%
Total	32.3 msf/477 Keys/100MW	10.1 msf / 1,137 Keys	10.1 msf / 1,137 Keys						466,051	100%

#### Notes

<sup>(1)</sup> Details included in the above table are for 100% stake in Embassy GolfLinks, except GAV which reflects Embassy REIT's 50% economic interest in GLSP

<sup>(2)</sup> Weighted against Gross Rentals assuming occupier exercise their renewal options after the end of the initial commitment period

<sup>(3)</sup> Gross Asset Value (GAV) considered per Mar'21 valuation undertaken by iVAS Partners represented by Mr. Manish Gupta, partner, with value assessment services undertaken by CBRE. Valuation exercise undertaken semi-annually. For further details refer notes on slide 52



## **Environment, Social & Governance**

Focus on addressing climate change risks along with enhancing Employee Health & Safety

100 MW (AC) Solar Plant
(Reduces 200mn kg CO<sub>2</sub> emissions annually)

**Environment and Safety Certificates** 



Received British Safety
Council Certification for
global benchmark in
COVID-19 control measures





Subscribed to WELL's Portfolio program to create healthier office buildings and thriving business ecosystems



Granted assurance certificate on our Environment, Social & Governance processes for FY2020



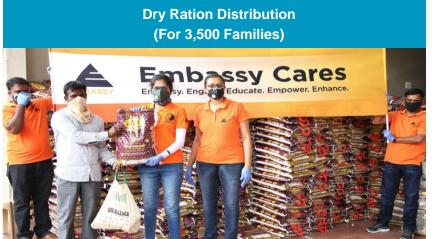
# **Environment, Social & Governance (Cont'd)**

