## Embassy Office Parks REIT 3Q FY2020 Investor Materials

February 14, 2020



#### **Press Release**



#### Embassy Office Parks REIT Announces Third Quarter FY 2019-20 Results and Quarterly Distributions of Rs. 4,707 million

Quarter marked by strong leasing, delivery of under-construction blocks ahead of schedule and completion of first acquisition since listing

#### Bengaluru, India, February 14, 2020

Embassy Office Parks REIT (NSE: EMBASSY / BSE: 542602) ('Embassy REIT'), India's first listed REIT and the largest in Asia by area, reported results today for the fiscal third quarter ended December 31, 2019.

The Board of Directors of Embassy Office Parks Management Services Private Limited ('EOPMSPL'), Manager to Embassy REIT, at its Board Meeting held earlier today, declared a distribution of Rs. 4,707 million or Rs. 6.1 per unit for 3Q FY2020. The cumulative distribution for YTD FY2020 totals Rs.13,504 million or Rs.17.5 per unit. The record date for the 3Q FY2020 distribution is February 24, 2020 and the distribution will be paid on or before February 29, 2020.

Commenting on the quarterly results, Michael Holland, Chief Executive Officer of Embassy REIT said,

"Our office portfolio continues to deliver. In 2019, leasing across the Indian markets crossed a record 60 million square feet ("msf"), again underlining the strength of India's office sector as the leading office absorption market globally. We continue to capitalize on this occupier demand, driven by international corporations, through consistent leasing, early delivery of our accretive development pipeline, commencement of additional on-campus office developments and the acquisition of additional area to support further growth at our largest business park."

#### **Financial Highlights**

- Revenue from Operations for 3Q FY2020 grew year-on-year by 14% to Rs. 5,459 million and cumulatively grew year-on-year by 16% for YTD FY2020
- Net Operating Income for 3Q FY2020 grew year-on-year by 16% to Rs. 4,639 million and cumulatively grew year-on-year by 17% for YTD FY2020
- Net Operating Income margin for 3Q FY2020 and YTD FY2020 was 85% reflecting scale efficiencies and low manager fees
- Raised Rs.16,400 million debt at 9.03%; balance sheet continues to be conservatively levered with Net Debt to TEV (Total Enterprise Value) at 12% as of December 31, 2019

#### **Business Highlights**

- Portfolio occupancy increased to 95.1% as on December 31, 2019, an increase of 220 bps year-on-year and 40 bps quarter-on-quarter
- New leasing for 3Q FY2020 was c.527k sf with a strong forward pipeline of c.500k sf
- Cumulative new leasing for YTD FY2020 stood at record c.1.7 msf with a 56% mark-to-market spread on c.1.1 msf of re-leases demonstrating embedded growth

#### **Growth Initiatives**

- Delivered c.1.4 msf of office space ahead of schedule with 44% pre-committed to occupiers
- Launched next phase of growth with an additional c.2.6 msf of on-campus projects
- Acquired 0.6 msf leasable area within the overall Embassy Manyata business park in Bengaluru, at 9.25% initial yield on development completion in 4Q FY2023

#### Press Release (cont'd)

#### EMBASSY EMBASSY OFFICE PARKS

#### **Investor Materials and Quarterly Investor Call Details**

Embassy REIT has released a package of information on the quarterly results and performance, that includes (i) unaudited condensed standalone and condensed consolidated financial statements for the quarter and nine months ended December 31, 2019, (ii) an investor presentation covering 3Q FY2020 results, and (iii) supplemental operating and financial data book that is in line with leading reporting practices across global REITs. All these materials are available in the Investor Relations section of the REIT's website at <u>ir.embassyofficeparks.com</u>

Embassy REIT will host a conference call on February 14, 2020 at 18:30 hours Indian Standard Time to discuss the 3Q FY2020 results. A replay of the call will be available till February 29, 2020 on the Investor Relations section of the REIT's website at <u>ir.embassyofficeparks.com</u>

#### Disclaimer

This press release is prepared for general information purposes only. The information contained herein is based on management information and estimates. It is only current as of its date, has not been independently verified and may be subject to change without notice. Embassy Office Parks Management Services Private Limited ("**the Manager**") in its capacity as the Manager of the Embassy Office Parks REIT ("**Embassy REIT**"), and Embassy REIT make no representation or warranty, express or implied, as to, and do not accept any responsibility or liability with respect to, the fairness and completeness of the content hereof. Each recipient will be solely responsible for its own assessment of the market and the market position of Embassy REIT.

This press release contains forward-looking statements based on the currently held beliefs, opinions and assumptions of the Manager. Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance, or achievements of the Embassy REIT or industry results, to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements. Given these risks, uncertainties and other factors, recipients of this press release are cautioned not to place undue reliance on these forward-looking statements. The Manager disclaims any obligation to update these forward-looking statements to reflect future events or developments. In addition to statements which are forward looking by reason of context, the words 'may', 'will', 'should', 'expects', 'plans', 'intends', 'anticipates', 'believes', 'estimates', 'predicts', 'potential' or 'continue' and similar expressions identify forward-looking statements.

This press release also contains certain financial measures which are not measures determined based on GAAP, Ind-AS or any other internationally accepted accounting principles, and the recipient should not consider such items as an alternative to the historical financial results or other indicators of the Embassy REIT's cash flow based on Ind-AS or IFRS. These non-GAAP financial measures, as defined by the Manager, may not be comparable to similarly titled measures as presented by other REITs due to differences in the way non-GAAP financial measures are calculated. Even though the non-GAAP financial measures are used by management to assess the Embassy REIT's financial position, financial results and liquidity and these types of measures are commonly used by investors, they have important limitations as analytical tools, and you should not consider them in isolation or as substitutes for analysis of the Embassy REIT's financial position or results of operations as reported under Ind-AS.

Investors should also take note that Embassy REIT was listed on April 1, 2019 and the Embassy REIT assets were acquired between March 22, 2019 to March 25, 2019. Accordingly, the comparative quarterly financial information has been prepared by comparing unaudited combined financial statements for the quarter ended December 31, 2018 and audited combined financial statements for the nine months ended December 31, 2018 (assuming that the Embassy REIT held the REIT assets in its present form during quarter and nine months ended December 31, 2018) as against unaudited condensed consolidated financial statements for the quarter and nine months ended December 31, 2019.

#### About Embassy REIT

Embassy Office Parks is India's first and only listed REIT. The REIT comprises 24.8 msf of completed and operational commercial properties across India. With approximately 8.5 msf of on-campus development in the pipeline, the total portfolio spans 33.3 msf across seven Grade A office parks and four city-center office buildings in India's best performing office markets of Bengaluru, Mumbai, Pune and the National Capital Region (NCR). The portfolio is home to over 160 blue chip corporate occupiers, and comprises 75 buildings with strategic amenities, including two completed hotels, two under-construction hotels, and a 100MW(AC) solar park that supplies renewable energy to park tenants.

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## I. Key Highlights

Embassy Manyata, Bengaluru

#### **Business Highlights**



Strong business performance in 3Q FY2020 driven by robust leasing and early delivery of on-campus development. Add-on acquisition of c.0.6 msf at 9.25% yield to be DPU accretive upon stabilization 95.1% occupancy as at Dec'19, an increase of 220 bps (vs. Dec'18) and 40 bps (vs.Sep'19) ► Leasing c.527k<sup>(1)</sup> sf new lease-up during 3Q FY2020 with a strong forward pipeline of c.500k sf ► c.1.7 msf cumulative new lease-up YTD with c.56% mark-to-market spread on c.1.1 msf re-leases c.1.4<sup>(2)</sup> msf on-campus office development delivered 2-3 quarters ahead of schedule 44%<sup>(3)</sup> already pre-committed, including to global fortune corporations **Development** c.2.6 msf on-campus office development launched, to drive next phase of growth ► Across Bengaluru, Pune and NCR cities, projects under excavation and pre-construction stages Acquisition of c.0.6 msf leasable area at 9.25% yield upon completion in 4Q FY2023 ► Located within overall Embassy Manyata campus **Growth Initiatives** Expected to be DPU accretive upon stabilization ROFO invitation to offer for Embassy TechVillage asset received in Nov'19 from Embassy Sponsor ► Opportunity currently under evaluation as per framework GOP margin and RevPAR for Hilton at Embassy Golflinks up 500 bps and 600 bps respectively YoY ► Occupancy of Four Seasons during 3Q FY2020 at 26%, up from 10% in 2Q FY2020 **Asset Management** Infrastructure and amenity upgrade initiatives across portfolio Under construction 619 key Hilton hotels at Embassy Manyata on track for Dec' 21 launch Flyover and master-plan upgrade initiatives underway at Embassy Manyata

(2) Delivered in Dec'19, occupancy certificate received post quarter ended Dec'19

(3) Excluding c.183k sf growth options at Embassy Manyata NXT and Embassy Oxygen. Factoring these growth options, area pre-committed would be 58%. These options are exercisable at various dates until Mar'21

Notes

<sup>(1)</sup> Includes leases signed during the quarter ended December 31, 2019 for Embassy Manyata NXT Blocks (0.8 msf) which was delivered in Dec'19 and received occupancy certificate on January 3, 2020

## **Financial Highlights for 3Q FY2020**



#### Revenue from Operations and NOI for 3Q FY2020 up 14% and 16% respectively YoY

	3Q FY2020 (mn)	3Q FY2019 (mn)	Variance %	Remarks
Revenue from Operations	₹5,459	₹4,774	+14%	<ul> <li>Contracted lease escalations on c.6.1 msf</li> <li>Lease-up of c.1.8 msf vacancy across Embassy Manyata, FIFC, Embassy 247, Embassy Techzone &amp; others;</li> <li>Revenue from hotels including Four Seasons Hotel launched in May'2019</li> </ul>
NOI Margin (%)	₹4,639 <i>85%</i>	₹3,984 <i>83%</i>	+16%	<ul> <li>NOI increase largely in-line with increase in Revenue from Operations; and</li> <li>Decrease in expenses due to cost saving initiatives at Embassy Manyata</li> </ul>
EBITDA <i>Margin (%)</i>	₹4,462 82%	₹3,694 77%	+21%	<ul> <li>Increase in NOI; and</li> <li>One-off items<sup>(1)</sup> in previous period FY2019         <ul> <li>Adjusted for these one-off items, EBITDA margin for 3Q FY2019 was 81% vs. 82% in 3Q FY2020</li> </ul> </li> </ul>
Distribution Payout rati	·	-	ΝΑ	Distribution of ₹4,707 mn or ₹6.10 per unit for 3Q FY2020 representing payout ratio of 99.9% of NDCF at REIT level

Notes: Above results exclude Revenue, NOI and EBITDA from Embassy Golflinks since Embassy REIT owns 50% economic interest in GLSP. Embassy Golflinks revenue is ₹905 mn and EBITDA is ₹809 mn for 3Q FY2020 Figures for 3Q FY2020 are basis reviewed consolidated financials

Figures for 3Q FY2019 are basis unaudited combined financials and may not be comparable. For further details refer notes on slide 50

(1) One-off items relate to FY2019 (pre-listing period) and comprise of impairment charge and certain interest income on inter-corporate deposits

## **Financial Highlights for YTD FY2020**



#### Revenue from Operations and NOI for YTD FY2020 up 16% and 17% respectively YoY

	YTD FY2020 (mn)	YTD FY2019 (mn)	Variance %	Remarks
Revenue from Operations	₹16,016	₹13,760	+16%	<ul> <li>Contracted lease escalations on c.7.7 msf</li> <li>Lease-up of c.2.4 msf sf vacancy across Embassy Manyata FIFC, Embassy 247, Embassy Techzone &amp; others</li> <li>Revenue from hotels including Four Seasons Hotel launched in May'2019</li> </ul>
NOI Margin (%)	₹13,551 85%	₹11,541 84%	+17%	<ul> <li>NOI increase in-line with increase in Revenue from Operations</li> </ul>
EBITDA <i>Margin (%)</i>	₹13,025 81%	₹11,386 83%	+14%	<ul> <li>One-off items<sup>(1)</sup> in previous period FY2019</li> <li>Adjusted for these one-off items, EBITDA margin for YTD FY2019 was the same at 81%</li> </ul>
Distributio Payout rati		- -	NA	<ul> <li>Cumulative distribution of ₹13,504 mn or ₹17.5 per unit for YTD FY2020 representing payout ratio of 99.7% of NDCF a REIT level</li> </ul>

Notes: Above results exclude Revenue, NOI and EBITDA from Embassy Golflinks since Embassy REIT owns 50% economic interest in GLSP. Embassy Golflinks revenue is ₹2,776 mn and EBITDA is ₹2,459 mn for YTD FY2020 Figures for YTD FY2020 are basis reviewed consolidated financials

Figures for YTD FY2019 are basis audited combined financials and may not be comparable. For further details refer notes on slide 50

(1) One-off items relate to FY2019 (pre-listing period) and comprise of impairment charge and certain interest income on inter-corporate deposits

### **Distribution Overview**



Distribution for 3Q FY2020 stood at ₹4,707 mn i.e. ₹6.1 per unit with scheduled payment date on or before February 29, 2020

Particulars	Distribution for 3Q FY2020	YTD Distributions
Distribution period	Oct'19 – Dec'19	Apr'19 – Dec'19
Distribution amount	₹4,707 mn	₹13,504 mn
Outstanding units	771,665,343	771,665,343
Distribution per unit	₹6.10	₹17.50
- Interest	₹2.50	₹7.50
- Amortization of SPV level debt	₹3.60	₹9.86
- Dividend	-	₹0.14
Ex-date	February 14, 2020	-
Record date	February 24, 2020	-
Payment date	On or before February 29, 2020	-

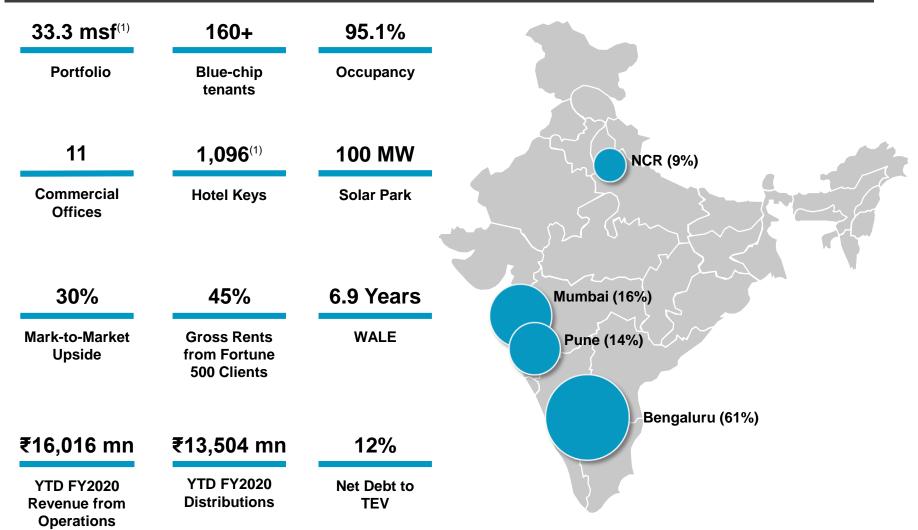
## II. Overview

Embassy Techzone, Pune

#### Who We Are: Quick Facts



We run a commercial office portfolio that serves as essential corporate infrastructure to multinational occupiers



Notes: City wise split by % of GAV per Sept'19 valuation by independent valuer. Valuation exercise undertaken semi-annually. For further details refer notes on slide 50

(1) Includes completed, under construction & proposed future development

## Seven Infrastructure-like Office Parks (31 msf)<sup>(1)</sup>

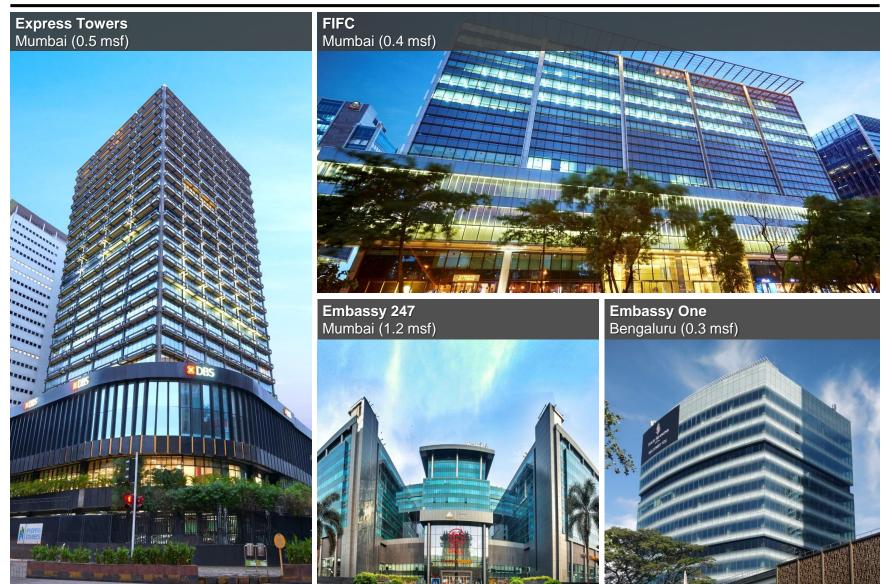




## 3Q FY2020 Investor Materials II. Overview

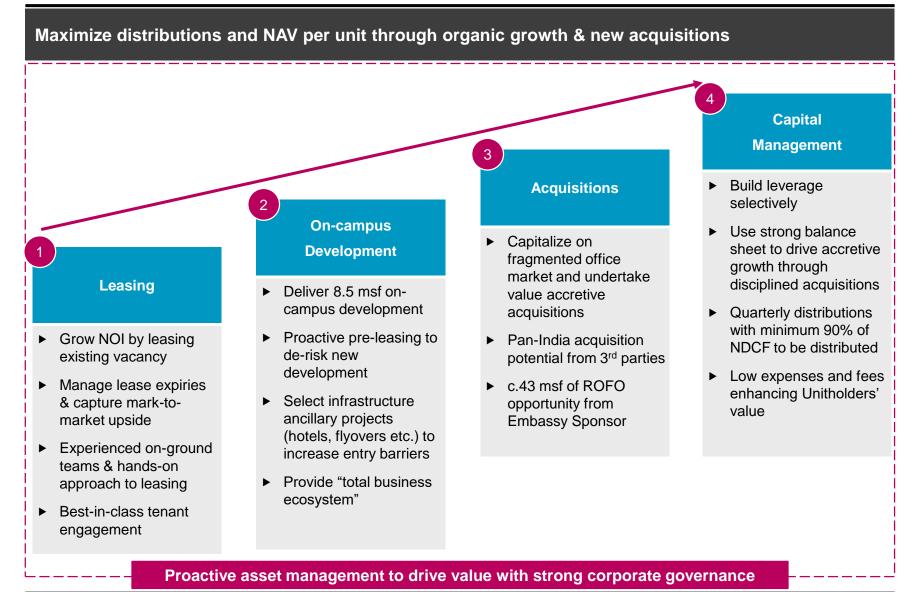
### Four Prime City-center Offices (2.3 msf)