#### Partnering with local communities through our Corporate Connect Program









# **Key Terms & Definitions**

MW - Mega-Watt

Notes	5	41.	NAV – Net Asset Value			
<b>•</b>	All figures in this presentation are as of March 31, 2021	42.	NCD – Non-Convertible Debentures			
<b>•</b>	All figures corresponding to year denoted with "FY" are as of or for the one-year period ending (as may be relevant) March 31st of the respective	43.	NDCF refers to Net Distributable Cash Flows			
	rear. Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) December 31 of the respective year		Net Debt - Gross Debt minus short term treasury investment and cash and cash equivalents			
_	Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation	45.	NM – Not material			
	·	46.	NOI – Net Operating Income			
•	All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns Embassy GolfLinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only Embassy REIT's 50% economic interest in GLSP		NR – Not Relevant			
			NSE – The National Stock Exchange of India Limited			
•	Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by occupiers at their option	49.	NTM – Next twelve months			
•	Valuation as of March 31, 2021 undertaken by iVAS Partners represented by Mr. Manish Gupta, partner, with value assessment services undertaken by CBRE	50.	NXT – Manyata front parcel office towers			
	•	51. 52.	OC – Occupancy certificate  Occupancy / % Occupied / % Leased – Occupancy is defined as the ratio of the Occupied Area and the Completed Area			
•	Key Terms and Definitions:	53.	Occupied Area – Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose			
1.	4Q/Q4/Three Months ended – Quarter ending March 31	54.	Proforma DPU – DPU for FY2021 computed excluding impact of 176.23 million new units issued in 3Q FY2021 pursuant to the preferential			
2.	ADR – Average Daily Rate (ADR) is a measure of the average rate charged for rooms sold and is calculated by dividing total rooms revenue for a period by the number of rooms sold during that period	55.	allotment and the institutional placement of units in connection with ETV acquisition  Proforma Debt Headroom – Proforma Debt Capacity (Maximum debt as per REIT Regulations) - Current Net Debt			
3.	Annualized Rental Obligations - Defined as Gross Rentals multiplied by twelve (12)	56.	Portfolio – Together, the Portfolio Assets and the Portfolio Investment			
4.	Average Occupancy - Commercial Offices - Occupied Area / Completed Area. Hotels - Occupied Rooms / Completed Rooms or Keys	57.	Proposed Development Area – The Leasable Area of a property for which the master plan for development has been obtained, internal			
5.	Base Rentals - Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income	51.	development plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are			
6.	bn – Billions		yet to be received			
7.	bps – Basis points	58. 59.	QoQ – Quarter on quarter			
8.	BSE – BSE Limited	59. 60.	REIT Regulations – Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014  Rents – Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out and car parking			
9.	CAM – Common Area Maintenance	60.	Rents — Renets to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum or base Rentals, in-out and car parking income from Occupied Area for the month of March 2021.			
10.	C&W - Cushman & Wakefield	61.	RevPAR - Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the			
11.	CAGR – Compounded Annual Growth Rate		percentage occupancy			
12.	CBRE – CBRE South Asia Private Limited	62. 63.	Re-leasing spread – Refers to the change in rent psf between new & expiring leases, expressed as a percentage  Restructuring – Pursuant to a composite scheme of arrangement (the "Scheme") involving MPPL, EOPPL and EPTPL which was approved by			
13.	Completed Area – the Leasable Area of a property for which occupancy certificate has been received	03.	National Company Law Tribunal (NCLT), Mumbai bench via order dated 10 March 2021, MPPL has become a 100% Holdco of the Embassy			
14.	CRE – Corporate real estate		Office Parks REIT, holding Embassy Manyata Business Park, 80% of the share capital of EEPL and 50% of the share capital of GLSP, while EPTPL has become a 100% directly-held SPV of Embassy Office Parks REIT, holding Embassy TechZone			
15. 16.	DPU – Distribution per unit  EBITDA – Earnings/ (loss) before finance costs, depreciation, amortisation, impairment loss and income tax excluding share of profit of equity	64.	ROFO – Right of First Offer			
10.	accounted investee	65.	Same-Store KPIs – Same-Store KPIs represents KPIs (Occupancy/ Revenue/ NOI) from properties which are in service in both the current and			
17.	Embassy TechVillage / ETV – Comprises of the legal entities Vikas Telecom Private Limited (VTPL), Embassy Office Ventures Private Limited (EOVPL) and Sarla Infrastructure Private Limited (SIPL)		prior year reporting periods adjusted to exclude straight-line & other non-cash IndAS income, as applicable, to make comparisons between periods more meaningful. For example, for 4QFY2021 and FY2021, Same-Store occupancy is computed for the portfolio excluding ETV's 6.1 mst completed area			
18.	Embassy Group – refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships	66.	sf / psf – Square feet / per square feet			
19.	Embassy REIT refers to Embassy Office Parks REIT	67.	Sponsor(s) – Embassy Property Developments Private Limited and BRE / Mauritius Investments			
20.	EOPMSPL – Embassy Office Parks Management Services Private Limited	68.	SPV - Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being UPPL, EEPL, IENMPL, VCPPL,			
21.	EOPPL – Embassy Office Parks Private Limited, a former holding company of Embassy REIT which has been dissolved pursuant to restructuring involving MPPL, EOPPL and EPTPL through NCLT scheme	69.	ETPL, QBPL, QBPPL, OBPPL, VTPL, SIPL, EPTPL and GSPL  Target – Includes SIPL, EOVPL & VTPL			
22.	FY – Period of 12 months ended March 31 of that particular year, unless otherwise stated	69. 70.	TEV – Total Enterprise Value			
23.	GAV – Gross Asset Value	70.	TI/TIs – Tenant Improvement / (s)			
24.	GCC – Global Capability Centre	72.	tn – Trillions			
25.	GLSP – GolfLinks Software Park Private Limited	73.	Under Construction / U/C Area – Leasable Area for which internal development plans have been finalized and requisite approvals as required			
26.	Grant Thornton – Grant Thornton Bharat LLP		under law for the commencement of construction have been applied for, construction has commenced and the occupancy certificate is yet to be received			
27.	Holdco – Refers to EOVPL and MPPL	74.	Units – An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy			
28.	Investment Entity – Refers to GolfLinks Software Park Private Limited	74.	Onis – An unavided beneficial interest in the Embassy KETT, and such units together represent the entire beneficial interest in the Embassy REIT			
29.	IPO – Initial Public Offering of units of Embassy Office Parks REIT	75.	WALE - Weighted Average Lease Expiry (weighted according to facility rentals excluding impact of Ind-AS adjustments) assuming that each			
30.	Leasable Area – Total square footage that can be occupied by a occupier for the purpose of determining a occupier's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area	76.	occupier exercises the right to renew for future terms after expiry of initial commitment period  WFH – Work from home			
31.	LTM – Last twelve months					
32.	Manager – Embassy Office Parks Management Services Private Limited	77. 78.	WIP – Work-in-progress  Years – Refers to fiscal years unless specified otherwise			
33.	MEP – Mechanical, Electrical & Plumbing	79.	YoY – Year on year			
34.	mn – Millions	80.	YTD – Year to date			
36.	MNC – Multinational Corporation	81.	YTM – Yield to Maturity			
37.	msf – Million square feet		•			
38.	MTM – Mark to Market					
39.	Mumbai – Mumbai Metropolitan Region (MMR)					

# EMBASSY

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