## What We Do: Our Strategy

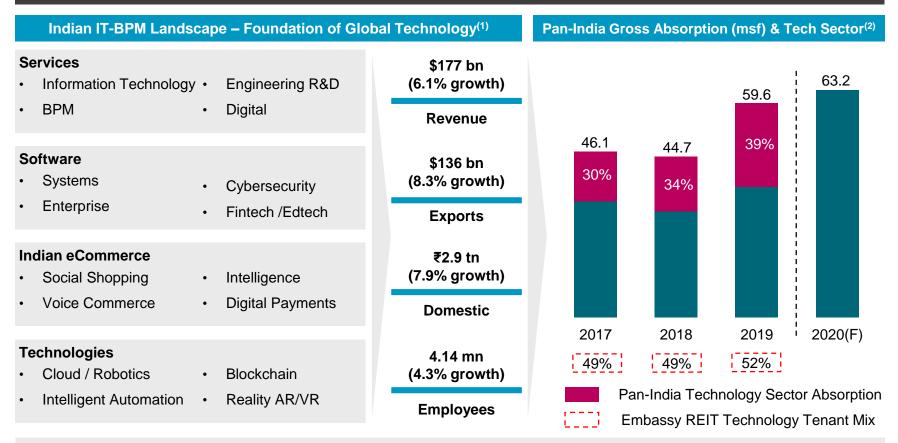




## Our Opportunity: India as the Global Technology Innovation Hub



India continues to attract global technology companies owing to availability of highly educated & skilled talent at a reasonable cost; leading to continued demand for office space



▶ India leads in STEM<sup>(3)</sup> talent for technology assignments with over 2 million students graduating each year

- ► Continuing rise in Indian IT/ITeS hiring, c.7-8%<sup>(4)</sup> p.a growth in CY2019. Also, IT/ITeS services turning towards leasing vs. owning
- With over 1,250 GCCs, demand from GCC across seven major Indian cities is estimated at c.30-35<sup>(2)</sup> msf between CY2020-22

Source:

<sup>(1)</sup> Nasscom IT-BPM Sector in India 2019 (Decoding Digital)

<sup>(2)</sup> CBRE Research 2019, Embassy REIT

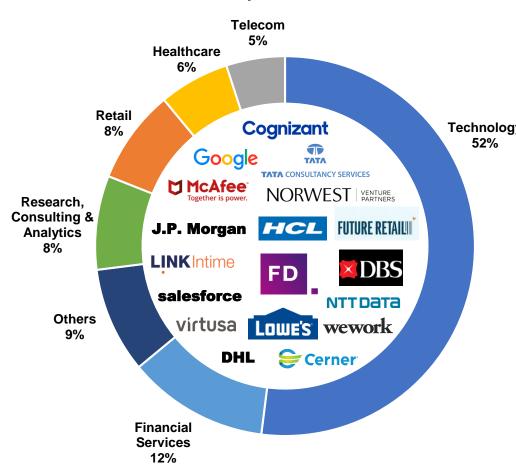
<sup>(3)</sup> Science, Technology, Engineering, Mathematics

<sup>(4)</sup> Based on hiring trend by Top 5 Indian IT companies as at Dec'19, Embassy REIT Research

#### **Our Occupier Base**



Global business with a diversified portfolio across established and growth sectors. Continued diversification with 6 new entrants in Top 10 occupiers since FY2016



#### Industry Diversification<sup>(1)</sup>

	Top 10 Occupiers	Sector	% of Rentals
	IBM	Technology	12%
ју	Cognizant	Technology	10%
	NTT Data	Technology	5%
	Cerner	Healthcare	3%
	PwC	Research & Analytics	3%
	Google	Technology	3%
	NOKIA	Telecom	2%
	JP Morgan	Financial Services	2%
	Lowe's	Retail	2%
	L&T Infotech	Technology	1%
	Total		43%

#### 43% of Gross Rentals Originate From Top 10 Occupiers

## **Our Portfolio Summary**



24.8 msf Portfolio of completed Grade A office assets (95.1% occupied, 6.9 years WALE and 30% MTM opportunity)

	Lea	sable Area (msf)/Keys	s/MW	WALE <sup>(3)</sup>	Occupancy	F	Rent (₹ psf / mt	h)	G/	AV <sup>(4)</sup>
Property	Completed	Development	Total	(yrs)	(%)	In-place	Market	MTM (%)	₹mn	%of total
Embassy Manyata	11.0	3.8	14.8	7.4	99.3%	57	87	51%	135,968	42%
Embassy Golflinks <sup>(1)</sup>	2.7	-	2.7	9.1	97.5%	114	146	29%	26,432	8%
EmbassyOne	0.3	-	0.3	9.2	5.5%	156	153	(2%)	5,608	2%
Bengaluru Sub-total	13.9	3.8	17.8	7.9	97.3%	69	99	44%	168,008	52%
Express Towers	0.5	-	0.5	4.9	92.2%	254	275	8%	18,590	6%
Embassy247	1.2	-	1.2	4.2	94.0%	99	105	6%	17,256	5%
FIFC	0.4	-	0.4	4.3	77.8%	296	290	(2%)	14,912	5%
Mumbai Sub-total	2.0		2.0	4.5	90.7%	166	174	4%	50,758	16%
EmbassyTechzone	2.2	3.3	5.5	5.7	91.7%	49	48	(2%)	21,325	7%
Embassy Quadron	1.9	-	1.9	4.4	91.4%	42	50	18%	14,609	5%
EmbassyQubix	1.5	-	1.5	4.9	100.0%	37	48	29%	9,962	3%
Pune Sub-total	5.5	3.3	8.8	5.1	93.8%	43	49	12%	45,896	14%
EmbassyOxygen	1.9	1.3	3.3	10.6	85.3%	47	54	16%	20,657	6%
Embassy Galaxy	1.4	-	1.4	3.4	99.2%	34	45	33%	8,914	3%
Noida Sub-total	3.3	1.3	4.6	7.9	91.0%	41	50	22%	29,571	9%
Subtotal (Office)	24.8	8.5	33.3	6.9	95.1%	67	87	30%	294,233	92%
Four Seasons at Embassy One <sup>(2)</sup>	230 Keys	-	230 Keys	-	14% <sup>(5)</sup>	-	-	-	8,244	3%
Hilton at Embassy Golflinks	247 Keys	-	247 Keys	-	68% <sup>(5)</sup>	-	-	-	5,045	2%
Hilton at Embassy Manyata (5 & 3 star)	-	619 Keys	619 Keys	-	-	-	-	-	3,079	1%
Embassy Energy	100MW	-	100MW	-	-	-	-	-	10,519	3%
Subtotal (Infrastructure Assets)	477 Keys / 100MW	619 Keys	1096 Keys / 100MW						26,887	8%
Total	24.8 msf / 477 Keys / 100MW	8.5 msf / 619 Keys	33.3 msf / 1096 Keys / 100MW						321,120	100%

Notes:

(1) Details included in the above table are for 100% stake in Embassy Golflinks, except GAV which reflects only our 50% economic interest

(2) Four Seasons at Embassy One was launched in May'19 and is currently under stabilization

(3) Weighted against Gross Rentals assuming tenants exercise their renewal options after the end of the initial commitment period

(4) Gross Asset Value (GAV) per Sep'19 valuation by independent valuer. Valuation exercise undertaken semi-annually. For further details refer notes on slide 50

(5) Represents occupancy for YTD FY2020 / average since launch in May'19 for Four Seasons at Embassy One

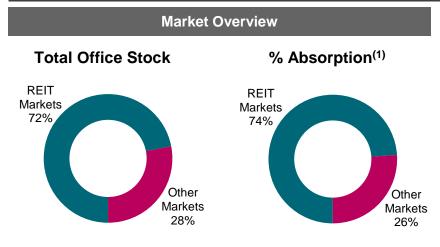
## III. Market Outlook

Embassy One, Bengaluru

#### **Market Fundamentals**



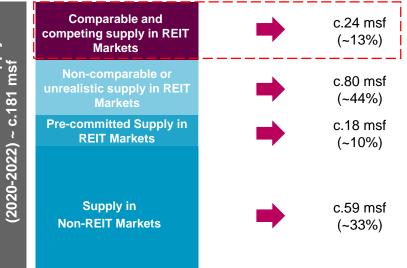
Strong fundamentals resulting in robust demand & low vacancy in key REIT markets. Comparable & competing supply to be a significantly smaller proportion of overall announced market supply



#### Proforma Supply Analysis (2020-2022)

- Comparable & competing supply estimated to be significantly lower (c.13%) of total Pan-India announced market supply for next 3 years
- Against this supply, Embassy REIT has total upcoming lease-up of c.5.1 msf in next 3 years (including new deliveries)
- Embassy REIT's average annual lease-up during last 4 years and 9 months is c.1.8 msf p.a. (FY2016 - 3Q FY2020)

	CY2020F	CY2020F	Vacancy		i
City	Absorption	Supply	(% of Stock)	>	•
Bengaluru	12.1	13.7	4.7%	Supply msf	
Pune	4.5	5.2	6.3%		
Mumbai	6.1	7.7	21.0%	ndia .181	
NCR	8.8	10.2	22.6%	Pan-India 2) ~ c.181	
Embassy REIT Markets	31.5	36.8	13.9%		
Chennai	3.0	5.5	11.3%	ced -20	
Hyderabad	13.6	15.6	10.9%	nound (2020	
Kolkata	0.8	1.7	37.6%	Announced (2020-20	
Other Markets	17.3	22.7	14.6%	4	
Grand Total	48.8	59.5	14.4%		



Source: CBRE Research 2019, Embassy REIT. Figures updated as of December 31, 2019

Comparable and competing supply has been arrived factoring supply considerations including city, micro-market, location, project completion timing, quality etc.

CY2020F refers to forecasted numbers for 2020 per CBRE Research 2019

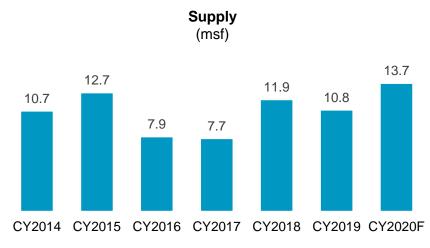
(1) Absorption for period CY2013 to CY2019

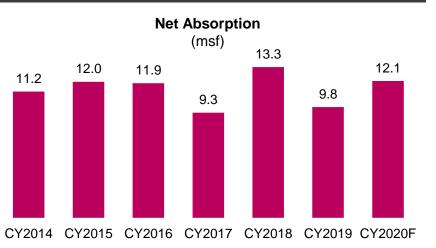
### **Bengaluru Market Fundamentals**

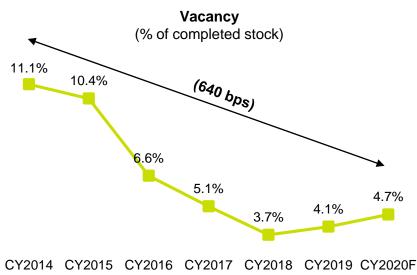


#### Bengaluru continues to be Asia's fastest growing city and is #1 location for technology occupiers<sup>(1)</sup>

CY2014







Market Rents (₹ psf / month) 9% CAGR 80.7 83.3 61.3 53.8 61.3

CY2015 CY2016 CY2017 CY2018 CY2019 CY2020F

Bengaluru

**Pune** 

Mumbai

## City-wise Market Outlook



 Strong occupier demand and sustained rental momentum in LTM across REIT markets. Bengaluru continued to lead with sub-5% vacancy, Pune and NCR witnessed record absorption

 Robust leasing activity with LTM absorption of 9.8 msf driven by technology companies

- Limited availability of quality space resulting in low vacancy of 4.1% at city level, 0.4% in CBD
  - Sustained global occupier interest and limited supply resulting in steady rental growth
  - Pre-commitments expected to drive leasing volumes over next 2-3 years
  - Robust leasing activity with LTM absorption of 4.1 msf highest in 3 years
  - ► Lack of quality ready space with 5.6% vacancy, higher pre-commitments in upcoming projects
  - Increased leasing activity in West Pune driven by technology sector hiring
  - Rentals expected to strengthen in West Pune (Hinjewadi) given high rent levels in East Pune
- Consulting, banking, financial services and media sectors continue to drive demand
  - ▶ New completions lagged transaction activity, drop in overall vacancy by 154 bps to 21% in LTM
- ► Vacancy in BKC and Nariman Point (REIT core markets) remain significantly lower at 13%
- Rentals expected to witness moderate growth in core markets given limited availability of institutional quality non-strata sold stock and trend of consolidation by occupiers
- NCR
   Robust leasing activity in NCR with LTM absorption of 8.6 msf highest in 5 years
   Limited supply and higher rents in Gurugram market directing cost conscious occupiers to Noida
   Noida continues to witness healthy pre-commitments from captive centres and IT-BPM occupiers
   Noida vacancy remains significantly lower at 11.7% for institutional quality non-strata sold stock

## IV. Commercial Office Update

FIFC, Mumbai

## Leasing Highlights for 3Q FY2020



527k sf leased during the quarter to occupiers across technology, healthcare, research & consulting, and shared office space sectors. Robust near-term leasing pipeline of c.500k sf

3Q FY2020 Highlights			Key Leases Signe	ed <sup>(1)</sup>	
New Leases signed ('000 sf) <sup>(1)</sup>	527	Occupier	Property	City	Area ('00
		WeWork <sup>(2)</sup>	Embassy Manyata	Bengaluru	220
– Area Released ('000 sf)	166	ANSR	Embassy Manyata	Bengaluru	75
Po looping Sprod	150/	Motorola	Embassy Manyata	Bengaluru	64
– Re-leasing Spread	15%	Value Momentum	Embassy Techzone	Pune	43
Existing Tenant Expansion	78%	Fulcrum Digital	Embassy Techzone	Pune	26
		Virtusa	Embassy Techzone	Pune	25
Renewals ('000 sf)	128	Norwest Venture Partners	Express Towers	Mumbai	10
Lease pipeline ('000 sf)	c.500	Various	Multiple	Multiple	64
	0.000	Total			527
Leases Signed in 3Q FY2020:					



Notes: New leases signed includes re-leases, excludes renewals

(1) Includes leases signed during the quarter ended December 31, 2019 at Embassy Manyata NXT Blocks which received OC on January 3, 2020

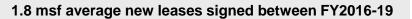
(2) Arm's length benchmarking undertaken by Grant Thornton India LLP

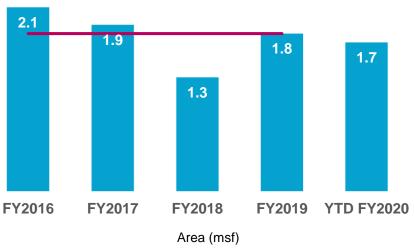
## **Continued Leasing Momentum**

EMBASSY EMBASSY OFFICE PARKS

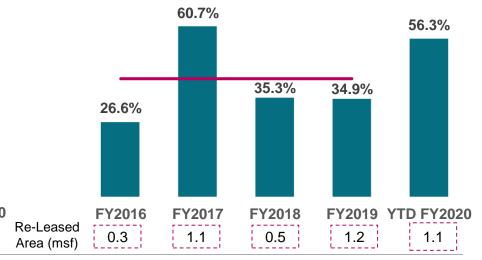
1.7 msf leased in YTD FY2020 demonstrating continued leasing momentum across portfolio, of this c.1.1 msf re-leased at c.56% mark-to-market spreads

Particulars		YTD FY2020	Average	FY2019	FY2018	FY2017	FY2016
Completed Area	msf	24.8	(2016-19)	24.8	24.2	23.1	22.5
Occupancy	%	95.1%	94.0%	94.3%	93.5%	94.7%	93.4%
New Leases Signed	msf	1.7 <sup>(1)</sup>	1.8	1.8	1.3	1.9	2.1
Re-Leasing	msf	1.1	0.8	1.2	0.5	1.1	0.3
Re-Leasing Spreads	%	56.3%	42.2%	34.9%	35.3%	60.7%	26.6%
Existing Tenant Expansion	%	76.5%	61.8%	59.0%	69.0%	50.0%	71.0%
Renewals	msf	0.4	1.9	0.9	2.9	1.6	2.3





42.2% Average re-leasing spread between FY2016-19



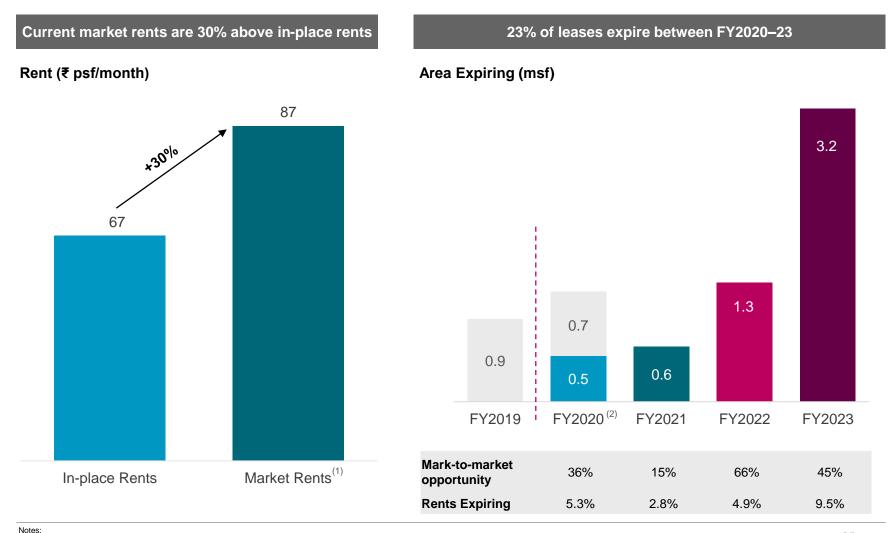
Notes: New leases signed includes re-leased area, excludes renewals

(1) Includes leases signed during the quarter ended December 31, 2019 at Embassy Manyata NXT Blocks which received OC on January 3, 2020

### **Embedded Mark-to-Market Growth**



Market rents 30% higher than in-place rents. Opportunity to re-lease c.5.5 msf at market rents over next 3-4 years



(1) CBRE Research 2019, Embassy REIT

(2) of c.1.2 msf area expiring in FY2020, re-leased c.0.7 msf expiries in YTD FY2020 at 41% MTM spreads

## V. Development Update

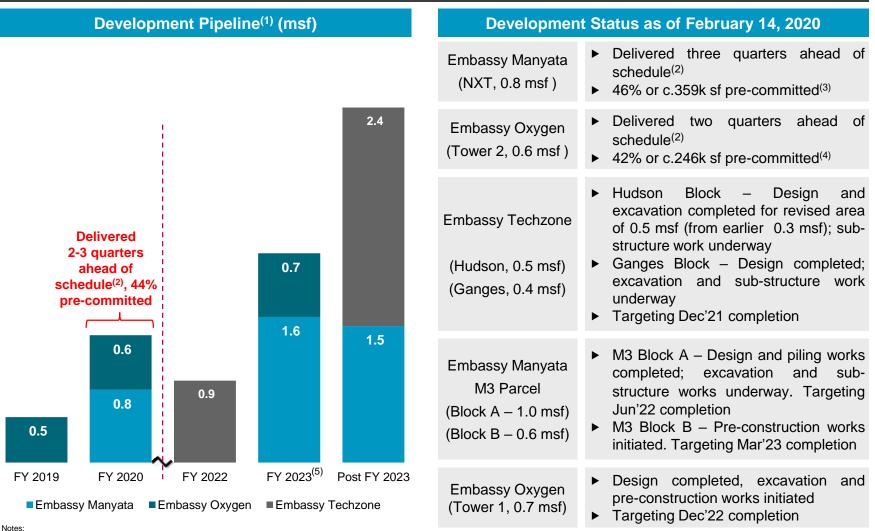
al the

Embassy Manyata, Bengaluru

### **Development Pipeline**



Delivered c.1.4 msf of office space ahead of targeted delivery with 44% pre-committed. Launched next phase of growth with additional c.2.6 msf on-campus projects



<sup>(1)</sup> Excludes 619 hotel keys across Hilton & Hilton Garden Inn at Embassy Manyata due for delivery in 3Q FY2022

(4) Excludes 45k sf growth options. Factoring the growth options, area pre-committed would be 50%. These options are exercisable till Mar 21

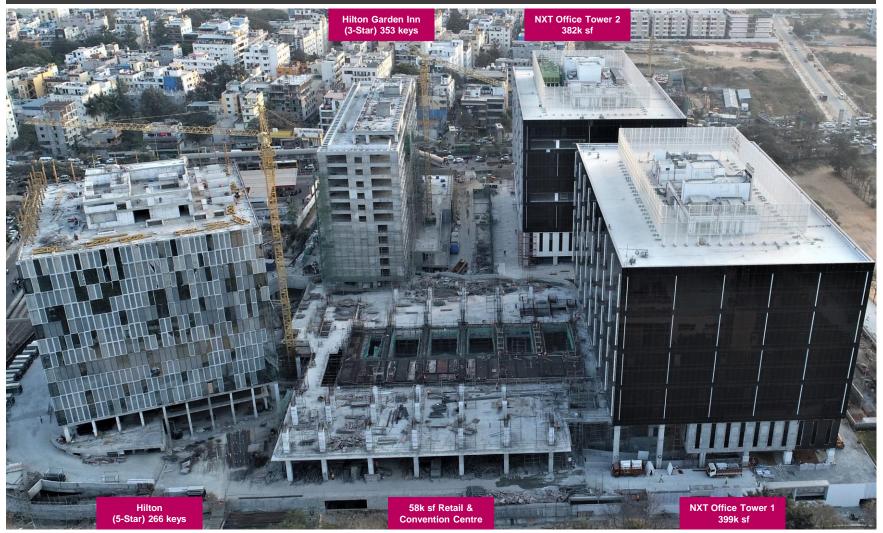
<sup>(2)</sup> Occupancy certificate received post quarter ended Dec'19

<sup>(3)</sup> Excludes 138k sf growth options. Factoring the growth options, area pre-committed would be 64%. These options are exercisable till Jun'20

## **Embassy Manyata (Front Parcel)**

EMBASSY EMBASSY OFFICE PARKS

NXT office blocks delivered three quarters ahead of schedule in Dec'19 and is 46%<sup>(1)</sup> pre-committed. 619 keys dual branded Hilton hotels on track for Dec'21 delivery



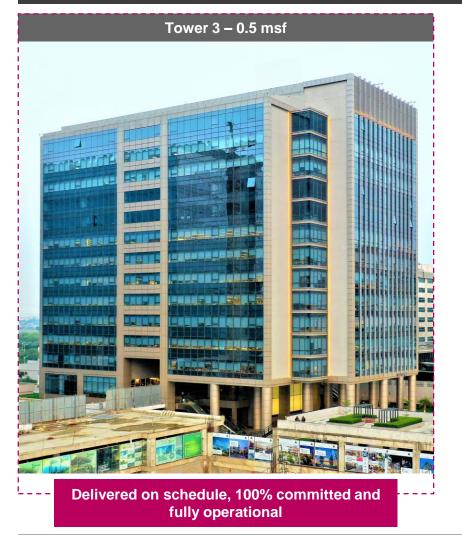
#### Notes: Feb'20 picture

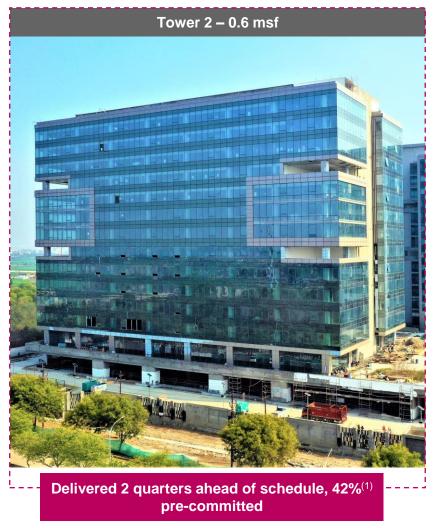
(1) Excludes 138k sf growth options. Factoring the growth options, area pre-committed would be 64%. These options are exercisable till Jun'20

### **Embassy Oxygen**



#### 0.6 msf Tower 2 delivered two quarters ahead of schedule in Dec'19 and is 42% pre-committed





Notes: Feb'20 pictures

(1) Excludes 45k sf growth options. Factoring the growth options, area pre-committed at Tower 2 would be 50%. These options are exercisable till Mar'21

## **VI. Growth Initiatives**

1

Embassy Oxygen, Noida

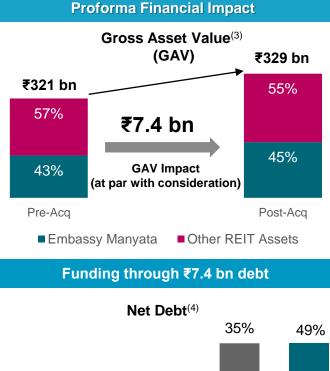
#### Add-on acquisition at Embassy Manyata

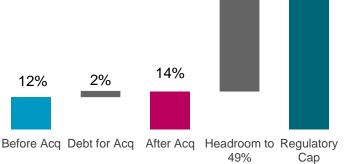


Acquisition of c.0.6 msf at 9.25% yield upon completion in 4Q FY2023, acquisition expected to be DPU accretive upon stabilization

view	M3, Block B	c.0.6 msf	4Q FY2023
Transaction Overview	Embassy Manyata	Area	Target Building Completion
sactio	₹7.4 bn	9.25%	+0.13%
Tran	Cost, incl. Fees <sup>(1)</sup>	Property Yield	Proforma DPU Accretion <sup>(2)</sup>

- Expansion of existing strategic asset with strong demand
  - 11 msf at 99.3% occupancy
  - DPU accretive
  - Attractive 9.25% yield vs. 8% stabilized cap rate of Embassy Manyata (per 1H FY2020 independent appraisal)
  - Consolidation of M3 land parcel at Embassy Manyata
  - Lease-up and development risk to seller's account
  - Strong framework regulating related party transactions
    - Affiliated board members abstain from approval vote
    - Two Independent 3rd party valuations
  - Fairness opinion from Duff & Phelps
    - Customary transaction diligence





Notes:

Process

**Transaction Rationale** 

(2) Proforma DPU accretion based on proforma FY2020 distribution and considering M3 Block B on a completed basis. Actual performance may differ given proforma accretion is based on estimates

(3) Gross Asset Value (GAV) per Sep'19 valuation by independent valuer. Valuation exercise undertaken semi-annually. For further details refer notes on slide 50

(4) Net Debt % computed basis 2Q FY2020 Net Debt to GAV

<sup>(1)</sup> Disbursement linked to construction milestones earn Embassy REIT cost of debt + 100 bps during construction

Opportunity

Process

## **ROFO Opportunity – Embassy TechVillage**



ROFO invitation to offer received in Nov'19 for Embassy TechVillage asset from Embassy Sponsor, opportunity currently under evaluation as per framework

- ► c.43 msf of ROFO opportunity from Embassy Sponsor
- ROFO invitation to offer for Embassy TechVillage asset received in Nov'19
- Embassy TechVillage is a large-scale integrated business park
  - Located in key Outer Ring Road micro-market of Bengaluru
  - Diverse tenant roster comprising technology, banking, finance, e-commerce and engineering occupiers

>	c.80 Acres	35+	c.97%
Overview	Land Parcel	Tenants	Occupancy
Asset C	c.6.2 msf	c.1.9 msf	518 Keys
A	Completed Area	Under Construction Area	Proposed Hilton Hotels

- Detailed evaluation of opportunity underway
- Strong framework regulating related party transactions
  - Dedicated REIT management team
  - Affiliated board members to abstain from approval vote
  - Two Independent 3rd party valuations
- Unitholder approval per REIT Regulations





Note: There can be no assurance that Embassy REIT will enter into definitive agreements to acquire the asset on offer or that the proposed transaction will materialize in the current form or at all

# VII. Asset Management Update

Hilton at Embassy Golflinks, Bengaluru

### **Hospitality Update**



477 hotel keys are currently operational with construction of additional 619 hotel keys at Embassy Manyata on target for Dec'21 launch



247 Keys 5-Star Hotel Operational Occupancy: 62% ADR: ₹10,554 (+8% YoY) RevPAR: ₹6,551 (+8% YoY)



230 Keys 5-Star Luxury Hotel Operational, launched in May'19 Occupancy: 26% (vs. 10% in Q2) ADR: ₹10,782 120+ Corporate accounts signed



Hilton Hotels at Embassy Manyata

619 Keys 5-Star & 3-Star Hotel Under Construction Expected completion in Dec'21 58k sf Retail 48k sf Convention Centre



Ministry Of Food at Hilton Restaurant of the Year (Silver)



Salt Grill at Hilton The Best European Restaurant



Four Seasons Best New Business Hotel



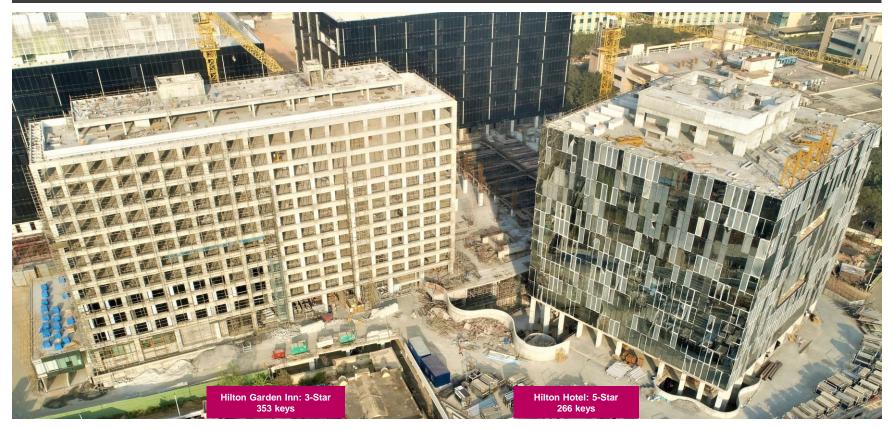
CUR8 at Four Seasons Best All-Day Dining Restaurant

Awards

## Hospitality Update (Cont'd)



Under construction 619 key dual branded Hilton hotels at Embassy Manyata on track for Dec' 21 launch



- ► Hilton 5 Star (266 keys)
  - Structure and façade works completed; MEP works underway
- ► Hilton Garden Inn 3 Star (353 keys)
  - Structure completed; façade works underway

#### **Infrastructure and Amenity Initiatives**



#### Select infrastructure, upgrade and ancillary projects underway to further enhance competitiveness





Embassy Golflinks Building Refurbishment (WIP, targeting Mar'20 completion)



Embassy Manyata NXT Marketing Suite (Completed in Jan'20)



Embassy Manyata Flyover – Tracking 1 quarter ahead (WIP, targeting Dec'20 completion)



## Value Creation Case Study – Embassy 247



Successfully repositioned Embassy 247 asset including recent launch of a large format lifestyle store at GF by India's leading retailer. Meaningful increase in both occupancy and rents in LTM

- 1Q FY2019
  - c.184k sf anchor occupiers exit due to cost considerations
  - Occupiers prefer competing buildings due to lower rentals
- ▶ 2Q FY2019

Situation Overview

Hands-on Asset

Value Add

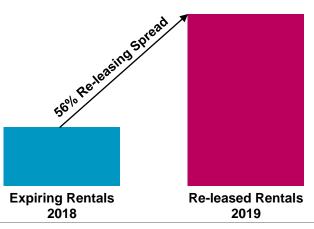
Management

- Asset in urgent need of capex to attract quality occupiers
- ▶ 3Q FY2019
  - Launched comprehensive asset re-positioning
  - Revamp of food court, lobbies, boulevard, landscape etc.
- ▶ 4QFY2019
  - Negotiated to replace legacy retail with a modern format
  - Demand catalyst, preference for lifestyle driven offerings
- ▶ 3Q FY2020
  - Expedited façade revamp, to coincide with retail launch
  - Modern format retail outlet launched successfully
- ► Added 5 new occupiers, incl DBS, Accelya Kale, Link Intime
- ► Existing occupier expands area to 2.7x at 35% higher rents
- Strong performance across metrics (2019 vs. 2018)
  - 94% occupancy, up 20% YoY
  - c.286k sf incremental leasing, up 65% YoY
  - ₹114 psf marginal rents, up 950 bps YoY

Asset repositioned with new façade and boulevard



Higher MTM spreads on Re-leasing



# **VIII. Financial Update**

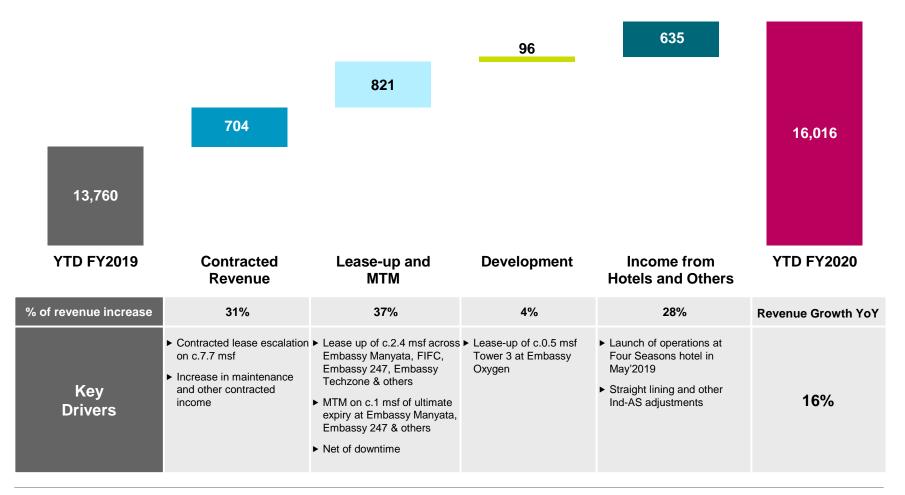
**Embassy Quadron, Pune** 

### **Revenue Drivers**



Revenue for YTD FY2020 was higher by 16% YoY with contracted escalations, new lease-up and MTM being the key drivers

#### Revenue from Operations (₹ mn)



## **Strong Balance Sheet**



#### At 12% Net Debt to TEV, our conservative Balance Sheet provides significant flexibility for growth

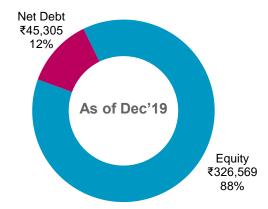
#### Total Enterprise Value (₹ mn)

Particulars	31-Dec-19
Market Capitalization <sup>(1)</sup>	326,569
Add: Net Debt	45,305
Gross Debt	56,553
Less: Cash & Cash Equivalents	(1,005)
Less: Short-term treasury investments <sup>(2)</sup>	(10,243)
Total Enterprise Value (TEV)	371,873

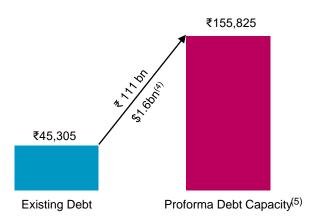
#### Leverage Metrics

Particulars	31-Dec-19
Net Debt to TEV	12%
Net Debt to EBITDA <sup>(3)</sup>	2.6x
Interest Coverage Ratio	
- excluding capitalized interest	5.6x
- including capitalized interest	4.2x
Available Debt Headroom	₹111bn

#### Net Debt to Market Capitalization



Available Debt Headroom (₹ mn) (As of Dec'19)



Notes:

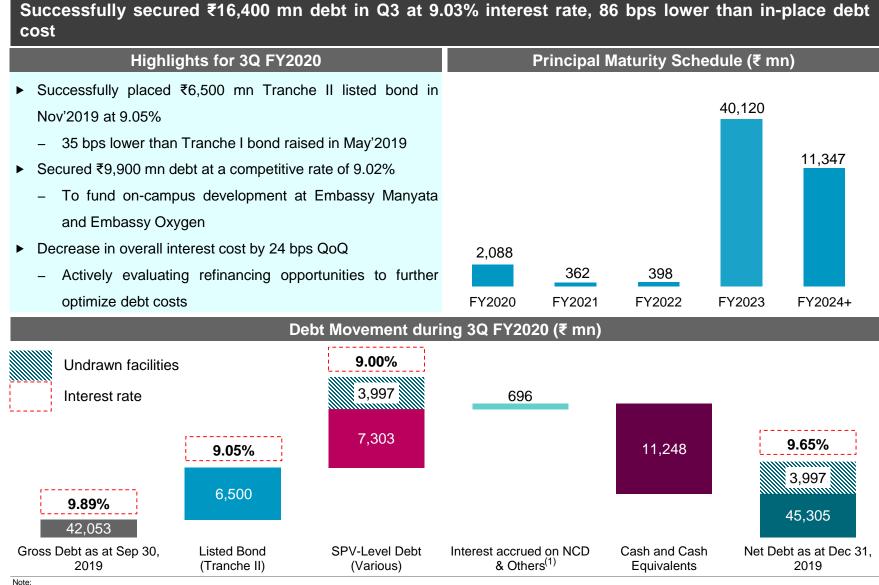
(2) Includes short-term liquid investments, fixed deposits etc. net of 3Q FY2020 distribution of ₹4,707 mn

- (3) EBITDA has been annualized for comparability purposes
- (4) \$1 = ₹71
- (5) Computed basis Gross Asset Value (GAV) as per Sep'19 valuation by independent valuer

<sup>(1)</sup> Closing price on National Stock Exchange as at December 31, 2019

## Leverage Update





Net of debt repayment of ₹21 mn during 3Q FY2020

# IX. Looking Ahead

Embassy Qubix, Pune

## **Key Growth Drivers**



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Near-term priorities include executing on organic growth levers ('business as usual') as well seek acquisition opportunities

Growth Levers	Achieved YTD FY2020	Near term priority
Acquisitions	<ul> <li>Acquired c.0.6 msf leasable area upon completion in 4Q FY2023 at 9.25% yield         <ul> <li>Located within overall Embassy Manyata campus, Bengaluru</li> </ul> </li> </ul>	<ul> <li>Evaluate ROFO opportunity relating to Embassy TechVillage asset in Bengaluru</li> </ul>
On-Campus Development	<ul> <li>Delivered c.1.4 msf; 2-3 quarters ahead of delivery         <ul> <li>c.44%<sup>(1)</sup> pre-committed</li> </ul> </li> </ul>	<ul> <li>Drive progress for c.2.6 msf of new on-campus development projects</li> <li>Proactively pre-lease under construction area</li> </ul>
Vacancy Lease-up & MTM	<ul> <li>New lease-up of c.1.7 msf to 20+ tenants</li> <li>Re-leased c.1.1 msf at c.56% MTM spreads</li> <li>Four Seasons occupancy at 26% in 3Q FY2020 (vs. 10% in 2Q FY2020)</li> </ul>	<ul> <li>Lease c.2.0 msf in NTM across portfolio</li> <li>Re-lease c.0.9 msf in NTM at proforma 18% MTM spreads</li> <li>Ramp-up occupancy and turn cash positive at Four Seasons hotel</li> </ul>
Contractual Escalations	<ul> <li>Achieved 12-15% escalation on c.3.9 msf, 30+ tenants</li> </ul>	<ul> <li>Escalate c.6.3 msf in NTM at 12-15%, 60+ tenants</li> </ul>

X. Appendix

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1.10

Embassy Galaxy, Noida

## **Walkdown of Financial Metrics**



							(Am	ount in	₹ mn)
	For	For the Quarter ended		For	For the period ended				
	3Q FY2020	3Q FY2019	Variance (%)	YTD FY2020	YTD FY2019	Variance (%)	(%)		
Revenue from Operations	5,459	4,774	14%	16,016	13,760	16%	NO		
Property Taxes and Insurance	(180)	(148)	22%	(538)	(492)	9%	2		
Direct Operating Expenses	(639)	(641)	(0%)	(1,926)	(1,727)	12%			
Net Operating Income	4,639	3,984	16%	13,551	11,541	17%			
Other Income	153	323	(53%)	596	1,172	(49%)		NDCF	
Property Management Fees <sup>(1)</sup>	(125)	(65)	91%	(359)	(226)	59%		CF at	
Indirect Operating Expenses	(139)	(548)	(75%)	(493)	(1,102)	(55%)			
EBITDA	4,528	3,695	23%	13,295	11,386	17%		SPV level	
Working Capital Adjustments	187	(860)	NR	1,289	(1,096)	NR		èvel	Dist
Cash Taxes	(356)	(470)	(24%)	(1,038)	(1,480)	(30%)			Distribution
Other Adjustments <sup>(2)</sup>	(177)	(42)	322%	(768)	(814)	(6%)			tion
Cash Flow from Operating Activities	4,181	2,322	80%	12,779	7,996	60%			
External Debt (Interest & Principal)	(258)	NA	NA	(1,111)	NA	NA			
Other Income from Investments	105	NA	NA	412	NA	NA			
NDCF at SPV level	4,028	NA	NA	12,080	NA	NA			
Distribution from SPVs to REIT	4,323	NA	NA	12,321	NA	NA			
Distribution from Embassy Golflinks	480	NA	NA	1,440	NA	NA			
REIT Management Fees <sup>(1)</sup>	(55)	NA	NA	(159)	NA	NA			
Other Inflows at REIT level (Net of Expenses)	(38)	NA	NA	(51)	NA	NA			
NDCF at REIT level	4,710	NA	NA	13,552	NA	NA			
Distribution	4,707	NA	NA	13,504	NA	NA			

Notes: Walkdown of Financial Metrics upto 'NDCF (SPV Level)' represents financial numbers of all SPV's consolidated excluding REIT standalone numbers Figures for 3Q FY2020 are basis reviewed consolidated financials

Figures for 3Q FY2019 are basis unaudited combined financials and may not be comparable. For further details refer notes on slide 50

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Property management fees includes 3% of facility rentals from only Commercial Office segment and does not include fees on Hospitality and Other segments and REIT Management Fees is 1% of REIT distributions (1)

Mainly includes income from investments & other non-cash income/expenses (2)

## **Environment, Social & Governance**



#### Continued focus on environment and community engagement is core to our CSR philosophy







"Workplace Excellence" award for excellence in Ecological Sustainability by iNFHRA Awards 2019-20



#### **Reading programs & Libraries**



Social



#### **Public Places Transformation**



## Environment, Social & Governance (cont'd)

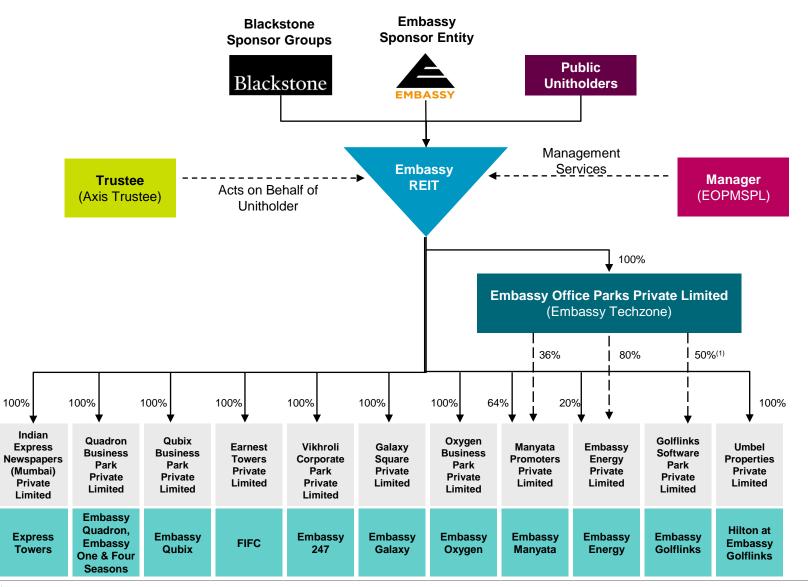


Embassy REIT has world class corporate governance standards

Asset	<ul> <li>Minimum 80% of value in completed and income producing</li> <li>Minimum 90% of distributable cash flows to be distributed</li> <li>Restrictions on speculative land acquisition</li> </ul>
Debt	<ul> <li>Majority unitholder approval required if debt exceeds 25% of asset value</li> <li>Debt cannot exceed 49% of asset value</li> </ul>
Manager	<ul> <li>50% independent directors on the Board, with 50% representation on all committees</li> <li>Manager can be removed with 60% approval of unrelated Unitholders</li> <li>Alignment with Unitholder interests due to a distribution-linked management fees structure</li> </ul>
Strong Related Party Safeguards	<ul> <li>Sponsors are prohibited from voting on their related party transactions</li> <li>Majority Unitholder approval required for acquisition or disposal of asset which exceeds 10% of REIT value</li> <li>Acquisition or sale price of new asset cannot deviate from average valuation of two independent valuers by +/- 10%</li> <li>Fairness opinion from independent valuer required if related party leases exceed 20% of the total REIT area</li> </ul>

## **Embassy REIT structure**





## **REIT Fundamentals**



- REIT stands for Real Estate Investment Trust
- ► A REIT is a trust that owns, operates or finances income-producing real estate
  - REITs give all investors access to the benefits of real estate investment with the advantage of investing in publicly traded units
- A REIT is a tax-efficient vehicle that
  - enables owners of real estate to pool income generating assets together in a portfolio; and
  - allows investors to buy ownership in real estate assets in the form of equity

#### ▶ REITs globally are a US\$2 trillion asset class; first REIT started in the US in the 1960s

- REITs are universally accepted by global institutions and individual investors as a product that provides:
  - Liquidity
  - Transparency
  - Diversification
  - Dividends
  - Performance
- ► REITs must pay out majority of earnings as distributions to Unitholders
  - Indian regulations require REITs to pay out 90% of distributable cash flows
- ► REITs must have at least 80% of their assets be completed and income-producing
  - A low level of development (20% or less) means less risk to the cash flows
- ► REITs are typically listed on stock exchanges through an Initial Public Offering (IPO)
  - Once listed, they serve as permanent capital vehicles to raise debt and equity in the capital markets to acquire new assets to grow

## **Key Terms & Definitions**

#### Notes:

- All figures in this presentation are as of December 31, 2019 unless specified otherwise
- All figures corresponding to year denoted with "FV" are as of or for the one-year period ending (as may be relevant) 31st March of the respective year. Similarly, all figures corresponding to year denoted with "CY" are as of or for the one-year period ending (as may be relevant) 31st December of the respective year
- Some of the figures in this Presentation have been rounded-off to the nearest decimal for the ease of presentation
- All details included in the presentation considers 100% stake in GLSP. However, Embassy REIT owns 50% economic interest in GLSP SPV which owns Embassy Golflinks property. Accordingly, its revenues are not consolidated into our Revenue from Operations. Also, Market Value or GAV reflects only our 50% economic interest in GLSP.
- Any reference to long-term leases or WALE (weighted average lease expiry) assumes successive renewals by tenants at their option
- Given Embassy REIT was listed on April 1, 2019 and the Embassy REIT assets were acquired between March 22 25, 2019, the comparative quarterly financial information included herein are the combined unaudited financial information for 3Q FY2019 (assuming that the Embassy REIT assets in its present form during 3Q FY2019) as against consolidated reviewed condensed financial statements for 3Q FY2020. The information for the YTD FY2019 is derived from the audited combined financial statements and the information for the YTD FY2020 is derived from the audited consolidated financial statements of the Embassy REIT
- Valuation as of September 30, 2019 undertaken by Mr. Manish Gupta, Partners, iVAS Partners (independent valuer per SEBI Regulations) with value assessment services undertaken by CBRE
- Key Terms and Definitions:
  - 1. Base Rentals Rental income contracted from the leasing of Completed Area; does not include fit-out & car parking income
  - 2. bn Billions
  - BPS Basis points
  - 4. BSE Bombay Stock Exchange
  - 5. CAGR Compounded Annual Growth Rate
  - CBRE CBRE South Asia Private Limited
  - 7. Completed Area the Leasable Area of a property for which occupancy certificate has been received
  - 8. Duff & Phelps Duff & Phelps India Private Limited
  - 9. EBITDA Earnings before interest, tax, depreciation and amortization
  - 10. Embassy Group refers to the Embassy Sponsor or its subsidiaries or limited liability partnerships
  - 11. Embassy REIT refers to Embassy Office Parks REIT
  - 12. EOPMSPL Embassy Office Parks Management Services Private Limited
  - 13. FY Period of 12 months ended March 31 of that particular year, unless otherwise stated
  - 14. GF Ground floor
  - 15. GAV Gross Asset Value
  - 16. GLSP Golflinks Software Park Private Limited
  - 17. Holdco Refers to Embassy Office Parks Private Limited
  - 18. IPO Initial Public Offering of units of Embassy Office Parks REIT
  - 19. Investment Entity Refers to Golflinks Software Park Private Limited
  - 20. Leasable Area Total square footage that can be occupied by a tenant for the purpose of determining a tenant's rental obligations. Leasable Area is the sum of Completed Area, Under Construction Area and Proposed Development Area
  - LTM Last twelve months
  - 22. Manager Embassy Office Parks Management Services Private Limited
  - 23. MEP Mechanical, Electrical & Plumbing
  - 24. mn Millions
  - 25. MNC Multinational Corporations
  - 26. msf Million square feet

- 27. MTM Mark to Market
- 28. MW Mega-Watt
- 29. Mumbai Mumbai Metropolitan Region (MMR)
- 30. NAV Net Asset Value
- NCD Non-Convertible Debentures
- 32. NXT Manyata front parcel office towers
- NDCF refers to Net Distributable Cash Flows
- 34. Net Debt Gross Debt minus short term treasury investment and cash and cash equivalents
- 35. NM Not material
- 36. NOI Net Operating Income
- 37. NR Not Relevant
- 38. NSE The National Stock Exchange
- 39. NTM Next twelve months
- OC Occupancy certificate
- 41. Occupancy / % Occupied / % Leased Occupancy is defined as the ratio of the Occupied Area and the Completed Area
- 42. Occupied Area Completed area of property which has been leased or rented out in accordance with an agreement entered into for the purpose
- 43. Portfolio Together, the Portfolio Assets and the Portfolio Investment
- 44. Proposed Development Area The Leasable Area of a property for which the master plan for development has been obtained, internal development plans are yet to be finalized and applications for requisite approvals required under the law for commencement of construction are yet to be received
- psf Per square feet
- QoQ Quarter on quarter
- 47. REIT Real Estate Investment Trust
- 48. REIT Regulations Securities and Exchange Board of India (Real Estate Investment Trusts) Regulations, 2014
- Rents Refers to Gross Rentals unless specified otherwise. Gross Rentals are defined as the sum of Base Rentals, fit-out
  and car parking income from Occupied Area for the month of Dec'19
- RevPAR Revenue Per Available Room (RevPAR) is a hotel industry financial metric calculated by multiplying the Average Daily Rate by the percentage occupancy
- 51. ROFO Right of First Offer
- SF Square feet
- 53. Sponsor(s) Embassy Property Developments Private Limited and BRE/ Mauritius Investments
- SPV Special purpose vehicles, as defined in Regulation 2(I)(zs) of the REIT Regulations, in this case being, MPPL, UPPL, EEPL, IENMPL, VCPPL, ETPL, QBPL, QBPPL, OBPPL and GSPL
- TEV Total Enterprise Value
- tn Trillions
- 57. Units An undivided beneficial interest in the Embassy REIT, and such units together represent the entire beneficial interest in the Embassy REIT
- U/C Under construction
- 59. Under Construction Area The Leasable Area of a property for which the master plan for development has been obtained, internal development plans have been finalized and applications for requisite approvals required under the law for commencement of construction have been applied, construction has commenced, and occupancy certificate is yet to be received
- 60. WALE Weighted Average Lease Expiry
- 61. WIP Work-in-progress
- 62. Years Refers to fiscal years unless specified otherwise
- 63. YoY Year on year
- 64. YTM Yield to Maturity
- 65. YTD Year to date



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Investors should also take note that Embassy REIT was listed on April 1, 2019 and the Embassy REIT assets were acquired between March 22, 2019 and March 25, 2019. Accordingly, the comparative quarterly financial information has been prepared by comparing, in the manner determined by the Manager as referenced above, unaudited combined financial information for quarter ended December 2018 (assuming that the Embassy REIT held the Embassy REIT assets in its present form during quarter ended December 2018) as against reviewed condensed consolidated financial statements for quarter ended December 2019. The information for the nine months ended December 2019 is derived from the audited combined financial statements and the information for the nine months ended December 2019 is derived from the reviewed condensed consolidated financial statements of the Embassy REIT.

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